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FY2026 2nd Quarter Consolidated Financial Results [IFRS] (April 1, 2025 through September 30, 2025)



October 31, 2025

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 Code Number 7259
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 Scheduled filing date for interim reporting on EDINET : November 7, 2025 The expected date of dividends payment : November 26, 2025
 Additional documents to supplement financial results : Yes
 IR presentation : Yes (For analysts and professional investors)

(Amounts less than million yen are rounded down)

1. Consolidated Results for the six months ended September 30, 2025 (April 1, 2025 through September 30, 2025)

(1) Consolidated Financial Results

(Percent shows changes against corresponding figures for the previous period)

	Revenue		Operating profit		Profit before income taxes		Profit for the period	
Six months ended	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
September 30, 2025	2,472,066	5.1	96,060	70.9	106,422	443.8	82,004	941.9
September 30, 2024	2,352,507	-4.2	56,199	-38.1	19,569	-81.9	7,870	-90.2

	Profit for the period attributable to owners of the parent		Comprehensive income for the period		Basic earnings per share	Diluted earnings per share
Six months ended	Million Yen	%	Million Yen	%	Yen	Yen
September 30, 2025	69,811	765.1	134,834	-	93.19	—
September 30, 2024	8,069	-88.4	-150,501	-	10.11	—

(Note) On October 1, 2024, the Company effected a 3-for-1 split of common stock. Basic earnings per share is calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total Assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
As of	Million Yen	Million Yen	Million Yen	%
September 30, 2025	4,287,583	2,297,170	2,032,904	47.4
March 31, 2025	4,284,600	2,233,265	1,977,263	46.1

2. Cash Dividends

	Annual cash dividends per share				
	1st quarter	2nd quarter	3rd quarter	Year end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	90.00	—	30.00	—
Fiscal year ending March 31, 2026	—	30.00			
Fiscal year ending March 31, 2026(Forecast)			—	35.00	65.00

(Note) 1. Changes in dividends forecast for FY2026 : None

2. On October 1, 2024, the Company effected a 3-for-1 split of common stock. Concerning annual cash dividends per share for FY2025, the 2nd quarter cash dividends per share is shown as the actual amount prior to the stock split and annual total cash dividends per share is shown as "-". In addition, the 2nd quarter cash dividends per share for FY2025 on after-stock-split basis is 30.00 Yen, and the annual total cash dividends per share is 60.00 Yen.

3.Consolidated Financial Forecast for FY2026 (April 1, 2025 through March 31, 2026)

(Percent shows changes against corresponding figures for the previous period)

	Revenue		Operating profit		Profit before income taxes	Profit attributable to owners of parent		Earnings per share
Full year	Million Yen	%	Million Yen	%	Million Yen	Million Yen	%	Yen
	4,900,000	0.1	205,000	1.0	215,000	125,000	16.2	164.98

(Note) 1. Consolidated financial forecast corrections for FY2026: None

2. At the board of directors' meeting held on April 25, 2025, the Company resolved to repurchase its shares of common stock and to cancel its shares of treasury stock. However, the "Earnings per share" in Consolidated Financial Forecast for FY2026 does not take into account the impact.

4.Others

(1) Significant change in scope of consolidation during the period: Yes

Consolidation scope

Consolidated (New) : None

Eliminated : AISIN CHEMICAL CO., LTD.

On April 1, 2025, AISIN CHEMICAL CO., LTD. was merged into AISIN CORPORATION.

(2) Changes in accounting policies and accounting estimation

- ① Changes in accounting policies required by IFRS : None
- ② Other changes : None
- ③ Changes in accounting estimation : None

(3) Number of outstanding shares (common stocks)

① Number of shares issued including treasury stock as of the respective balance sheet date	As of September 30, 2025	759,023,902 shares	As of March 31, 2025	809,023,902 shares
② Number of treasury stock as of the respective balance sheet date	As of September 30, 2025	21,272,967 shares	As of March 31, 2025	51,362,870 shares
③ Average number of common stocks during the six months ended September 30	Six months ended September 30, 2025	749,159,347 shares	Six months ended September 30, 2024	798,355,374 shares

(Note) On October 1, 2024, the Company effected a 3-for-1 split of common stock. Number of outstanding shares (common stocks) are calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

※ This interim report is not subject to interim review procedures by certified public accountants or an auditing firm.

※ Explanation regarding the appropriate use of forecasts, and other additional information

1. The forecasts included in this document are based on information that the Company has obtained at the time of this disclosure and certain assumptions that the Company considers reasonable. The Company does not guarantee the predicted outcome of the forecasts. Actual results may differ significantly from the forecast due to a variety of factors, such as exchange rates and conditions of the global market.
2. The Company is scheduled to hold the earnings briefing for analysts and professional investors on October 31, 2025. The presentation materials for the earnings briefing will be posted on its website promptly following the presentation.

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1. Qualitative information regarding financial results for the six months ended September 30, 2025

(1) Information regarding operating results

Revenue for the first half of the fiscal year increased by 5.1% from the same period of the previous fiscal year (¥2,352.5 billion) to ¥2,472.0 billion, despite the effects of changes in exchange rates, there was the increase in sales of powertrain units, etc.

In terms of profit, operating profit increased by 70.9% from the same period of the previous fiscal year (¥56.1 billion) to ¥96.0 billion, profit before income taxes increased by 443.8% from the same period of the previous fiscal year (¥19.5 billion) to ¥106.4 billion, and profit for the period attributable to owners of the parent increased by 765.1% from the same period of the previous fiscal year (¥8.0 billion) to ¥69.8 billion, despite the tariff impact and investments for human capital and the future, there were the increase in production volume and the efforts to improve the corporate structure, etc.

Performance by segment is as follows.

i) Japan

Revenue increased by 3.0% from the same period of the previous fiscal year (¥1,509.6 billion) to ¥1,555.1 billion, due to the increase in vehicle production, etc. Operating profit increased by 189.5% from the same period of the previous fiscal year (¥8.7 billion) to ¥25.4 billion, despite of the effects of changes in exchange rates and investments for human capital and the future, there was the efforts to improve the corporate structure.

ii) North America

Revenue increased by 7.7% from the same period of the previous fiscal year (¥528.3 billion) to ¥569.2 billion, due to the increase in production of hybrid transmission units, etc. Operating profit increased by ¥9.5 billion from the same period of the previous fiscal year (operating loss of ¥1.0 billion) to ¥8.4 billion, despite the tariff impact, there were the increase in revenue and the efforts to improve the corporate structure.

iii) Europe

Revenue decreased by 4.3% from the same period of the previous fiscal year (¥150.1 billion) to ¥143.7 billion, due to the decrease in sales of powertrain units. Operating profit increased by 101.5% from the same period of the previous fiscal year (¥1.7 billion) to ¥3.4 billion, due to the transient income, etc.

iv) China

Revenue increased by 1.6% from the same period of the previous fiscal year (¥290.3 billion) to ¥294.8 billion, due to the increase in sales of powertrain units. Operating profit increased by 36.1% from the same period of the previous fiscal year (¥15.0 billion) to ¥20.4 billion, due to the increase in revenue and the efforts to improve the corporate structure.

v) ASEAN and India

Revenue increased by 8.5% from the same period of the previous fiscal year (¥258.2 billion) to ¥280.1 billion, due to the increase in sales of powertrain units. Operating profit increased by 17.9% from the same period of the previous fiscal year (¥28.6 billion) to ¥33.7 billion, due to the increase in revenue and the efforts to improve the corporate structure.

(Note) The amounts of revenue for each segment include intersegment revenue in addition to revenue from external customers.

(2) Explanation of financial position

At the end of the first half of the fiscal year ending March 31, 2026, assets increased by 0.1% from the end of the previous fiscal year (¥4,284.6 billion) to ¥4,287.5 billion, despite the decrease in trade and other receivables, other current assets and property, plant and equipment, there were the increase in cash and cash equivalents, inventories and other financial assets in non-current assets. Liabilities decreased by 3.0% from the end of the previous fiscal year (¥2,051.3 billion) to ¥1,990.4 billion, despite the increase in bonds and loans payable, there were the decrease in trade and other payables, etc. Equity increased by 2.9% from the end of the previous fiscal year (¥2,233.2 billion) to ¥2,297.1 billion, despite the decrease in acquisition of treasury stock and dividends of retained earnings, there was the increase in profit for period, etc.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

There is no change in the full-year consolidated earnings forecasts for the fiscal year ending March 31, 2026 from the forecasts of "FY2025 Consolidated Financial Results [IFRS]" announced on April 25, 2025.

The financial performance forecasts mentioned above include forward-looking statements based on information currently available to the Company. Actual financial performance may differ significantly from the above forecasts due to changes in internal and external circumstances, such as future operation of the business and exchange rate fluctuations.

2. Interim Consolidated Financial Statements

(1) Interim Consolidated Statements of Financial Position

(Million Yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and cash equivalents	451,690	472,511
Trade and other receivables	737,206	700,185
Other financial assets	17,754	17,357
Inventories	530,082	550,977
Other current assets	93,262	71,962
Subtotal	1,829,996	1,812,995
Assets held for sale	—	6,164
Total current assets	1,829,996	1,819,159
Non-current assets		
Property, plant and equipment	1,424,038	1,399,342
Intangible assets	56,623	56,668
Right-of-use assets	72,427	70,075
Investments accounted for using the equity method	78,247	76,579
Other financial assets	692,778	739,337
Deferred tax assets	88,204	85,412
Other non-current assets	42,285	41,007
Total non-current assets	2,454,604	2,468,423
Total assets	4,284,600	4,287,583
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	928,595	829,648
Bonds and loans payable	90,694	105,029
Lease liabilities	18,780	14,044
Other financial liabilities	7,106	4,494
Provisions	46,325	46,347
Income tax payables	19,713	24,654
Other current liabilities	42,530	43,045
Subtotal	1,153,746	1,067,264
Liabilities directly associated with assets held for sale	—	518
Total current liabilities	1,153,746	1,067,782
Non-current liabilities		
Bonds and loans payable	539,167	566,184
Lease liabilities	48,654	47,144
Other financial liabilities	18,278	13,068
Retirement benefit liabilities	197,013	198,604
Provisions	2,460	2,496
Deferred tax liabilities	75,401	79,889
Other non-current liabilities	16,614	15,241
Total non-current liabilities	897,589	922,629
Total liabilities	2,051,335	1,990,412
Equity		
Capital stock	45,049	45,049
Capital surplus	80,578	79,865
Treasury stock	-84,621	-44,007
Other components of equity	444,397	493,955
Retained earnings	1,491,859	1,458,042
Equity attributable to owners of the parent company	1,977,263	2,032,904
Non-controlling interests	256,001	264,265
Total equity	2,233,265	2,297,170
Total liabilities and equity	4,284,600	4,287,583

(2) Interim Consolidated Statements of Income / Interim Consolidated Statements of Comprehensive Income

(Interim Consolidated Statements of Income)

(Million Yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Revenue	2,352,507	2,472,066
Cost of revenue	-2,113,353	-2,194,085
Gross profit	239,154	277,980
Selling, general and administrative expenses	-190,637	-187,521
Other income	13,733	9,996
Other expenses	-6,051	-4,396
Operating profit	56,199	96,060
Finance income	14,081	13,792
Finance expenses	-36,542	-5,778
Equity in earnings of affiliates	2,048	2,349
Gains (losses) on sales of investments accounted for using equity method	-16,217	—
Profit before income taxes	19,569	106,422
Income tax expenses	-11,698	-24,418
Profit for the period	7,870	82,004
Profit for the period attributable to:		
Owners of the parent	8,069	69,811
Non-controlling interests	-198	12,193
Total	7,870	82,004
Earnings per share		
Basic earnings per share (Yen)	10.11	93.19
Diluted earnings per share (Yen)	—	—

(Interim Consolidated Statements of Comprehensive Income)

(Million Yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit for the period	7,870	82,004
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	-4	-366
Net changes in revaluation of financial assets measured at fair value through other comprehensive income (loss)	-152,478	35,550
Share of other comprehensive income (loss) of associates accounted for using the equity method	0	-89
Total	-152,482	35,093
Items that may be reclassified subsequently to profit or loss		
Net changes in revaluation of financial assets measured at fair value through other comprehensive income (loss)	82	-16
Cash flow hedges	31	28
Exchange differences on translating foreign operations	-4,075	19,110
Share of other comprehensive income (loss) of associates accounted for using the equity method	-1,927	-1,385
Total	-5,889	17,736
Other comprehensive income (loss) total	-158,371	52,830
Comprehensive income for the period	-150,501	134,834
Comprehensive income (loss) for the period attributable to:		
Owners of the parent	-150,660	119,380
Non-controlling interests	158	15,454
Total	-150,501	134,834

(3) Interim Consolidated Statements of Changes in Equity

Six months ended September 30, 2024

(Million Yen)

	Equity attributable to owners of the parent							
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Other components of equity		Total
						Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2024	45,049	79,352	-115,627	-	504,099	-34	73,526	577,590
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	-13	-151,172	29	-7,573	-158,729
Comprehensive income for the period	-	-	-	-13	-151,172	29	-7,573	-158,729
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-46,849	-	-	-	-	-
Disposal of treasury stock	-	9	108	-	-	-	-	-
Cancellation of treasury stock	-	-10,952	114,818	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-864	-	0	-	-	-	0
Change in scope of consolidation	-	-	-	-	-	-	172	172
Transfer from other components of equity to retained earnings	-	-	-	12	1,562	-	-	1,574
Total transactions with owners	-	-11,807	68,076	13	1,562	-	172	1,747
Balance as of September 30, 2024	45,049	67,544	-47,550	-	354,488	-4	66,124	420,608

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2024	1,549,472	2,135,837	266,192	2,402,029
Profit for the period	8,069	8,069	-198	7,870
Other comprehensive income	-	-158,729	357	-158,371
Comprehensive income for the period	8,069	-150,660	158	-150,501
Hyperinflation adjustment	1,599	1,599	-	1,599
Acquisition of treasury stock	-	-46,849	-	-46,849
Disposal of treasury stock	-	118	-	118
Cancellation of treasury stock	-106,749	-2,883	2,883	-
Dividends	-24,258	-24,258	-13,339	-37,597
Changes in the ownership interest in subsidiaries	-	-863	3,884	3,021
Change in scope of consolidation	-	172	-263	-91
Transfer from other components of equity to retained earnings	-1,574	-	-	-
Total transactions with owners	-132,582	-74,564	-6,835	-81,399
Balance as of September 30, 2024	1,426,558	1,912,211	259,515	2,171,727

Six months ended September 30, 2025

(Million Yen)

	Equity attributable to owners of the parent							
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Other components of equity		Total
						Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2025	45,049	80,578	-84,621	-	370,982	34	73,381	444,397
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	-155	35,188	18	14,517	49,569
Comprehensive income for the period	-	-	-	-155	35,188	18	14,517	49,569
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-42,166	-	-	-	-	-
Disposal of treasury stock	-	15	403	-	-	-	-	-
Cancellation of treasury stock	-	-	82,376	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-728	-	-0	-	-	-	-0
Transfer from other components of equity to retained earnings	-	-	-	156	-167	-	-	-10
Total transactions with owners	-	-712	40,613	155	-167	-	-	-11
Balance as of September 30, 2025	45,049	79,865	-44,007	-	406,003	52	87,898	493,955

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2025	1,491,859	1,977,263	256,001	2,233,265
Profit for the period	69,811	69,811	12,193	82,004
Other comprehensive income	-	49,569	3,261	52,830
Comprehensive income for the period	69,811	119,380	15,454	134,834
Hyperinflation adjustment	1,467	1,467	-	1,467
Acquisition of treasury stock	-	-42,166	-	-42,166
Disposal of treasury stock	-	419	-	419
Cancellation of treasury stock	-82,376	-	-	-
Dividends	-22,729	-22,729	-7,925	-30,655
Changes in the ownership interest in subsidiaries	-	-729	735	5
Transfer from other components of equity to retained earnings	10	-	-	-
Total transactions with owners	-105,095	-65,206	-7,190	-72,396
Balance as of September 30, 2025	1,458,042	2,032,904	264,265	2,297,170

(4) Interim Consolidated Statements of Cash Flows

(Million Yen)

	Six months ended Sep. 30, 2024	Six months ended Sep. 30, 2025
Net cash provided by (used in) operating activities		
Profit before income tax	19,569	106,422
Depreciation and amortization	137,529	130,636
Losses (gains) on sales of investments accounted for using equity method	16,217	—
Decrease (increase) in trade and other receivables	20,538	46,246
Decrease (increase) in inventories	-16,050	-13,388
Increase (decrease) in trade and other payables	-6,908	-73,728
Other, net	-3,675	-12,220
Subtotal	167,219	183,969
Interest income received	1,941	2,231
Dividends income received	13,288	12,736
Interest expenses paid	-1,837	-2,571
Income taxes paid	-57,380	-20,198
Net cash provided by (used in) operating activities	123,232	176,168
Net cash provided by (used in) investing activities		
Decrease (increase) in time deposits	4,288	-1,741
Purchase of property, plant and equipment	-100,943	-125,993
Proceeds from sales of property, plant and equipment	2,082	5,064
Purchase of intangible assets	-7,876	-8,139
Purchase of investment securities	-2,288	-919
Proceeds from sales and redemption of investment securities	3,740	2,898
Proceeds from collection of lease receivables	6,691	12,927
Proceeds from sales of subsidiaries or other businesses	2,446	—
Proceeds from sales of investments accounted for using equity method	39,924	—
Other, net	675	1,951
Net cash provided by (used in) investing activities	-51,259	-113,952
Net cash provided by (used in) financing activities		
Increase (decrease) in short-term bank loans and commercial papers	3,957	23,053
Proceeds from long-term payable	—	49,520
Repayment of long-term loans payable	-33,179	-31,734
Repayment of lease payables	-12,928	-17,522
Acquisition of treasury stock	-46,849	-42,166
Cash dividends paid	-24,282	-22,727
Cash dividends paid to non-controlling interests	-13,339	-7,925
Other, net	4,562	1,226
Net cash provided by (used in) financing activities	-122,059	-48,277
Effect of exchange rate change on cash and cash equivalents	-2,928	7,251
Net increase (decrease) in cash and cash equivalents	-53,016	21,190
Cash and cash equivalents at beginning of period	527,191	451,690
To reclassify cash and cash equivalents included in assets held for sale	129	-369
Cash and cash equivalents at end of period	474,304	472,511

(5) Notes to Interim Consolidated Financial Statements

(Going concern assumption)

None

(Segments information)

1. General information regarding reportable segments

The reportable segments of the Group are components for which financial information is available and whose operating results are periodically reviewed by the Board of Directors to make decisions about allocation of resources and to assess performance.

We devise strategies, policies and goals for maximizing sustainable business value for the entire Group by meeting diverse needs near major automobile manufacturers around the world, and developing, producing, and selling high value-added products. We have assigned officers in charge of each region to supervise the devising of comprehensive strategies in the regions. In addition, the Group mainly manufactures and sells automobile parts, etc., and each company is conducting business activities based on the economic conditions and automobile parts market trends in each region, as well as business strategies and sales activities.

Therefore, the Group consists of segments by location of the company based on the manufacture and sale of automobile parts, etc., and set five reportable segments with similar economic characteristics, etc.: "Japan", "North America", "Europe", "China", and "ASEAN and India".

Reportable segments and its product and service are as follows.

Segment	Product and service
Japan	Overall automotive parts Energy solution related products etc.
North America	Overall automotive parts
Europe	Overall automotive parts
China	Overall automotive parts
ASEAN and India	Overall automotive parts

2. Revenue and profit by reportable segments

Six months ended September 30, 2024

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,161,715	520,674	144,919	278,002	228,151	2,333,462	19,044	—	2,352,507
(2) Inter-segment	347,943	7,680	5,278	12,303	30,060	403,266	10	-403,277	—
Total	1,509,659	528,355	150,198	290,305	258,211	2,736,729	19,055	-403,277	2,352,507
Segment profit (loss)	8,783	-1,097	1,721	15,023	28,647	53,078	1,985	1,134	56,199
Finance income									14,081
Finance expenses									-36,542
Equity in earnings of affiliates									2,048
Gain (losses) on sales of investments accounted for using equity method									-16,217
Profit before income taxes									19,569

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit (loss) is based on Operating profit.

Six months ended September 30, 2025

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,222,034	561,939	137,437	282,059	247,536	2,451,007	21,059	—	2,472,066
(2) Inter-segment	333,090	7,319	6,295	12,782	32,594	392,082	10	-392,092	—
Total	1,555,125	569,258	143,732	294,841	280,130	2,843,089	21,069	-392,092	2,472,066
Segment profit	25,426	8,449	3,468	20,441	33,782	91,569	2,291	2,199	96,060
Finance income									13,792
Finance expenses									-5,778
Equity in earnings of affiliates									2,349
Profit before income taxes									106,422

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit is based on Operating profit.

(Assets held for sale)

As of September 30, 2025, the assets and liabilities held by Aisin Anqing Automotive Parts Co.,Ltd. were classified as held for sale due to the Company entering into an equity transfer agreement to sell its 50% equity interest in Aisin Anqing Automotive Parts Co.,Ltd. to Anqing TP Powder Metallurgy Co., Ltd..

(Additional information)

(Concerning planned commencement of tender offer for own shares)

The Company has announced in "Notice Concerning Changes in Matters Concerning Share Repurchase and Planned Commencement of Tender Offer for Own Shares" released on June 3, 2025 that it passed a resolution at its board of directors meeting held on the same date to plan to implement a tender offer for its own shares (the "Own Share Tender Offer") and commence the Own Share Tender Offer around mid-January, 2026 within the maximum amount and time period for the purchase of its own shares approved by resolution at the board of directors meeting held on April 25, 2025.

The Company has been notified by Toyota Fudosan Co., Ltd. ("Toyota Fudosan") that it is proceeding with the aforementioned procedures and steps toward commencing the tender offer for the share certificates of Toyota Industries Corporation (the "Tender Offer for Toyota Industries") by a stock company whose issued shares are fully owned by a stock company established by Toyota Fudosan which is the precondition of Own Share Tender Offer and that, as of October 6, 2025, it expects that these procedures and steps to commence the Tender Offer for Toyota Industries will be completed in or after February 2026. Upon completion of the Tender Offer for Toyota Industries and the settlement thereof, the Company intends to formally resolve to commence the Tender Offer for Own Shares as soon as practicable. As of October 6, 2025, the Company expects to commence the Tender Offer for Own Shares in or after March 2026.

In addition, the Tender Offer for Own Shares is expected to commence in or after March 2026, and the settlement of the Tender Offer for Own Shares is not likely to be completed by the end of the time period for the share repurchase approved (March 31, 2026) by resolution at the board of directors meeting held on April 25, 2025; therefore, the Company will obtain a new board of directors resolution forming the basis of the Tender Offer for Own Shares concerning the share repurchase pursuant to Article 156, paragraph 1 of the Companies Act, as applied pursuant to Article 165, paragraph 3 of the Companies Act, and the Company's articles of incorporation.

The Company will promptly announce when the Tender Offer for Own Shares will be commenced following the satisfaction of its conditions or if there is any change to the aforementioned expected timing of the commencement of the Tender Offer for Own Shares.

(Material subsequent events)

None