

Financial Highlights

AISIN SEIKI CO., LTD. and its Subsidiaries

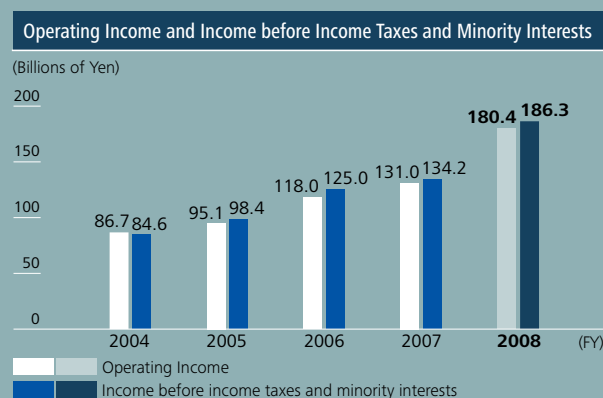
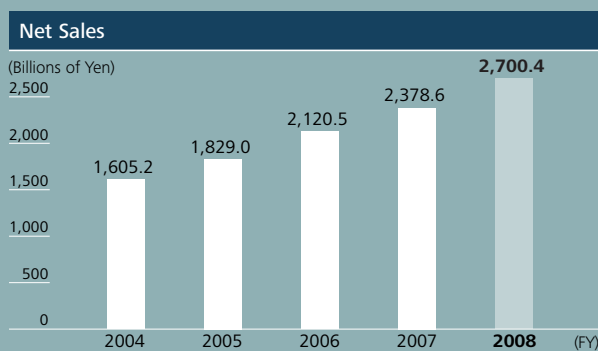
Years ended March 31, 2008 and 2007

(Fiscal years in this report begin on April 1 of the previous year and end on March 31 of the year indicated.)

	Millions of Yen		% Change 2008/2007
	2008	2007	
Year-Round Information			
Net Sales	¥ 2,700,405	¥ 2,378,611	13.5 %
Domestic Sales	1,661,827	1,520,081	9.3
Overseas Sales	1,038,578	858,530	21.0
Operating Income	180,484	131,034	37.7
Ordinary Income	186,309	134,287	38.7
Net Income	91,654	66,889	37.0
Capital Expenditures (Cash Flows)	204,845	224,433	-8.7
Depreciation	167,482	145,276	15.3
R&D Expenses	115,330	103,749	11.2
Information at Year-End			
Total Assets	2,097,727	2,037,896	2.9
Shareholders' Equity	994,592	955,853	4.1
Capital Stock	45,049	45,049	0.0
Management Index			
Return on Equity (ROE)	12.0 %	9.3 %	29.0
Return On Investment Capital (ROIC)*	10.4 %	8.0 %	30.0
Per Share of Common Stock			
Net Income — Basic	¥ 322.50	¥ 233.03	38.4 %
Net Income — Diluted	322.15	232.71	38.4
Shareholders' equity	2,725.67	2,662.78	2.4
Cash Dividends	60.00	40.00	50.0

Note: Calculation per share is based on the average number of shares each fiscal year in the case of net term profit and the number of shares are the end of each year in the case of share capital.

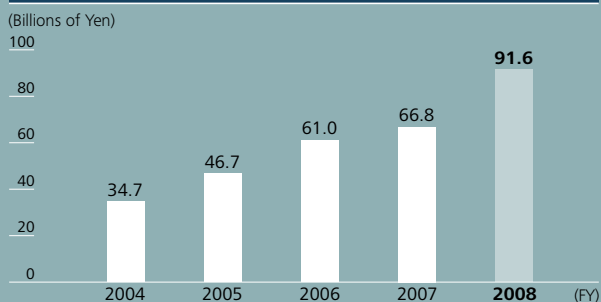
* ROIC: Return on investment capital. Operating income after deduction of tax ÷ (inventory assets + fixed assets).



9th Consecutive Increase in Net Sales, 6th Consecutive Increase in Operating Income and Ordinary Income

Net Sales	Up 13.5% to record ¥2,700,405 million
Overseas Sales	Up 21.0% to record ¥1,038,578 million
Operating Income	Up 37.7% to record ¥180,484 million
Ordinary Income	Up 38.7% to record ¥186,309 million
Net Income	Up 37.0% to record ¥91,654 million
Total Assets	Up 2.9% to ¥2,097,727 million
Net Assets	Up 4.1% to ¥994,592 million
Net Income per Share	Up 38.4% to ¥322.50
Cash Dividends per Share	Up ¥20.00 from ¥40.00 to ¥60.00

Net Income



Net Assets and ROE

