

Intellectual capital strategy

Basic policy for intellectual property activities

Aisin's basic policy in promoting its intellectual property activities is to strengthen dissemination of intellectual property information that contributes to new value creation and to strategically acquire intellectual property rights.

Increasing corporate value through intellectual property activities

To increase corporate value, we evaluate the value of intellectual property we hold and verify its relationships with management and business strategies or social issues, thereby implementing our intellectual property activities.

By looking at social, environmental and technology trends inside and outside of Aisin, including intellectual property information in markets, we can formulate robust management and business strategies for future growth and strategically construct a portfolio of intellectual property based on the strategies. We also carry out activities to guarantee the intellectual property with the aim of gaining superiority and profitability of our future businesses.

Intellectual property supports us in providing solutions for social and environmental issues through our business activities, leading to increasing our corporate value.

Aisin's intellectual property

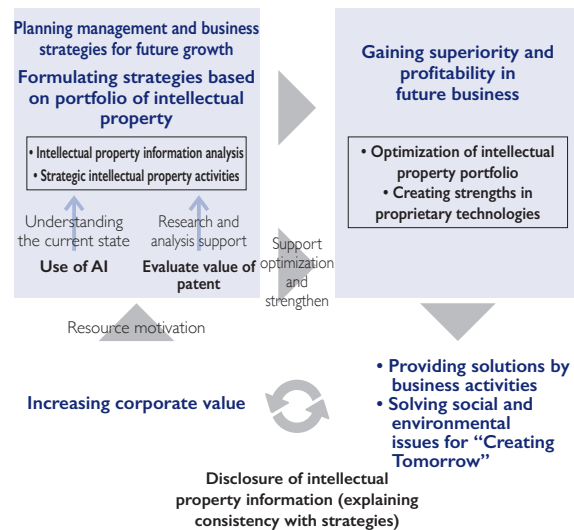
Patent portfolio as of FY2022

Domestic patents held: 5,955 **Overseas patents held: 6,710**

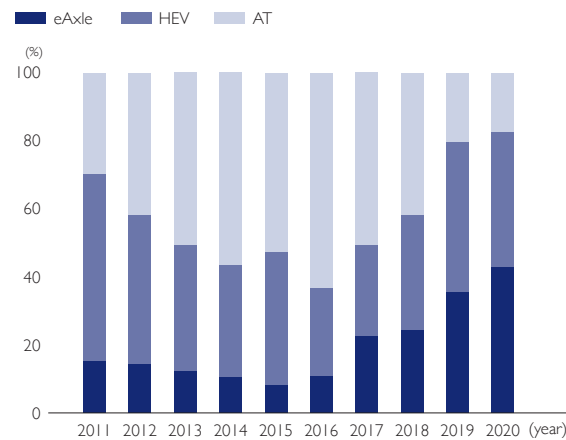
In recent years, we have been increasing the proportion of solution-oriented products among total patent applications (the case of Powertrain Company is presented below as an example).

The number of inventions and the value of patents held in relation to Powertrain Company indicate that Aisin is strong in HEV in particular compared to our competitors. At present, aiming to further enhance the patent portfolio of solution-oriented products, we are focusing our efforts on strengthening the area related to eAxle, in particular.

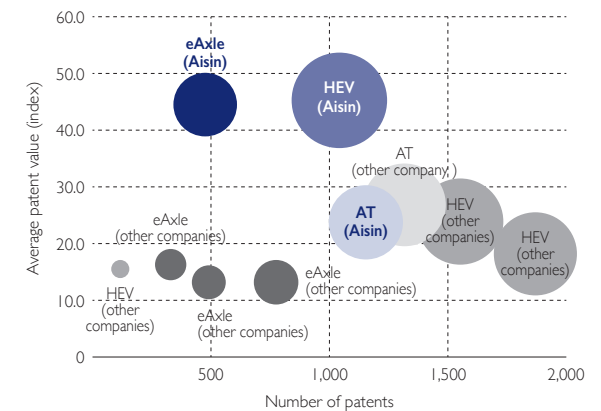
Image of increasing corporate value through intellectual property activities



Ratio of applications related to Powertrain Company



Value comparison for powertrain related patents



Prepared by Aisin using Derwent Innovation of Clarivate (using the population of powertrain-related patent applications in 2011 and 2022)