

# Financial Highlights

AISIN SEIKI CO., LTD. and its Subsidiaries

Years ended March 31, 2007 and 2006 (Fiscal years in this report begin on April 1 of the previous year and end on March 31 of the year indicated.)

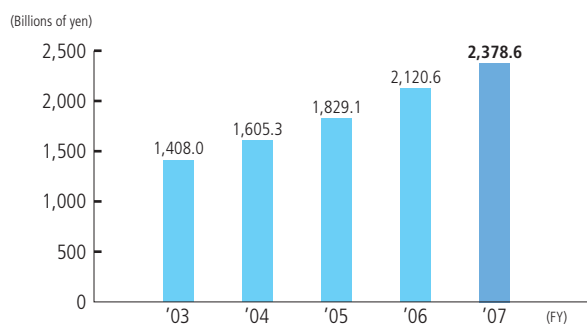
	Millions of Yen		Percent Change	Millions of U.S. Dollars
	2007	2006	2007/2006	2007
Net Sales	¥ 2,378,612	¥ 2,120,589	12.2 %	\$ 20,149
Domestic Sales	1,520,082	1,406,585	8.1	12,877
Overseas Sales	858,530	714,004	20.2	7,273
Operating Income	131,034	118,097	11.0	1,110
Net Income	66,890	61,096	9.5	567
Total Assets	2,037,896	1,853,459	10.0	17,263
Net Assets	955,853	678,881	40.8	8,097
Common Stock	45,049	45,049	0.0	382
Capital Expenditures (Cash Flows)	224,434	218,753	2.6	1,901
Depreciation and Amortization	145,277	123,034	18.1	1,231
R&D Expenses	103,750	95,153	9.0	879
Return on Equity (ROE)	9.3%	9.9%	(6.1)	—

	Yen		Percent Change	U.S. Dollars
	2007	2006	2007/2006	2007
Per Share of Common Stock				
Net Income — Basic	¥ 233.03	¥ 209.15	11.4 %	\$ 1.97
Net Income — Diluted	232.71	208.86	11.4	1.97
Net Assets	2,662.78	2,361.66	12.8	22.56
Cash Dividends	40.00	32.00	25.0	0.34
Number of Employees (persons)	66,383	59,587	11.4	—

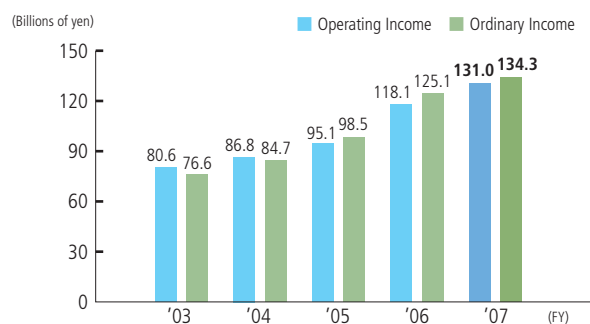
Notes: 1. Income per share of common stock is calculated by dividing net income by the weighted average number of shares outstanding during the reported period, and net assets per share of common stock is calculated based on the number of shares at year-end.

2. The U.S. dollar amounts above represent translations of yen, for convenience only, at the rate of ¥118.05=US\$1.00.

## Net Sales



## Operating Income and Ordinary Income



**8**th Consecutive Increase in Net Sales, **5**th Consecutive Increase in Operating Income and Ordinary Income

[Net Sales] Up **12.2%** to record **¥2,378,612** million

[Overseas Sales] Up **20.2%** to record **¥858,530** million

[Operating Income] Up **11.0%** to record **¥131,034** million

[Net Income] Up **9.5%** to record **¥66,890** million

[Total Assets] Up **10.0%** to **¥2,037,896** million

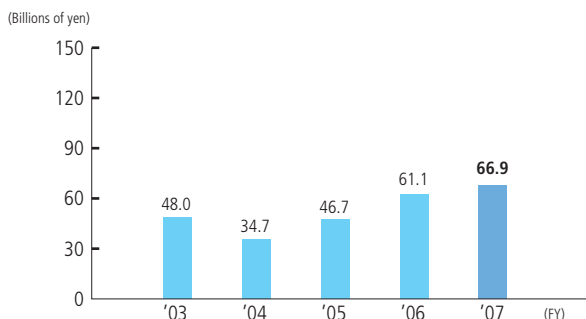
[Net Assets] Up **40.8%** to **¥955,853** million

[Capital Expenditures (Cash Flows)] Up **2.6%** to **¥224,434** million

[Net Income Per Share] Up **11.4%** to **¥233.03**

[Cash Dividends Per Share] Up **¥8.00** from ¥32.00 to **¥40.00**

**Net Income**



**Net Assets and ROE**

