Notice Concerning Dissolution of Capital Relationship with EXEDY Corporation for Sustainable Growth

AISIN CORPORATION (the "Company") resolved today at a meeting of our Board of Directors to sell all shares of common stock (16,230,400 shares) owned by the AISIN Group in EXEDY Corporation, our equity method affiliate, through a secondary offering to be conducted by EXEDY Corporation, as follows.

1. Reason for the sale of the shares

The Company entered into a business collaboration with EXEDY Corporation in 2001, followed by capital alliance, and the AISIN Group and EXEDY Corporation have worked together mainly to build globally optimized production and supply capabilities in line with the needs of customers around the world. Particularly with regard to increasing output of automatic transmissions from 2017 onwards, we have aimed to meet our clients' needs through local production in North America, China and Thailand. Amid major structural changes taking place in the automobile industry, we announced in our 2025 mid-term business plan that, as part of our aim to reform our business portfolio heading into 2030, we will implement initiatives to shift our resources to BEV products, safe and comfortable entry, and braking systems, so that we can drive a large-scale expansion of our growth businesses. Efforts are currently underway to achieve these goals.

Meanwhile, EXEDY Corporation has also outlined plans in its medium-to-long-term plan, announced in April 2024, to implement swift and sweeping changes to its approach to business and its business model, and is promoting efforts to achieve the vision it has set for the medium term by pursuing new business, financial and ESG strategies.

In response to the changes in the business environment and achieve mutual sustainable growth, the AISIN Group and EXEDY Corporation concluded that the best path forward towards maximizing corporate value is to dissolve the existing capital relationship so that each can pursue its own growth strategy. We will therefore sell our entire holdings of common shares in EXEDY Corporation.

Despite the dissolution of the capital alliance between the Company and EXEDY Corporation, we expect the business relationship between the AISIN Group and EXEDY Corporation will remain unchanged.

2. Method for sales of the shares

The AISIN Group will participate as sellers in the secondary offering of the shares of

common stock resolved today by EXEDY Corporation, and we are planning to sell our entire holding.

If EXEDY Corporation makes a decision to repurchase its shares through an off-auction share repurchase (ToSTNeT-3) between Wednesday, May 29, 2024 and Thursday, May 30, 2024 in accordance with the resolution on matters relating to its share repurchase that the company announced together with the above, we may sell the shares in this repurchase, which may result in decrease of the number of shares to be sold in the secondary offering.

3. Future Outlook

The sale price of the common shares of EXEDY Corporation from the AISIN Group to the underwriters in the secondary offering will be determined between June 3 and June 5, 2024. The impact of the sale of shares (including secondary offering of shares by way of over-allotment) on the AISIN Group's business results will be announced promptly as necessary after the sale price is determined.

End