

3.Consolidated Financial Forecast for FY2025 (Apr. 1, 2024 through Mar. 31, 2025)

(Percent shows changes against corresponding figures for the previous period)

	Revenue		Operating profit		Profit before income taxes		Profit attributable to owners of parent		Earnings per share
	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%	Yen
Full year	4,800,000	-2.2	200,000	39.5	165,000	10.1	100,000	10.1	126.71

(Note) 1. Consolidated financial forecast corrections for FY2025: Yes

Please refer to the "Notice of the Revised Forecast of Consolidated Financials" disclosed on October 31, 2024.

2. On October 1, 2024, the Company effected a 3-for-1 split of common stock. Earnings per share of FY2025(forecast) after the stock split is shown.

4.Others

(1) Significant change in scope of consolidation during the period: None

Consolidation scope

Consolidated (New) : None

Eliminated : None

(2) Changes in accounting policies and accounting estimation

① Changes in accounting policies required by IFRS : None

② Other changes : None

③ Changes in accounting estimation : None

(3) Number of outstanding shares (common stocks)

① Number of shares issued including treasury stock as of the respective balance sheet date

As of Sep. 30, 2024	809,023,902 shares	As of Mar. 31, 2024	884,023,902 shares
As of Sep. 30, 2024	28,950,975 shares	As of Mar. 31, 2024	75,421,764 shares
Six months ended Sep. 30, 2024	798,355,374 shares	Six months ended Sep. 30, 2023	808,593,210 shares

② Number of treasury stock as of the respective balance sheet date

③ Average number of common stocks during the six months ended September 30

(Note) On October 1, 2024, the Company effected a 3-for-1 split of common stock. Number of outstanding shares (common stocks) are calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

※ This interim report is not subject to interim review procedures by certified public accountants or an auditing firm.

※ Explanation regarding the appropriate use of forecasts, and other additional information

1. The forecasts included in this document are based on information that the Company has obtained at the time of this disclosure and certain assumptions that the Company considers reasonable. The Company does not guarantee the predicted outcome of the forecasts.

Actual results may differ significantly from the forecast due to a variety of factors, such as exchange rates and conditions of the global market.

2. The Company is scheduled to hold the earnings briefing for analysts and professional investors on October 31, 2024. The presentation materials for the earnings briefing will be posted on its website promptly following the presentation.

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1. Qualitative information regarding financial results for the six months ended September 30, 2024

(1) Information regarding operating results

Revenue for the first half of the fiscal year decreased by 4.2% from the same period of the previous fiscal year (¥2,454.7 billion) to ¥2,352.5 billion, mainly due to the decrease in sales of powertrain units to China and Europe, etc.

In terms of profit, operating profit decreased by 38.1% from the same period of the previous fiscal year (¥90.8 billion) to ¥56.1 billion, profit before income taxes decreased by 81.9% from the same period of the previous fiscal year (¥108.2 billion) to ¥19.5 billion, and profit for the period attributable to owners of the parent decreased by 88.4% from the same period of the previous fiscal year (¥69.6 billion) to ¥8.0 billion, despite of the effects of changes in exchange rates and the effects of the efforts to improve the corporate structure, there was decrease in revenue and the increase of investments for human capital and the future.

Performance by segment is as follows.

i) Japan

Revenue decreased by 5.1% from the same period of the previous fiscal year (¥1,590.3 billion) to ¥1,509.6 billion, due to the decrease in vehicle production, etc. Operating profit decreased by 79.6% from the same period of the previous fiscal year (¥43.1 billion) to ¥8.7 billion, despite of the effects of changes in exchange rates and the effects of the efforts to improve the corporate structure, there was decrease in revenue and the increase of investments for human capital and the future.

ii) North America

Revenue increased by 8.8% from the same period of the previous fiscal year (¥485.7 billion) to ¥528.3 billion, due to the effects of changes in exchange rates and the increase in vehicle production. Operating loss decreased of 0.4 billion from the same period of the previous fiscal year(¥1.5 billion) to ¥1.0 billion, due to the increase in revenue, etc.

iii) Europe

Revenue decreased by 21.1% from the same period of the previous fiscal year (¥190.4 billion) to ¥150.1 billion, due to the decrease in sales of powertrain units. Operating profit decreased by 51.9% from the same period of the previous fiscal year (¥3.5 billion) to ¥1.7 billion, due to the decrease in revenue, etc.

iv) China

Revenue decreased by 10.0% from the same period of the previous fiscal year (¥322.4 billion) to ¥290.3 billion, due to the decrease in sales of powertrain units, etc. Operating profit decreased by 21.4% from the same period of the previous fiscal year (¥19.1 billion) to ¥15.0 billion, due to the decrease in revenue.

v) ASEAN and India

Revenue increased by 3.5% from the same period of the previous fiscal year (¥249.4 billion) to ¥258.2 billion, due to the effects of changes in exchange rates and the increase of exportation to North America. Operating profit increased by 10.5% from the same period of the previous fiscal year (¥25.9 billion) to ¥28.6 billion, due to the effect of changes in exchange rates and the increase in revenue.

(Note) The amounts of revenue for each segment include intersegment revenue in addition to revenue from external customers.

(2) Explanation of financial position

At the end of the first half of the fiscal year ending March 31, 2025, assets decreased by 9.4% from the end of the previous fiscal year (¥4,643.0 billion) to ¥4,208.4 billion, mainly due to the decrease in property, plant and equipment, investments accounted for using the equity method and other financial assets in non-current assets. Liabilities decreased by 9.1% from the end of the previous fiscal year (¥2,240.9 billion) to ¥2,036.7 billion, mainly due to the decrease in trade and other payables, bonds and loans payable and deferred tax liabilities. Equity decreased by 9.6% from the end of the previous fiscal year (¥2,402.0 billion) to ¥2,171.7 billion, mainly due to the decrease in marketable securities valuation difference, etc.

(3) Explanation of consolidated earnings forecasts and other forward-looking statements

Based on the first half financial results and currently available information and forecasts, the Company has revised the consolidated financial forecasts for the fiscal year ending March 31, 2025 announced on April 26, 2024. The company expects revenue to be ¥4,800.0 billion, operating profit to be ¥200.0 billion, profit before income taxes to be ¥165.0 billion and profit attributable to owners of parent to be ¥100.0 billion. Assumptions of exchange rates between the Japanese yen and the U.S. dollar, and the Chinese yuan are 146 yen and 20.6 yen, respectively.

The financial performance forecasts mentioned above include forward-looking statements based on information currently available to the Company. Actual financial performance may differ significantly from the above forecasts due to changes in internal and external circumstances, such as future operation of the business and exchange rate fluctuations.

2. Interim Consolidated Financial Statements

(1) Interim Consolidated Statements of Financial Position

(Million Yen)

	As of Mar. 31, 2024	As of Sep. 30, 2024
Assets		
Current assets		
Cash and cash equivalents	527,191	474,304
Trade and other receivables	703,708	666,185
Other financial assets	39,375	34,372
Inventories	536,600	538,984
Other current assets	87,269	79,591
Subtotal	1,894,144	1,793,439
Assets held for sale	3,608	—
Total current assets	1,897,753	1,793,439
Non-current assets		
Property, plant and equipment	1,470,862	1,404,725
Intangible assets	55,882	55,533
Right-of-use assets	67,203	68,127
Investments accounted for using the equity method	131,914	72,150
Other financial assets	885,677	665,924
Deferred tax assets	81,912	87,655
Other non-current assets	51,810	60,941
Total non-current assets	2,745,263	2,415,057
Total assets	4,643,016	4,208,497
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	908,975	857,026
Bonds and loans payable	100,227	99,828
Lease liabilities	20,905	20,871
Other financial liabilities	9,373	5,098
Provisions	44,037	46,679
Income tax payables	46,670	19,249
Other current liabilities	47,652	39,904
Subtotal	1,177,842	1,088,658
Liabilities directly associated with assets held for sale	312	—
Total current liabilities	1,178,154	1,088,658
Non-current liabilities		
Bonds and loans payable	626,067	594,571
Lease liabilities	47,461	46,341
Other financial liabilities	27,111	16,361
Retirement benefit liabilities	205,801	209,155
Provisions	2,393	2,374
Deferred tax liabilities	142,238	63,210
Other non-current liabilities	11,758	16,096
Total non-current liabilities	1,062,833	948,111
Total liabilities	2,240,987	2,036,770
Equity		
Capital stock	45,049	45,049
Capital surplus	79,352	67,544
Treasury stock	-115,627	-47,550
Other components of equity	577,590	420,608
Retained earnings	1,549,472	1,426,558
Equity attributable to owners of the parent company	2,135,837	1,912,211
Non-controlling interests	266,192	259,515
Total equity	2,402,029	2,171,727
Total liabilities and equity	4,643,016	4,208,497

(2) Interim Consolidated Statements of Income / Interim Consolidated Statements of Comprehensive Income

(Interim Consolidated Statements of Income)

(Million Yen)

	Six months ended Sep. 30, 2023	Six months ended Sep. 30, 2024
Revenue	2,454,701	2,352,507
Cost of revenue	-2,196,082	-2,113,353
Gross profit	258,619	239,154
Selling, general and administrative expenses	-173,811	-190,637
Other income	12,164	13,733
Other expenses	-6,122	-6,051
Operating profit	90,850	56,199
Finance income	20,320	14,081
Finance expenses	-6,658	-36,542
Equity in earnings of affiliates	3,708	2,048
Gains (losses) on sales of investments accounted for using equity method	—	-16,217
Profit before income taxes	108,220	19,569
Income tax expenses	-28,251	-11,698
Profit for the period	79,969	7,870
Profit for the period attributable to:		
Owners of the parent	69,645	8,069
Non-controlling interests	10,323	-198
Total	79,969	7,870
Earnings per share		
Basic earnings per share (Yen)	86.13	10.11
Diluted earnings per share (Yen)	—	—

(Interim Consolidated Statements of Comprehensive Income)

(Million Yen)

	Six months ended Sep. 30, 2023	Six months ended Sep. 30, 2024
Profit for the period	79,969	7,870
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	-54	-4
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	141,689	-152,478
Share of other comprehensive income of associates accounted for using the equity method	300	0
Total	141,935	-152,482
Items that may be reclassified subsequently to profit or loss		
Financial assets measured at fair value through other comprehensive income	-46	82
Cash flow hedges	67	31
Exchange differences on translating foreign operations	39,764	-4,075
Share of other comprehensive income of associates accounted for using the equity method	3,718	-1,927
Total	43,503	-5,889
Other comprehensive income total	185,438	-158,371
Comprehensive income for the period	265,408	-150,501
Comprehensive income for the period attributable to:		
Owners of the parent	246,269	-150,660
Non-controlling interests	19,138	158
Total	265,408	-150,501

(3) Interim Consolidated Statements of Changes in Equity

Six months ended Sep. 30, 2023

(Million Yen)

	Equity attributable to owners of the parent							
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Other components of equity			Total
					Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2023	45,049	74,401	-115,675	-	275,926	-114	31,313	307,125
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	19	141,115	67	35,421	176,623
Comprehensive income for the period	-	-	-	19	141,115	67	35,421	176,623
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-2	-	-	-	-	-
Disposal of treasury stock	-	-9	55	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-92	-	-0	-	-	-	-0
Transfer from other components of equity to retained earnings	-	-	-	-19	-60	-	-	-80
Total transactions with owners	-	-101	52	-19	-60	-	-	-80
Balance as of Sep. 30, 2023	45,049	74,300	-115,622	-	416,981	-47	66,735	483,669

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2023	1,440,425	1,751,326	240,110	1,991,437
Profit for the period	69,645	69,645	10,323	79,969
Other comprehensive income	-	176,623	8,814	185,438
Comprehensive income for the period	69,645	246,269	19,138	265,408
Hyperinflation adjustment	1,316	1,316	-	1,316
Acquisition of treasury stock	-	-2	-	-2
Disposal of treasury stock	-	45	1	47
Dividends	-26,952	-26,952	-6,421	-33,373
Changes in the ownership interest in subsidiaries	-	-92	4,809	4,717
Transfer from other components of equity to retained earnings	80	-	-	-
Total transactions with owners	-26,872	-27,000	-1,609	-28,609
Balance as of Sep. 30, 2023	1,484,515	1,971,911	257,640	2,229,551

Six months ended Sep. 30, 2024

(Million Yen)

	Equity attributable to owners of the parent							
	Other components of equity							Total
	Capital stock	Capital surplus	Treasury stock	Remeasurements of defined benefit plans	Net changes in revaluation of financial assets measured at fair value through other comprehensive income	Cash flow hedges	Exchange differences on translation of foreign operations	
Balance as of April 1, 2024	45,049	79,352	-115,627	-	504,099	-34	73,526	577,590
Profit for the period	-	-	-	-	-	-	-	-
Other comprehensive income	-	-	-	-13	-151,172	29	-7,573	-158,729
Comprehensive income for the period	-	-	-	-13	-151,172	29	-7,573	-158,729
Hyperinflation adjustment	-	-	-	-	-	-	-	-
Acquisition of treasury stock	-	-	-46,849	-	-	-	-	-
Disposal of treasury stock	-	9	108	-	-	-	-	-
Cancellation of treasury stock	-	-10,952	114,818	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Changes in the ownership interest in subsidiaries	-	-864	-	0	-	-	-	0
Change in scope of consolidation	-	-	-	-	-	-	172	172
Transfer from other components of equity to retained earnings	-	-	-	12	1,562	-	-	1,574
Total transactions with owners	-	-11,807	68,076	13	1,562	-	172	1,747
Balance as of Sep. 30, 2024	45,049	67,544	-47,550	-	354,488	-4	66,124	420,608

	Equity attributable to owners of the parent		Non-controlling interests	Total equity
	Retained earnings	Total		
Balance as of April 1, 2024	1,549,472	2,135,837	266,192	2,402,029
Profit for the period	8,069	8,069	-198	7,870
Other comprehensive income	-	-158,729	357	-158,371
Comprehensive income for the period	8,069	-150,660	158	-150,501
Hyperinflation adjustment	1,599	1,599	-	1,599
Acquisition of treasury stock	-	-46,849	-	-46,849
Disposal of treasury stock	-	118	-	118
Cancellation of treasury stock	-106,749	-2,883	2,883	-
Dividends	-24,258	-24,258	-13,339	-37,597
Changes in the ownership interest in subsidiaries	-	-863	3,884	3,021
Change in scope of consolidation	-	172	-263	-91
Transfer from other components of equity to retained earnings	-1,574	-	-	-
Total transactions with owners	-132,582	-74,564	-6,835	-81,399
Balance as of Sep. 30, 2024	1,426,558	1,912,211	259,515	2,171,727

(4) Interim Consolidated Statements of Cash Flows

(Million Yen)

	Six months ended Sep. 30, 2023	Six months ended Sep. 30, 2024
Net cash provided by (used in) operating activities		
Profit before income tax	108,220	19,569
Depreciation and amortization	135,725	137,529
Losses (gains) on sales of investments accounted for using equity method	-	16,217
Decrease (increase) in trade and other receivables	48,865	20,538
Decrease (increase) in inventories	35,112	-16,050
Increase (decrease) in trade and other payables	-23,955	-6,908
Other, net	-15,826	-3,675
Subtotal	288,141	167,219
Interest income received	2,780	1,941
Dividends income received	13,094	13,288
Interest expenses paid	-5,369	-1,837
Income taxes paid	-11,368	-57,380
Net cash provided by (used in) operating activities	287,278	123,232
Net cash provided by (used in) investing activities		
Decrease (increase) in time deposits	1,003	4,288
Purchase of property, plant and equipment	-100,364	-100,943
Proceeds from sales of property, plant and equipment	3,190	2,082
Purchase of intangible assets	-5,886	-7,876
Purchase of investment securities	-554	-2,288
Proceeds from sales and redemption of investment securities	5,005	3,740
Proceeds from collection of lease receivables	6,693	6,691
Proceeds from sales of subsidiaries or other businesses	7,691	2,446
Proceeds from sales of investments accounted for using equity method	-	39,924
Other, net	591	675
Net cash provided by (used in) investing activities	-82,629	-51,259
Net cash provided by (used in) financing activities		
Increase (decrease) in short-term bank loans and commercial papers	-52,929	3,957
Repayment of long-term loans payable	-49,991	-33,179
Redemption of bonds	-10,000	-
Repayment of lease payables	-12,658	-12,928
Acquisition of treasury stock	-2	-46,849
Cash dividends paid	-26,961	-24,282
Cash dividends paid to non-controlling interests	-6,421	-13,339
Other, net	4,510	4,562
Net cash provided by (used in) financing activities	-154,453	-122,059
Effect of exchange rate change on cash and cash equivalents	10,509	-2,928
Net increase (decrease) in cash and cash equivalents	60,705	-53,016
Cash and cash equivalents at beginning of period	317,693	527,191
To reclassify cash and cash equivalents included in assets held for sale	665	129
Cash and cash equivalents at end of period	379,064	474,304

(5) Notes to Interim Consolidated Financial Statements

(Going concern assumption)

None

(Segments information)

1. General information regarding reportable segments

The reportable segments of the Group are components for which financial information is available and whose operating results are periodically reviewed by the Board of Directors to make decisions about allocation of resources and to assess performance.

We devise strategies, policies and goals for maximizing sustainable business value for the entire Group by meeting diverse needs near major automobile manufacturers around the world, and developing, producing, and selling high value-added products. We have assigned officers in charge of each region to supervise the devising of comprehensive strategies in the regions. In addition, the Group mainly manufactures and sells automobile parts, etc., and each company is conducting business activities by devising comprehensive strategies as independent management units in each region.

Therefore, the Group consists of segments by location of the company based on the manufacture and sale of automobile parts, etc., and set five reportable segments: "Japan", "North America", "Europe", "China", and "ASEAN and India". Therefore, reportable segments and its product and service are as follows.

Segment	Product and service
Japan	Overall automotive parts Energy solution related products etc.
North America	Overall automotive parts
Europe	Overall automotive parts
China	Overall automotive parts
ASEAN and India	Overall automotive parts

2. Revenue and profit by reportable segments

Six months ended Sep.30, 2023

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,227,454	478,149	185,315	311,379	229,829	2,432,129	22,572	—	2,454,701
(2) Inter-segment	362,846	7,593	5,143	11,069	19,583	406,236	21	-406,258	—
Total	1,590,300	485,743	190,459	322,449	249,412	2,838,365	22,594	-406,258	2,454,701
Segment profit (loss)	43,103	-1,521	3,581	19,120	25,919	90,203	2,888	-2,241	90,850
Finance income									20,320
Finance expenses									-6,658
Equity in earnings (losses) of affiliates									3,708
Profit before income taxes									108,220

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit (loss) is based on Operating profit.

Six months ended Sep. 30, 2024

(Million Yen)

	Reportable Segments						Others	Adjustments	Total
	Japan	North America	Europe	China	ASEAN and India	Total			
Revenue									
(1) Revenue from third parties	1,161,715	520,674	144,919	278,002	228,151	2,333,462	19,044	—	2,352,507
(2) Inter-segment	347,943	7,680	5,278	12,303	30,060	403,266	10	-403,277	—
Total	1,509,659	528,355	150,198	290,305	258,211	2,736,729	19,055	-403,277	2,352,507
Segment profit (loss)	8,783	-1,097	1,721	15,023	28,647	53,078	1,985	1,134	56,199
Finance income									14,081
Finance expenses									-36,542
Equity in earnings (losses) of affiliates									2,048
Gains (losses) on sales of investments accounted for using equity method									-16,217
Profit before income taxes									19,569

(Note1) Others include omitted non-core regions that manufacture and sell automotive parts, such as Brazil.

(Note2) Inter-segment revenue is based on transaction price negotiated each year in consideration of market price and total cost.

(Note3) Segment profit (loss) is based on Operating profit.

(Assets held for sale)

As of March 31, 2024, the assets and liabilities of AISIN CORPORATION related to shower toilet business, and the assets and liabilities held by ZHEJIANG AISIN ELITE MACHINERY AND ELECTRIC CO.LTD. and HANGZHOU AISIN LIXIL MACHINERY AND ELECTRIC CO., LTD., which were Chinese subsidiaries that manufacture shower toilet, were classified as held for sale.

On September 1, 2024, all sales procedures have been completed for the assets and liabilities that were classified as held for sale at the end of the previous fiscal year.

(Material subsequent events)

Stock split and related amendment to articles of incorporation

At the board of directors' meeting held on June 27, 2024, the Company resolved to conduct a stock split and make a partial amendment to the articles of incorporation in connection with the stock split. On October 1, 2024, the Company effected a 3-for-1 split of common stock.

(1) Purpose of the stock split

The purpose is to lower the amount per unit of investment, to create an environment that makes it easier to invest in shares of the Company, and to expand the investor base.

(2) Overview of the stock split

i) Method of the stock split

Each share of common stock of the Company owned by shareholders listed or recorded in the closing register of shareholders on the record date of September 30, 2024 was split into three shares per share.

ii) Number of shares to be increased by the stock split

Total number of issued shares prior to the stock split (Note) : 269,674,634 shares

Number of shares to be increased by the stock split (Note) : 539,349,268 shares

Total number of issued shares after the stock split (Note) : 809,023,902 shares

Total number of authorized shares after the stock split : 2,100,000,000 shares

(Note) The total number of issued shares prior to the stock split is the number of shares after cancellation, which is calculated by subtracting the number of treasury shares which was cancelled (25,000,000 shares of common stock) on July 31, 2024 from the total number of issued shares (294,674,634 shares). The number of shares to be increased by the stock split and the total number of issued shares after the stock split are calculated based on this.

iii) Schedule for the stock split

Public notice of record date : September 13, 2024

Record date : September 30, 2024

Effective date : October 1, 2024

(3) Partial amendment to the articles of incorporation

In accordance with this stock split, pursuant to Article 184, paragraph 2 of the Companies Act of Japan, the Company's Articles of Incorporation were amended to increase the total number of authorized shares from 700,000,000 shares to 2,100,000,000 shares, effective from October 1, 2024.

(4) Impact on per share information

Per share information assuming that the stock split had been conducted at the beginning of the previous fiscal year is as follows.

	Six months ended Sep. 30, 2023	Six months ended Sep. 30, 2024
Basic earnings per share (Yen)	86.13	10.11

(Note) Diluted earnings per share is not shown because there are no dilutive shares.