

FY2026 3rd Quarter Consolidated Financial Results [IFRS]
(April 1, 2025 through December 31, 2025)

(Amounts less than million yen are rounded down)

(1) Consolidated Financial Results

	Revenue		Operating profit		Profit before income taxes		Profit for the period	
Nine months ended	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
December 31, 2025	3,769,158	4.6	156,338	34.8	177,525	92.1	129,116	129.5
December 31, 2024	3,602,171	-3.4	115,987	23.7	92,397	-12.4	56,248	-32.9

(Note) On October 1, 2024, the Company effected a 3-for-1 split of common stock. Basic earnings per share is calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

	Total Assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
As of	Million Yen	Million Yen	Million Yen	%
December 31, 2025	4,372,822	2,407,554	2,125,438	48.6
March 31, 2025	4,284,600	2,233,265	1,977,263	46.1

	Annual cash dividends per share				
	1st quarter	2nd quarter	3rd quarter	Year end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	90.00	—	30.00	—
Fiscal year ending March 31, 2026	—	30.00	—		
Fiscal year ending March 31, 2026(Forecast)				35.00	65.00

2. On October 1, 2024, the Company effected a 3-for-1 split of common stock. Concerning annual cash dividends per share for FY2025, the 2nd quarter cash dividends per share is shown as the actual amount prior to the stock split and annual total cash dividends per share is shown as "-". In addition, the 2nd quarter cash dividends per share for FY2025 on after-stock-split basis is 30.00 Yen, and the annual total cash dividends per share is 60.00 Yen.

3.Consolidated Financial Forecast for FY2026 (April 1, 2025 through March 31, 2026)

(Percent shows changes against corresponding figures for the previous period)

	Revenue		Operating profit		Profit before income taxes		Profit attributable to owners of parent		Earnings per share
Full year	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%	Yen
	4,900,000	0.1	205,000	1.0	215,000	24.0	125,000	16.2	164.98

(Note) 1. Consolidated financial forecast corrections for FY2026: None

2. At the board of directors' meeting held on April 25, 2025, the Company resolved to repurchase its shares of common stock and to cancel its shares of treasury stock. However, the "Earnings per share" in Consolidated Financial Forecast for FY2026 does not take into account the impact.

4.Others

(1) Significant change in scope of consolidation during the period: Yes

Consolidation scope

Consolidated (New) : None

Eliminated : AISIN CHEMICAL CO., LTD.

On April 1, 2025, AISIN CHEMICAL CO., LTD. was merged into AISIN CORPORATION.

(2) Changes in accounting policies and accounting estimation

- ① Changes in accounting policies required by IFRS : None
- ② Other changes : None
- ③ Changes in accounting estimation : None

(3) Number of outstanding shares (common stocks)

- ① Number of shares issued including treasury stock as of the respective balance sheet date
- ② Number of treasury stock as of the respective balance sheet date
- ③ Average number of common stocks during the nine months ended December 31

As of December. 31, 2025	759,023,902 shares	As of March 31, 2025	809,023,902 shares
As of December 31, 2025	33,659,650 shares	As of March 31, 2025	51,362,870 shares
Nine months ended December 31, 2025	742,526,768 shares	Nine months ended December 31, 2024	788,381,610 shares

(Note) On October 1, 2024, the Company effected a 3-for-1 split of common stock. Number of outstanding shares (common stocks) are calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

※ Reviews by certified public accountants or an audit firm for the attached Quarterly Consolidated Financial Statements : None

※ Explanation regarding the appropriate use of forecasts, and other additional information

1. The forecasts included in this document are based on information that the Company has obtained at the time of this disclosure and certain assumptions that the Company considers reasonable. The Company does not guarantee the predicted outcome of the forecasts. Actual results may differ significantly from the forecast due to a variety of factors, such as exchange rates and conditions of the global market.
2. The Company is scheduled to hold the earnings briefing for analysts and professional investors on February 3, 2026. The presentation materials for the earnings briefing will be posted on its website promptly following the presentation.

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1. Qualitative information regarding financial results for the nine months ended December 31, 2025

(1) Information regarding operating results

Revenue for the nine months of the fiscal year increased by 4.6% from the same period of the previous fiscal year (¥3,602.1 billion) to ¥3,769.1 billion, despite the effects of changes in exchange rates, there were the increase in vehicle production volume at customer and sales of powertrain units, etc.

In terms of profit, operating profit increased by 34.8% from the same period of the previous fiscal year (¥115.9 billion) to ¥156.3 billion, profit before income taxes increased by 92.1% from the same period of the previous fiscal year (¥92.3 billion) to ¥177.5 billion, and profit for the period attributable to owners of the parent increased by 115.7% from the same period of the previous fiscal year (¥49.7 billion) to ¥107.3 billion, despite the tariff impact and investments for human capital and the future, there were the increase in production volume and the efforts to improve the corporate structure, etc.

Performance by segment is as follows.

i) Japan

Revenue increased by 2.2% from the same period of the previous fiscal year (¥2,323.2 billion) to ¥2,373.4 billion, due to the increase in vehicle production volume at customer, etc. Operating profit increased by 26.4% from the same period of the previous fiscal year (¥38.3 billion) to ¥48.4 billion, despite the effects of changes in exchange rates and investments for human capital and the future, there was the efforts to improve the corporate structure.

ii) North America

Revenue increased by 10.7% from the same period of the previous fiscal year (¥789.5 billion) to ¥874.1 billion, due to the increase in production volume of hybrid transmission units, etc. Operating profit significantly increased from the same period of the previous fiscal year (¥1.3 billion) to ¥17.9 billion, despite the tariff impact, there were the increase in revenue and the efforts to improve the corporate structure.

iii) Europe

Revenue decreased by 2.7% from the same period of the previous fiscal year (¥218.4 billion) to ¥212.6 billion, due to the decrease in sales of powertrain units. Operating profit increased by 111.7% from the same period of the previous fiscal year (¥2.3 billion) to ¥4.9 billion, due to the transient income, etc.

iv) China

Revenue decreased by 1.2% from the same period of the previous fiscal year (¥470.2 billion) to ¥464.4 billion, due to the decrease in sales of powertrain units. Operating profit increased by 9.2% from the same period of the previous fiscal year (¥28.2 billion) to ¥30.8 billion, despite the decrease in revenue, there were the efforts to improve the corporate structure.

v) ASEAN and India

Revenue increased by 11.5% from the same period of the previous fiscal year (¥389.9 billion) to ¥434.7 billion, due to the increase in sales of powertrain units. Operating profit increased by 14.5% from the same period of the previous fiscal year (¥44.0 billion) to ¥50.3 billion, due to the increase in revenue and the efforts to improve the corporate structure.

(Note) The amounts of revenue for each segment include intersegment revenue in addition to revenue from external customers.

(2) Explanation of financial position

At the end of the nine months of the fiscal year ending March 31, 2026, assets increased by 2.1% from the end of the previous fiscal year (¥4,284.6 billion) to ¥4,372.8 billion, despite the decrease in cash and cash equivalents and trade and other receivables, there were the increase in other financial assets in current assets, inventories and other financial assets in non-current assets. Liabilities decreased by 4.2% from the end of the previous fiscal year (¥2,051.3 billion) to ¥1,965.2 billion, despite the increase in deferred tax liabilities, there was the decrease in trade and other payables, etc. Equity increased by 7.8% from the end of the previous fiscal year (¥2,233.2 billion) to ¥2,407.5 billion, mainly due to the increase in marketable securities valuation difference and profit for period, etc.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

There is no change in the full-year consolidated earnings forecasts for the fiscal year ending March 31, 2026 from the forecasts of "FY2025 Consolidated Financial Results [IFRS]" announced on April 25, 2025.

The financial performance forecasts mentioned above include forward-looking statements based on information currently available to the Company. Actual financial performance may differ significantly from the above forecasts due to changes in internal and external circumstances, such as future operation of the business and exchange rate fluctuations.

2. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Statements of Financial Position

(Million Yen)

	As of March 31, 2025	As of December. 31, 2025
Assets		
Current assets		
Cash and cash equivalents	451,690	410,591
Trade and other receivables	737,206	666,514
Other financial assets	17,754	30,943
Inventories	530,082	577,171
Other current assets	93,262	87,232
Total current assets	1,829,996	1,772,452
Non-current assets		
Property, plant and equipment	1,424,038	1,421,729
Intangible assets	56,623	57,815
Right-of-use assets	72,427	70,304
Investments accounted for using the equity method	78,247	81,921
Other financial assets	692,778	842,552
Deferred tax assets	88,204	86,012
Other non-current assets	42,285	40,031
Total non-current assets	2,454,604	2,600,369
Total assets	4,284,600	4,372,822
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	928,595	780,542
Bonds and loans payable	90,694	97,692
Lease liabilities	18,780	12,730
Other financial liabilities	7,106	9,161
Provisions	46,325	47,408
Income tax payables	19,713	18,217
Other current liabilities	42,530	52,170
Total current liabilities	1,153,746	1,017,923
Non-current liabilities		
Bonds and loans payable	539,167	534,237
Lease liabilities	48,654	46,586
Other financial liabilities	18,278	20,084
Retirement benefit liabilities	197,013	201,771
Provisions	2,460	2,525
Deferred tax liabilities	75,401	126,261
Other non-current liabilities	16,614	15,877
Total non-current liabilities	897,589	947,344
Total liabilities	2,051,335	1,965,267
Equity		
Capital stock	45,049	45,049
Capital surplus	80,578	79,875
Treasury stock	-84,621	-77,865
Other components of equity	444,397	604,723
Retained earnings	1,491,859	1,473,656
Equity attributable to owners of the parent company	1,977,263	2,125,438
Non-controlling interests	256,001	282,115
Total equity	2,233,265	2,407,554
Total liabilities and equity	4,284,600	4,372,822

(2) Quarterly Consolidated Statements of Income / Quarterly Consolidated Statements of Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Million Yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Revenue	3,602,171	3,769,158
Cost of revenue	-3,212,509	-3,331,777
Gross profit	389,661	437,381
Selling, general and administrative expenses	-287,523	-286,736
Other income	24,815	17,245
Other expenses	-10,964	-11,551
Operating profit	115,987	156,338
Finance income	24,445	25,164
Finance expenses	-34,935	-7,786
Equity in earnings of affiliates	3,117	3,809
Gains (losses) on sales of investments accounted for using equity method	-16,217	—
Profit before income taxes	92,397	177,525
Income tax expenses	-36,149	-48,408
Profit for the period	56,248	129,116
Profit for the period attributable to:		
Owners of the parent	49,779	107,375
Non-controlling interests	6,469	21,740
Total	56,248	129,116
Earnings per share		
Basic earnings per share (Yen)	63.14	144.61
Diluted earnings per share (Yen)	—	—

(Quarterly Consolidated Statements of Comprehensive Income)

(Million Yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit for the period	56,248	129,116
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	-263	-791
Net changes in revaluation of financial assets measured at fair value through other comprehensive income (loss)	-69,288	106,197
Share of other comprehensive income (loss) of associates accounted for using the equity method	0	-89
Total	-69,551	105,316
Items that may be reclassified subsequently to profit or loss		
Net changes in revaluation of financial assets measured at fair value through other comprehensive income (loss)	69	-27
Cash flow hedges	67	81
Exchange differences on translating foreign operations	38,165	69,866
Share of other comprehensive income of associates accounted for using the equity method	137	545
Total	38,439	70,466
Other comprehensive income (loss) total	-31,111	175,782
Comprehensive income for the period	25,136	304,899
Comprehensive income for the period attributable to:		
Owners of the parent	8,677	267,515
Non-controlling interests	16,459	37,383
Total	25,136	304,899

(3) Quarterly Consolidated Statements of Changes in Equity

Nine months ended December 31, 2024

(Million Yen)

	Equity attributable to owners of the parent							
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Other components of equity		Total
						Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2024	45,049	79,352	-115,627	-	504,099	-34	73,526	577,590
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	-119	-68,642	64	27,596	-41,101
Comprehensive income for the period	-	-	-	-119	-68,642	64	27,596	-41,101
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-79,629	-	-	-	-	-
Disposal of treasury stock	-	9	108	-	-	-	-	-
Cancellation of treasury stock	-	-11,028	114,894	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-638	-	0	-	-	-	0
Change in scope of consolidation	-	-	-	-	-	-	172	172
Transfer from other components of equity to retained earnings	-	-	-	118	1,675	-	-	1,794
Total transactions with owners	-	-11,657	35,373	119	1,675	-	172	1,967
Balance as of December 31, 2024	45,049	67,694	-80,253	-	437,131	30	101,294	538,456

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2024	1,549,472	2,135,837	266,192	2,402,029
Profit for the period	49,779	49,779	6,469	56,248
Other comprehensive income	-	-41,101	9,989	-31,111
Comprehensive income for the period	49,779	8,677	16,459	25,136
Hyperinflation adjustment	2,386	2,386	-	2,386
Acquisition of treasury stock	-	-79,629	-	-79,629
Disposal of treasury stock	-	118	-	118
Cancellation of treasury stock	-106,749	-2,883	2,883	-
Dividends	-47,660	-47,660	-13,562	-61,222
Changes in the ownership interest in subsidiaries	-	-637	4,128	3,491
Change in scope of consolidation	-	172	-263	-91
Transfer from other components of equity to retained earnings	-1,794	-	-	-
Total transactions with owners	-156,203	-130,520	-6,813	-137,333
Balance as of December 31, 2024	1,445,433	2,016,380	275,837	2,292,218

	Equity attributable to owners of the parent							
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Other components of equity		Total
						Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2025	45,049	80,578	-84,621	-	370,982	34	73,381	444,397
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	-391	105,341	49	55,140	160,139
Comprehensive income for the period	-	-	-	-391	105,341	49	55,140	160,139
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-76,024	-	-	-	-	-
Disposal of treasury stock	-	15	404	-	-	-	-	-
Cancellation of treasury stock	-	-	82,376	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-718	-	-0	-	-	-	-0
Transfer from other components of equity to retained earnings	-	-	-	392	-206	-	-	186
Total transactions with owners	-	-702	6,755	391	-206	-	-	185
Balance as of December 31, 2025	45,049	79,875	-77,865	-	476,117	84	128,521	604,723

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2025	1,491,859	1,977,263	256,001	2,233,265
Profit for the period	107,375	107,375	21,740	129,116
Other comprehensive income	-	160,139	15,642	175,782
Comprehensive income for the period	107,375	267,515	37,383	304,899
Hyperinflation adjustment	1,845	1,845	-	1,845
Acquisition of treasury stock	-	-76,024	-	-76,024
Disposal of treasury stock	-	419	-	419
Cancellation of treasury stock	-82,376	-	-	-
Dividends	-44,862	-44,862	-11,182	-56,045
Changes in the ownership interest in subsidiaries	-	-719	-86	-805
Transfer from other components of equity to retained earnings	-186	-	-	-
Total transactions with owners	-127,424	-121,185	-11,269	-132,455
Balance as of December 31, 2025	1,473,656	2,125,438	282,115	2,407,554

(4) Quarterly Consolidated Statements of Cash Flows

(Million Yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net cash provided by (used in) operating activities		
Profit before income tax	92,397	177,525
Depreciation and amortization	205,195	197,247
Losses (gains) on sales of investments accounted for using equity method	16,217	—
Decrease (increase) in trade and other receivables	65,261	111,985
Decrease (increase) in inventories	-17,200	-19,805
Increase (decrease) in trade and other payables	-27,851	-131,269
Other, net	-42,242	-44,992
Subtotal	291,777	290,690
Interest income received	4,122	3,756
Dividends income received	21,660	21,132
Interest expenses paid	-4,344	-4,570
Income taxes paid	-86,690	-41,949
Net cash provided by (used in) operating activities	226,525	269,060
Net cash provided by (used in) investing activities		
Decrease (increase) in time deposits	6,186	-13,793
Purchase of property, plant and equipment	-148,222	-175,049
Proceeds from sales of property, plant and equipment	10,147	6,720
Purchase of intangible assets	-12,810	-13,319
Purchase of investment securities	-3,401	-1,010
Proceeds from sales and redemption of investment securities	3,888	3,817
Proceeds from collection of lease receivables	9,939	16,521
Proceeds from sales of subsidiaries or other businesses	2,446	1,482
Proceeds from sales of investments accounted for using equity method	39,924	—
Other, net	628	-252
Net cash provided by (used in) investing activities	-91,272	-174,883
Net cash provided by (used in) financing activities		
Increase (decrease) in short-term bank loans and commercial papers	-7,606	14,006
Proceeds from long-term payable	—	49,520
Repayment of long-term loans payable	-52,651	-64,388
Proceeds from issuance of bonds	20,000	—
Repayment of lease payables	-19,432	-25,892
Acquisition of treasury stock	-79,629	-76,024
Cash dividends paid	-47,671	-44,874
Cash dividends paid to non-controlling interests	-13,562	-11,182
Other, net	4,573	254
Net cash provided by (used in) financing activities	-195,980	-158,580
Effect of exchange rate change on cash and cash equivalents	12,788	23,304
Net increase (decrease) in cash and cash equivalents	-47,938	-41,099
Cash and cash equivalents at beginning of period	527,191	451,690
To reclassify cash and cash equivalents included in assets held for sale	129	—
Cash and cash equivalents at end of period	479,382	410,591

(5) Notes to Quarterly Consolidated Financial Statements

(Going concern assumption)

None

(Segments information)

1. General information regarding reportable segments

The reportable segments of the Group are components for which financial information is available and whose operating results are periodically reviewed by the Board of Directors to make decisions about allocation of resources and to assess performance.

We devise strategies, policies and goals for maximizing sustainable business value for the entire Group by meeting diverse needs near major automobile manufacturers around the world, and developing, producing, and selling high value-added products. We have assigned officers in charge of each region to supervise the devising of comprehensive strategies in the regions. In addition, the Group mainly manufactures and sells automobile parts, etc., and each company is conducting business activities based on the economic conditions and automobile parts market trends in each region, as well as business strategies and sales activities.

Therefore, the Group consists of segments by location of the company based on the manufacture and sale of automobile parts, etc., and set five reportable segments with similar economic characteristics, etc.: "Japan", "North America", "Europe", "China", and "ASEAN and India".

Reportable segments and its product and service are as follows.

Segment	Product and service
Japan	Overall automotive parts Energy solution related products etc.
North America	Overall automotive parts
Europe	Overall automotive parts
China	Overall automotive parts
ASEAN and India	Overall automotive parts

2. Revenue and profit by reportable segments

Nine months ended December 31, 2024

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,790,120	778,109	209,847	452,287	343,045	3,573,410	28,760	—	3,602,171
(2) Inter-segment	533,092	11,488	8,616	17,914	46,867	617,979	27	-618,006	—
Total	2,323,212	789,597	218,464	470,202	389,913	4,191,390	28,787	-618,006	3,602,171
Segment profit	38,347	1,329	2,329	28,201	44,008	114,217	3,061	-1,291	115,987
Finance income									24,445
Finance expenses									-34,935
Equity in earnings (losses) of affiliates									3,117
Gain (losses) on sales of investments accounted for using equity method									-16,217
Profit before income taxes									92,397

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit is based on Operating profit.

Nine months ended December 31, 2025

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,846,097	863,074	201,887	443,519	384,615	3,739,194	29,963	—	3,769,158
(2) Inter-segment	527,368	11,087	10,777	20,927	50,116	620,276	16	-620,293	—
Total	2,373,466	874,161	212,664	464,446	434,732	4,359,471	29,980	-620,293	3,769,158
Segment profit	48,456	17,979	4,931	30,801	50,369	152,538	2,913	886	156,338
Finance income									25,164
Finance expenses									-7,786
Equity in earnings (losses) of affiliates									3,809
Profit before income taxes									177,525

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit is based on Operating profit.

(Material subsequent events)

(Changes to the Tender Offer Conditions for the Company's Own Share Tender Offer and Changes in Matters Concerning the Repurchase of Own Shares)

At the Board of Directors meeting held on April 25, 2025, the Company passed a resolution on matters pertaining to the acquisition of treasury stock pursuant to Article 156, paragraph 1 of the Companies Act, as applied pursuant to Article 165, paragraph 3 of the Companies Act. The Company also passed a resolution at its Board of Directors meeting held on June 3, 2025, to plan to implement a tender offer for its own shares (hereinafter, the "Own Share Tender Offer") within the maximum amount and time period for the purchase of its own shares approved by resolution at the Board of Directors meeting held on April 25, 2025. Following this, it announced on the same date the "Notice Concerning Changes in Matters Concerning Share Repurchase and Planned Commencement of Tender Offer for Own Shares."

Subsequently, at the Board of Directors meeting held on January 14, 2026, the Company resolved to change certain conditions relating to the price for the Own Share Tender Offer (the "Own Share Tender Offer Price") and, on the same date, announced the "Notice Concerning Changes to the Tender Offer Conditions for Own Share Tender Offer and Changes in Matters Concerning Share Repurchase."

Accordingly, certain parts of the content of the "Notice Concerning Changes in Matters Concerning Share Repurchase and Planned Commencement of Tender Offer for Own Shares" announced on June 3, 2025 have been amended as set forth below. The amended portions are underlined.

1. Details of resolution of Board of Directors meeting on acquisition of treasury stock

(Before Change)

(1) Class of shares to be repurchased	Common stock of the Company
(2) Total number of shares to be repurchased	130,000,000 shares (maximum) (17.2% of total number of issued shares [excluding treasury stock])
(3) Aggregate amount of repurchase cost of shares	<u>¥120,000,000,000 (maximum)</u>
(4) Period of repurchase	From May 1, 2025 to <u>March 31, 2026</u>
(5) Means of repurchase	Market purchases on the Tokyo Stock Exchange, Inc., off-floor trading (ToSTNet-3), and a tender offer for own shares
(6) Other	Decisions relating to any necessary matters for the acquisition of treasury stock will be entrusted to the Representative Director of the Company. However, this excludes the acquisition of treasury stock by a tender offer for own shares

(Note) The repurchase may not be completed in part or in whole depending on market trends and other factors.

(After Change)

(1) Class of shares to be repurchased	Common stock of the Company
(2) Total number of shares to be repurchased	130,000,000 shares (maximum) (17.2% of total number of issued shares [excluding treasury stock])
(3) Aggregate amount of repurchase cost of shares	<u>¥150,000,000,000 (maximum)</u>
(4) Period of repurchase	From May 1, 2025 to <u>April 30, 2026</u>
(5) Means of repurchase	Market purchases on the Tokyo Stock Exchange, Inc., off-floor trading (ToSTNet-3), and a tender offer for own shares
(6) Other	Decisions relating to any necessary matters for the acquisition of treasury stock will be entrusted to the Representative Director of the Company. However, this excludes the acquisition of treasury stock by a tender offer for own shares

(Note) The repurchase may not be completed in part or in whole depending on market trends and other factors.

2. Details of resolution of Board of Directors meeting on the Own Share Tender Offer

(Before Change)

- | | |
|--|--|
| (1) Class of shares to be repurchased | Common stock of the Company |
| (2) Total number of shares to be repurchased | 23,239,327 shares (maximum)
(3.1% of total number of issued shares [excluding treasury stock]) |
| (3) Price of tendering | To be determined
The price be set at the lower of (a) the closing price of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange for the business day prior to the date of the Board of Directors' resolution to finally determine the price of tendering for the Own Share Tender Offer or (b) the simple average of the closing prices of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange for the past one month up to the business day above; whichever the case, with a 10% discount on the price (rounded to the nearest whole number; however, <u>if the price exceeds the closing price of ¥1,791 (rounded to the nearest whole number) of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange on June 2, 2025, then ¥1,791</u>) |
| (4) Aggregate amount of repurchase cost of share | <u>¥41,621,455,557 (planned)</u> |
| (5) Period of repurchase | The Own Share Tender Offer is planned to be implemented as promptly as practicable after fulfillment of all of the preconditions (defined in (6) below) or waiver thereof by the Company at its discretion. The Company plans to commence the Own Share Tender Offer by <u>mid-January, 2026</u> . Details of the Own Share Tender Offer schedules will be announced as soon as they are decided. Any changes to the expected timing of commencement of the Own Share Tender Offer will also be announced promptly.
The Company, in principle, plans to set a 20-business-day tendering period for the Own Share Tender Offer. |
| (6) Conditions of tendering | The Own Share Tender Offer will be implemented subject to fulfillment of all of the following conditions (hereinafter, the "Preconditions") or waiver thereof by the Company at its own discretion. The Company plans to pass a formal resolution to implement the tender offer as promptly as practicable after fulfillment of all of the Preconditions or waiver thereof by the Company at its own discretion.
i) As stated in the "Notice Concerning Planned Commencement of Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201)" announced by Toyota Fudosan on June 3, 2025, the tender offer for share certificates, etc. of Toyota Industries (hereinafter, the "Toyota Industries Tender Offer"), in which all the issued shares are scheduled to be held through a stock company to be established by Toyota Fudosan, is successfully completed and its settlement is completed.
ii) If it is expected that the settlement of the Own Share Tender Offer is not completed by the end of the time period for the acquisition of treasury stock resolved by the Board of Directors meeting held on April 25, 2025, a new resolution of the Board of Directors of the Company shall be made concerning the acquisition of treasury stock that forms the basis of the Own Share Tender Offer pursuant to Article 156, paragraph 1 of the Companies Act, as applied pursuant to Article 165, paragraph 3 of the Companies Act, and the Company's Articles of Incorporation.
iii) No judicial or administrative authority has issued a decision restricting or prohibiting Toyota Industries from tendering in the Own Share Tender Offer or restricting or prohibiting the Own Share Tender Offer in whole or in part, and the Own Share Tender Offer shall not violate any laws and regulations. In addition, there shall be no petition, litigation, or proceeding pending before any judicial or administrative authority that requests the Own Share Tender Offer be restricted or prohibited in whole or in part. |

(After Change)

(1) Class of shares to be repurchased

Common stock of the Company

(2) Total number of shares to be repurchased

23,239,327 shares (maximum)

(3.1% of total number of issued shares [excluding treasury stock])

(3) Price of tendering

To be determined

The price be set at the lower of (a) the closing price of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange for the business day prior to the date of the Board of Directors' resolution to finally determine the price of tendering for the Own Share Tender Offer or (b) the simple average of the closing prices of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange for the past one month up to the business day above; whichever the case, with a 10% discount on the price (rounded to the nearest whole number; however, if the price exceeds the closing price of ¥3,078 (rounded to the nearest whole number) of the common stocks of the Company on the Prime Market of the Tokyo Stock Exchange on January 13, 2026, then ¥3,078)

(4) Aggregate amount of repurchase cost of share

¥71,530,340,706 (planned)

(5) Period of repurchase

The Own Share Tender Offer is planned to be implemented as promptly as practicable after fulfillment of all of the preconditions (defined in (6) below) or waiver thereof by the Company at its discretion. The Company plans to commence the Own Share Tender Offer by late-February, 2026. Details of the Own Share Tender Offer schedules will be announced as soon as they are decided. Any changes to the expected timing of commencement of the Own Share Tender Offer will also be announced promptly.

The Company, in principle, plans to set a 20-business-day tendering period for the Own Share Tender Offer.

(6) Conditions of tendering

The Own Share Tender Offer will be implemented subject to fulfillment of all of the following conditions (hereinafter, the "Preconditions") or waiver thereof by the Company at its own discretion. The Company plans to pass a formal resolution to implement the tender offer as promptly as practicable after fulfillment of all of the Preconditions or waiver thereof by the Company at its own discretion.

i) As stated in the "Notice Concerning Planned Commencement of Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201)" announced by Toyota Fudosan on June 3, 2025, the tender offer for share certificates, etc. of Toyota Industries (hereinafter, the "Toyota Industries Tender Offer"), in which all the issued shares are scheduled to be held through a stock company to be established by Toyota Fudosan, is successfully completed and its settlement is completed.

ii) If it is expected that the settlement of the Own Share Tender Offer is not completed by the end of the time period for the acquisition of treasury stock resolved by the Board of Directors meeting held on April 25, 2025, a new resolution of the Board of Directors of the Company shall be made concerning the acquisition of treasury stock that forms the basis of the Own Share Tender Offer pursuant to Article 156, paragraph 1 of the Companies Act, as applied pursuant to Article 165, paragraph 3 of the Companies Act, and the Company's Articles of Incorporation.

iii) No judicial or administrative authority has issued a decision restricting or prohibiting Toyota Industries from tendering in the Own Share Tender Offer or restricting or prohibiting the Own Share Tender Offer in whole or in part, and the Own Share Tender Offer shall not violate any laws and regulations. In addition, there shall be no petition, litigation, or proceeding pending before any judicial or administrative authority that requests the Own Share Tender Offer be restricted or prohibited in whole or in part.

(Application for tendering in tender offer)

The Company passed a resolution at its Board of Directors meeting held on June 3, 2025, to tender all common stocks of Toyota Industries Corporation (hereinafter "Toyota Industries") that it holds in a tender offer if Toyota Industries Tender Offer is implemented, as stated in the "Notice Concerning Expression of Opinion in Support of Planned Commencement of Tender Offer for Company Shares by Toyota Fudosan, Co., Ltd. and Neutral Opinion to Tender Share Therein" (hereinafter "Toyota Industries' Press Release") announced by Toyota Industries on June 3, 2025. Toyota Fudosan Co., Ltd. announced January 14, 2026 that it will implement the Tender Offer during the period from January 15, 2026 to February 12, 2026, and that the planned tender offer price in the Tender Offer will be 18,800 yen per common share. Accordingly, certain parts of the content of the "Notice Concerning Tender Offer and Expected Recording of Extraordinary Profit in AISIN Corporation's Non-Consolidated Financial Statements" announced on June 3, 2025 have been amended as set forth below. The changed portions are underlined.

1. Planned tender price

(Before Change)

¥16,300 per common stock (total amount to be sold: ¥107.2 billion)

(After Change)

¥18,800 per common stock (total amount to be sold: ¥123.6 billion)

2. Tender schedules

(Before Change)

According to Toyota Industries' Press Release, Toyota Fudosan aims to commence the Toyota Industries Tender Offer by early December, 2025. The details will be announced as soon as they are decided. Any changes to the expected timing of commencement of the Toyota Industries Tender Offer will also be announced promptly.

(After Change)

<u>(1) Announcement date of commencement of Tender Offer</u>	<u>January 15, 2026</u>
<u>(2) Tender Offer period</u>	<u>From January 15, 2026 to February 12, 2026</u>
<u>(3) Settlement start date</u>	<u>February 19, 2026</u>