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Notice Concerning Tender Offer and Expected Recording of Extraordinary Profit in AISIN Corporation's Non-Consolidated Financial Statements

AISIN CORPORATION (the “**Company**”) announces that it passed a resolution at its board of directors meeting held today to tender all common shares of Toyota Industries Corporation (Securities code: 6201 TSE Prime Market and NSE Premier Market; “**Toyota Industries**”) that it holds in a tender offer (the “**Tender Offer**”) as stated in Toyota Industries’ “Notice Concerning Expression of Opinion in Support of Planned Commencement of Tender Offer for Company Shares by Toyota Fudosan Co., Ltd. and Neutral Opinion to Tender Share Therein” (“**Toyota Industries’ Press Release**”) if the Tender Offer is implemented. In addition, the Company announces that if the Company tenders and sells all Toyota Industries common shares it holds in the Tender Offer by the end of FY2026, extraordinary profit is expected to be recorded as a gain on the sale of investment securities in the Company’s non-consolidated financial statements for FY2026.

1. Reasons for Tendering in Tender Offer

With the aim of pursuing business expansion in growth areas and improving capital efficiency, the Company has been continuously working to reduce cross-shareholdings. In the 2025 Medium-term Management Plan announced by the Company on September 14, 2023, the Company aimed to sell cross-shareholdings in an amount of 100 billion yen or more and reduce cross-shareholdings to zero by the end of FY2026, and to invest the earnings in growth areas and achieve a resource shift. The Company generated a total of 115.5 billion yen in FY2024 and FY2025 from the sale of cross-shareholdings based on the 2025 Medium-term Management Plan and is making steady progress toward achieving the targets set forth in the plan.

The Company had held common shares of Toyota Industries with the aim of strengthening its competitiveness through collaboration in the powertrain systems area. However, in line with the measures to reduce cross-shareholdings to zero based on the 2025 Medium-term Management Plan mentioned above and as a result of comprehensive consideration of the terms of the Tender Offer, the Company decided to tender in the Tender Offer.

Even after tendering in the Tender Offer, the Company will continue to maintain and strengthen its business relationship with Toyota Industries.

2. Number of Shares Held by Company to Be Tendered in Tender Offer

Number of shares held by the Company before tendering	6,578,372 shares
Number of shares to be tendered	6,578,372 shares
Number of shares held by the Company after tendering	0 shares

3. Planned Tender Offer Price

16,300 yen per common share (total amount to be sold: 107.2 billion yen)

4. Tender Offer Schedule

According to Toyota Industries' Press Release, Toyota Fudosan Co., Ltd. aims to commence the Tender Offer by early December 2025, by a stock company, all issued shares of which are scheduled to be owned by a stock company that is planned to be established by Toyota Fudosan Co., Ltd. However, according to Toyota Industries' Press Release, since it is difficult to accurately estimate the amount of time required for the procedures involving domestic and foreign competition authorities and authorities having jurisdiction over the European Union's Foreign Subsidies Regulation, investment control laws and regulations, and financial regulatory laws and regulations, and other procedures necessary to implement the Tender Offer, Toyota Fudosan Co., Ltd. will announce the detailed schedule for the Tender Offer as soon as it is decided. In addition, according to Toyota Industries' Press Release, a notification will also be made promptly if there is any change in the expected time of commencement of the Tender Offer.

5. Future Prospects

If the Tender Offer is completed at the planned tender offer price and the Company sells all Toyota Industries common shares it holds by the end of FY2026, extraordinary profit of 95.4 billion yen is expected to be recorded as a gain on the sale of investment securities in the Company's non-consolidated financial statements for FY2026.

As the Company adopts International Financial Reporting Standards (IFRS) and the loss or gain on the sale of Toyota Industries common shares it holds will be recognized as other comprehensive income in the Company's consolidated financial statements, there will be no impact on its business results.