

## Procurement

**GRI** 102-9, 12, 13, 414-2

### Building trust as a good business partner

As part of our manufacturing activities, we procure a wide variety of items, including parts and materials, from numerous suppliers around the world. In each of these transactions, the AISIN Group works to increase collaboration and establish trust relationships with our suppliers based on our basic philosophy of seeking growth and prosperity as good business partners.

### AISIN Group's procurement principles

We believe in coexisting and sharing prosperity with our suppliers and strive to achieve mutual development. Based on this belief, we have established the following Group Procurement Policies for our procurement activities.

#### Group Basic Procurement Policies

- Coexist harmoniously and share prosperity with suppliers with a view to stability in our trades in the long term
- Carry out open and fair trade

#### FY2023 Group Procurement Policies

- Policy 0:** Reinforcing the activities regarded as a transaction prerequisite
- Policy 1:** Building a procurement base to support growth strategies
- Policy 2:** Implementing groundbreaking measures to make us more competitive
- Policy 3:** Renovating operating processes
- Policy 4:** Reinforcing the BCP activities

In fiscal year 2023, we held an online presentation\* on our procurement policies in each of our main global operating regions of Japan, North America, China, ASEAN, and India. We shared information on current trends in our business environment and rolled out our Group Procurement Policies.

\*For the presentation, we invited suppliers with a high degree of transaction dependency in each region (752 Japanese companies and 1,051 overseas companies).

### AISIN Group's supply chain

The AISIN Group's domestic and overseas companies deal directly with 4,725 primary suppliers, 3,088 of which are parts suppliers.

(Companies)

	Parts	Raw materials/ others	Total
Japan	1,150	1,257	<b>2,407</b>
Overseas	1,938	380	<b>2,318</b>
Total	<b>3,088</b>	<b>1,637</b>	<b>4,725</b>