

Experience the Full Value of “Movement” Test Drive Event (Hokkaido Prefecture • Toyokoro Proving Ground)

AISIN CORPORATION

Growing Uncertainty

Global Situation

Geopolitics Risk
Policy Diversification



Market Trends

Slowdown in BEVs
Growth in PHEVs/HEVs
Rebound in AT/CVT demand

Uncertainty is growing in global situation and market trends

Against Environment Change

Strengthen
“earning power”

+

“Future growth
investments”

Approach

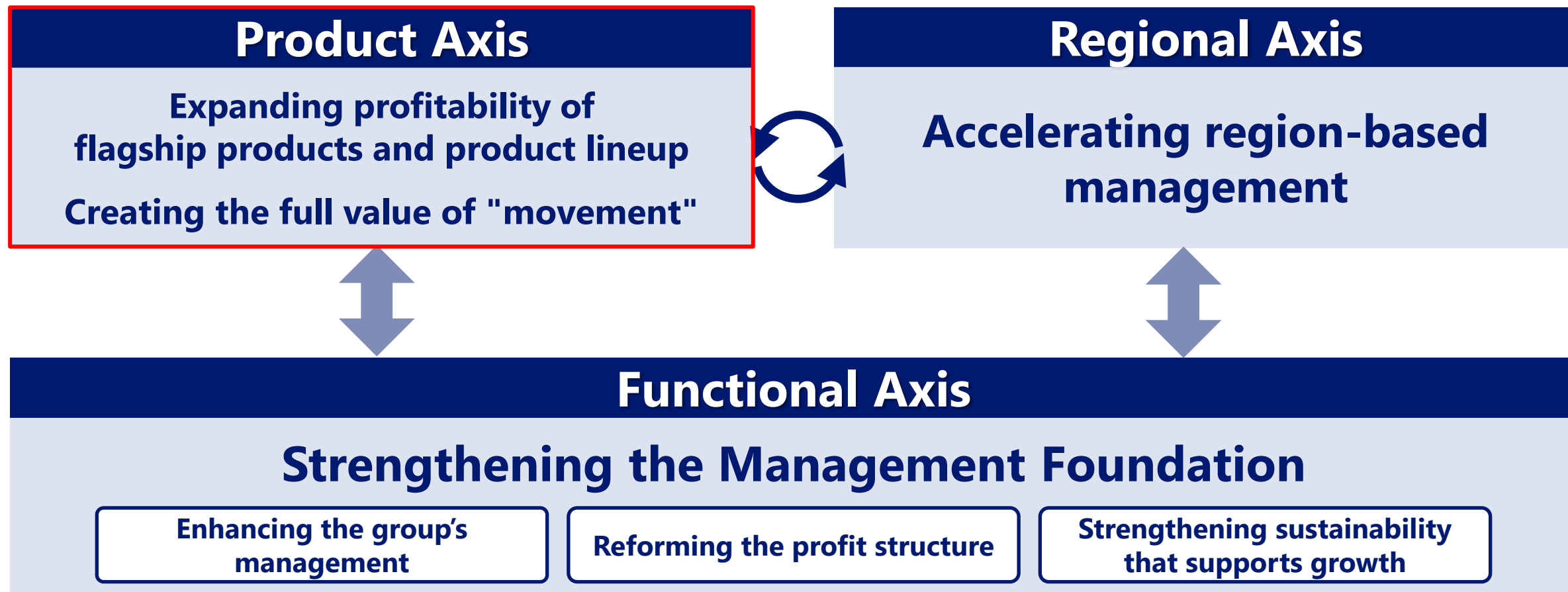
**SPEED & AGILE
management**

Strength

**Production expertise
(Wide range products + Global plants)**

**Based on production expertise, strengthen earning power and prepare
for the “future growth investments” with SPEED & AGILE**

Structure of FYE2029 Mid-Term Business Plan



Collaborate initiatives across product, regional, and functional axes to pursuing both "earning power" and "future growth investments"

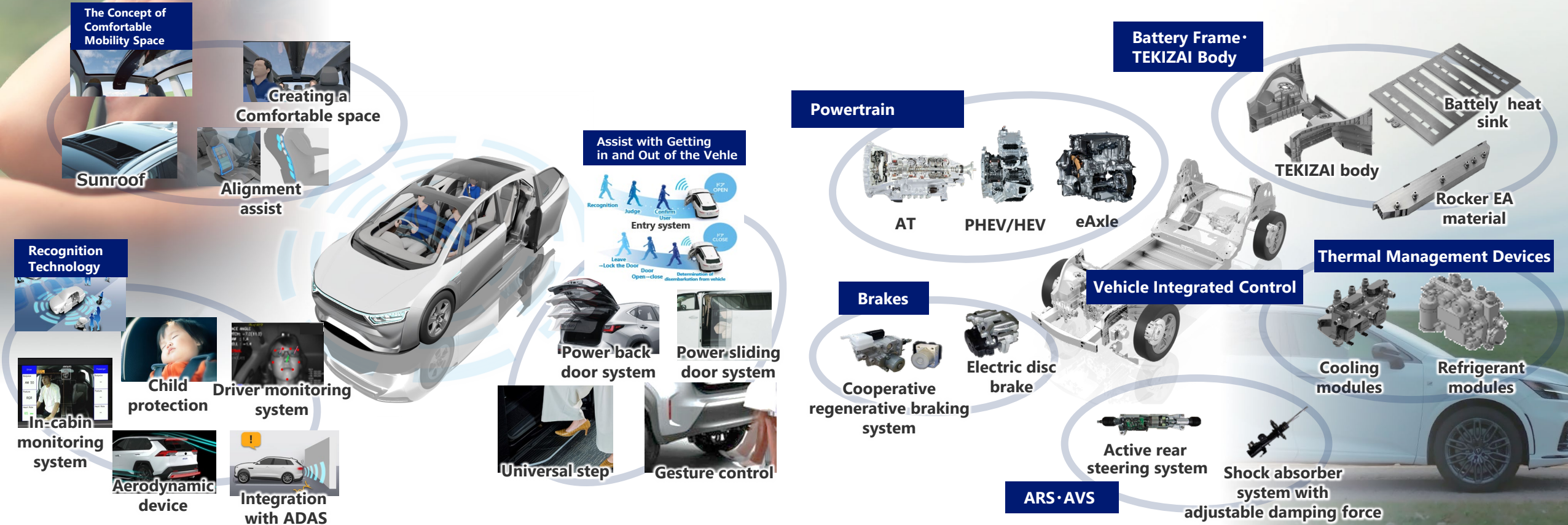
"The Full Value of Movement" Provided by AISIN

User-friendly ride, along with stress-free

Through system integration, we maximize vehicle performance to suit various driving conditions, pursuing a user-friendly and stress-free driving experience.

Safety, reliability of mind and comfortable mobility experience

We take a comprehensive view of the entire user experience and pursue safety, reliability of mind and comfortable mobility experience.



Elctrification Unit Roadmap

The functions of a vehicle:
propulsion, steering, and braking

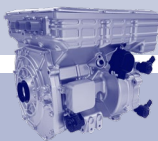
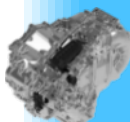
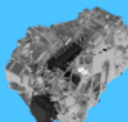
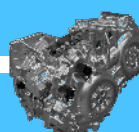
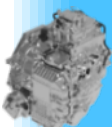
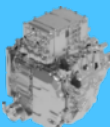
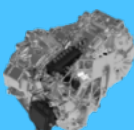
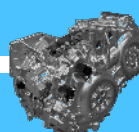
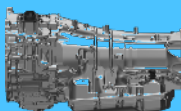
BEV Products

PHEV/HEV

2020

2025

2030

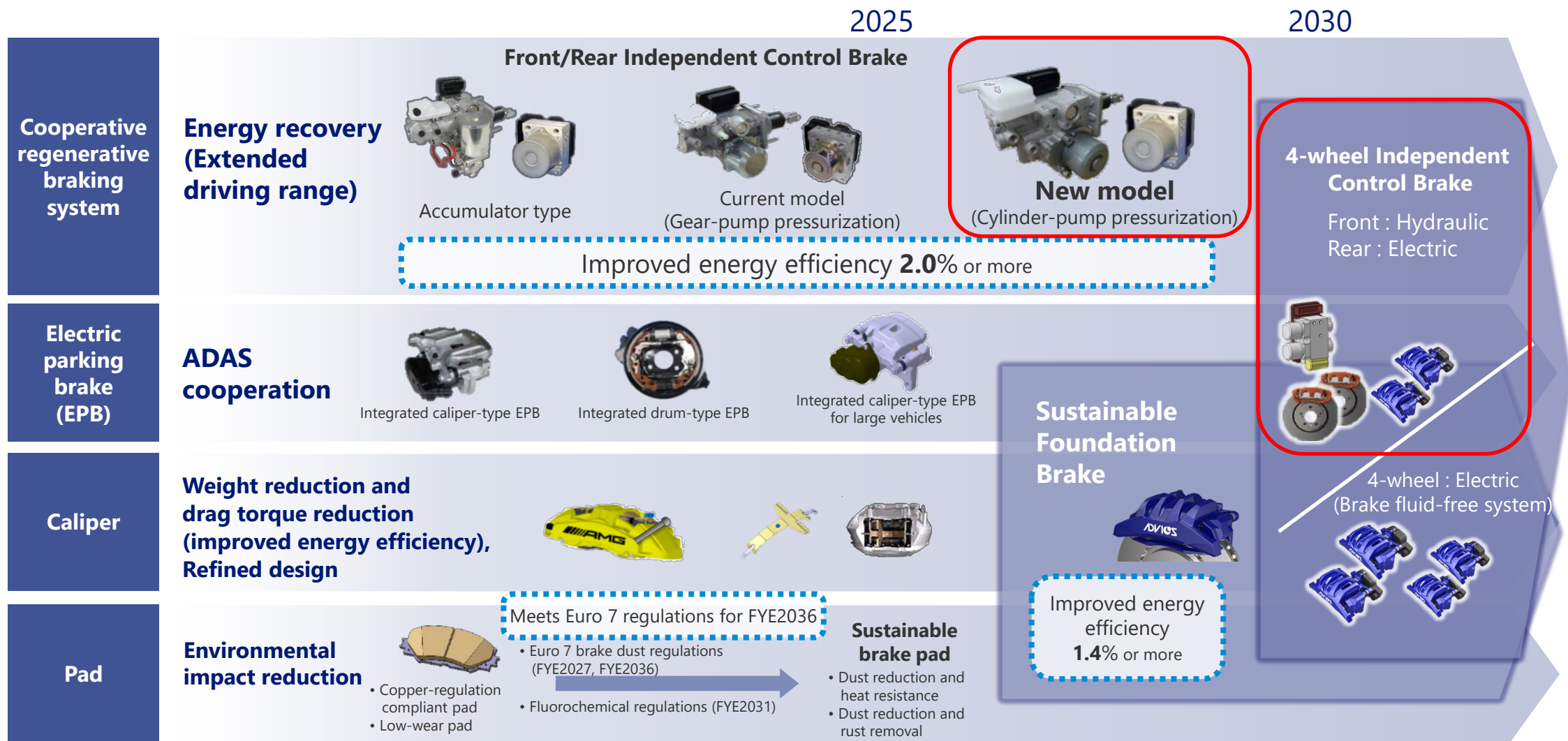
BEV	Small	 For e VITARA※		Compact • 40% smaller versus competitors		Compact / High efficiency Half the size	
	Medium	 For bZ4X※	 For New bZ4X※		High efficiency • 30% loss reduction versus competitors	 Integrated Electric Unit (Xin1)	
	Large Premium			High output • Double the power output versus competitors			
※ BluE Nexus and DENSO Joint Development Product							
PHEV HEV	Small Medium	FF	 2-motor HEV	 High efficiency and low cost 1-motor	 High-function 2-motor	 2-motor PHEV/HEV	Pursuit of fuel consumption efficiency
	Large Premium		 1-motor PHEV	 High-capacity 1-motor	 2-motor model lineup	 2-motor PHEV/HEV	Pursuit of driving performance, fuel/electric consumption efficiency
			FR	 1-motor HEV		 1-motor PHEV/HEV	

Offering a full lineup of electrification units to meet regional and customer needs

Brake Roadmap

The functions of a vehicle:
propulsion, steering, and braking

Brake

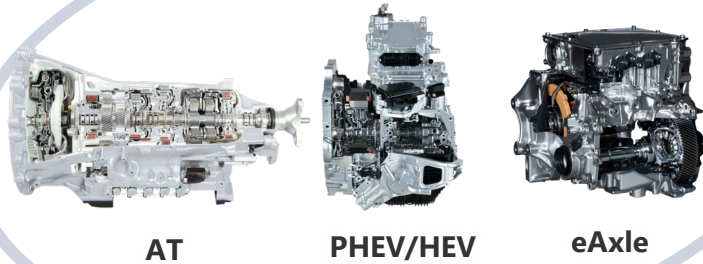


Global expansion leveraging strengths in energy efficiency and driving feel

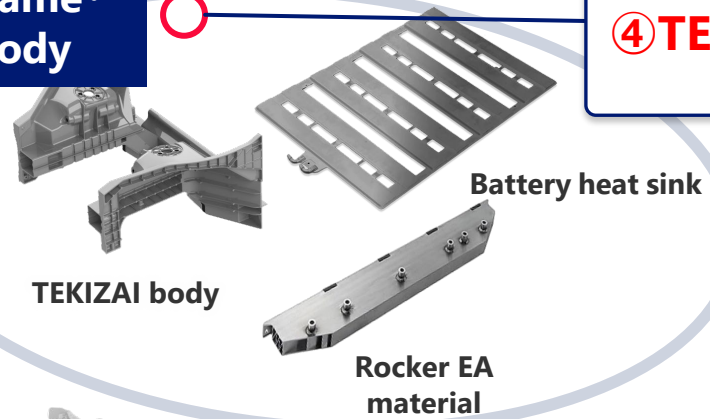
Exhibition Theme

- ① Integrated Electric Unit (Xin1)
- ② Series-parallel HEV
- ③ High-capacity FWD 2-Motor HEV

Powertrain

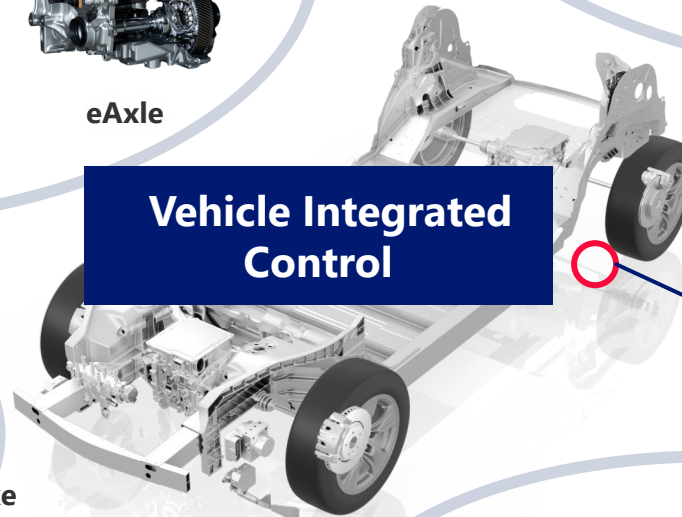


Battery Frame・TEKIZAI Body



④ TEKIZAI Body

Vehicle Integrated Control



Brakes



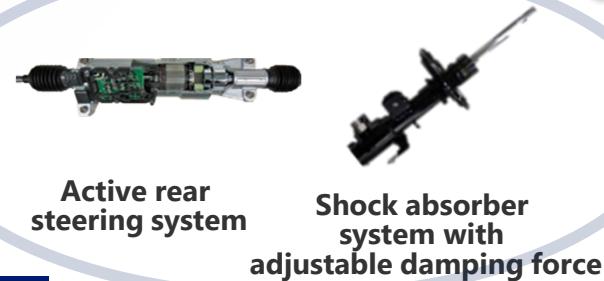
- ⑤ Standard edition cooperative regenerative braking system AHB-C
- ⑥ Next-Generation brake system (EMB system)

Thermal Management Devices



- ⑦ Personalization
- ⑧ Conversion

ARS・AVS



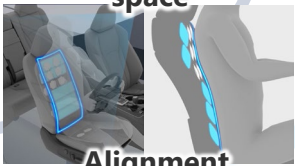
- ⑨ ARS・Adaptive variable suspension system(AVS)

Exhibition Theme

The Concept of Comfortable Mobility Space



Creating a Comfortable space

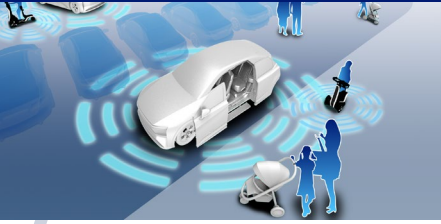


Alignment assist

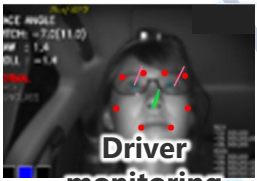


Sunroof

Recognition Technology



Child protection



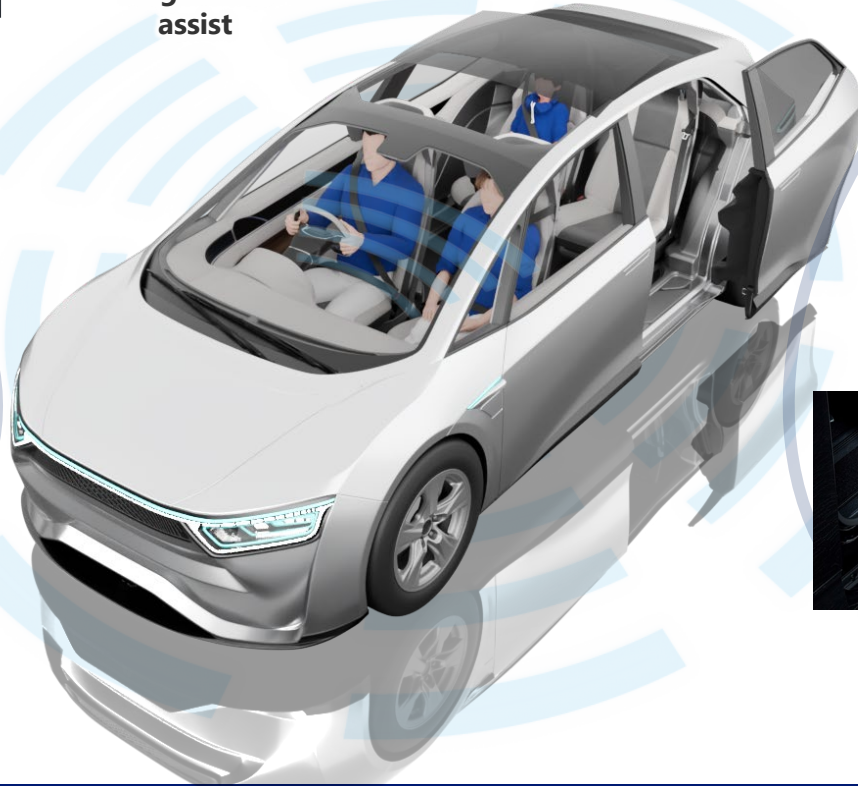
Driver monitoring system



Aerodynamic device



Integration with ADAS



⑩ Stress-free vehicle entry systems

Assist with Getting in and Out of the Vehicle



Entry system



Power back door system



Power sliding door system



Universal step



Gesture control