

Major Group Companies

AISIN SEIKI CO., LTD.



Yasuhito Yamauchi, President

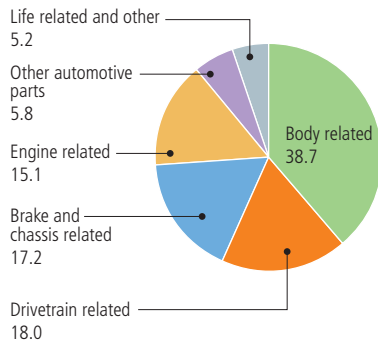
Establishment : June 1, 1949
Capital : ¥45,049 million (as of March 31, 2007)
Representative : Yasuhito Yamauchi, President
Address : 2-1, Asahi-machi, Kariya, Aichi, 448-8650, JAPAN
 Tel. +81-566-24-8441
Website : <http://www.aisin.com>
Employees : Consolidated: 66,300; non-consolidated: 11,270 (as of March 31, 2007)
Businesses : Production and sales of automotive parts, life related products (sewing machines, beds, GHPs) and welfare related products

Widespread Business Expansion Based on "Quality First"

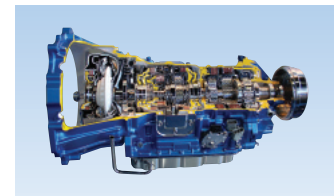
As the central hub of the AISIN Group's 154 consolidated companies, Aisin Seiki pursues business expansion chiefly through its mainstay Automotive Parts and Systems Business. This business covers such diverse fields as drivetrain related, brake and chassis related, body related, engine related and information related products segments. Aisin Seiki capitalizes on its accumulated automobile related expertise to offer products in such diverse fields as life, energy and welfare. In this way, Aisin Seiki endeavors to offer attractive products and services with truly high quality and cost competitiveness based on "Quality First."

Sales Breakdown by Product (%)

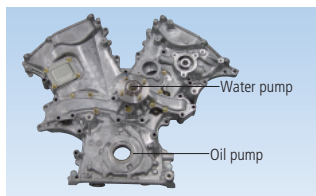
Fiscal 2007 (Year ended March 31, 2007)



Power sliding door system



6-speed AT for light-duty compact commercial vehicles

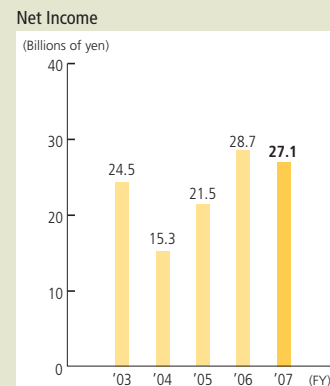
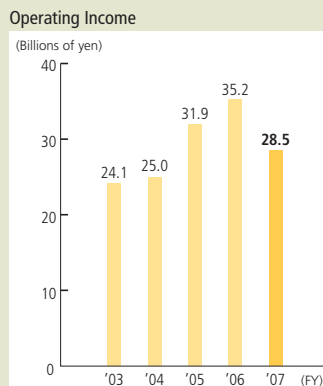
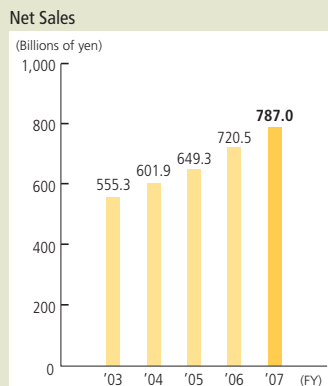


Engine front module



Parking assist system

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AISIN TAKAOKA CO., LTD.



Toshiyuki Ishikawa, President

Establishment : March 8, 1960

Capital : ¥5,396 million (as of March 31, 2007)

Representative : Toshiyuki Ishikawa, President

Address : 1 Tennoh, Takaokashin-machi, Toyota, Aichi, 473-8501, JAPAN
Tel. +81-565-54-1123

Website : <http://www.at-takaoka.co.jp>

Employees : 2,900 (as of March 31, 2007)

Businesses : Casting/machining and metal forming of automotive parts as well as production and sales of audio products and soundproofing materials

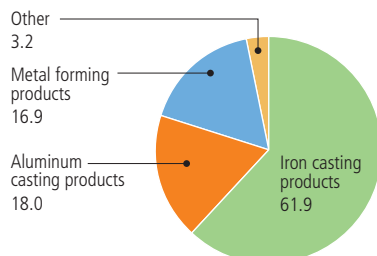
Preeminent Manufacturer of Cast Components

Boasting the largest-scale operations of any casting company in Japan, Aisin Takaoka manufactures parts for engines and brakes, employing a wide array of materials such as iron, aluminum and stainless steel. Offering strong, lightweight products to the market, Aisin Takaoka contributes to a cleaner environment and enhanced safety through the development of new materials and employment of the most modern production methods.

Aisin Takaoka has been expanding into such fields as audio products, soundproofing materials and soil fertilizing materials through the utilization of accumulated iron casting technology, with its "TAOC" brand of speakers and stands garnering a strong reputation in the audio industry.

Sales Breakdown by Product (%)

Fiscal 2007 (Year ended March 31, 2007)



Brake disc rotor



Stainless steel and cast iron composite exhaust manifold



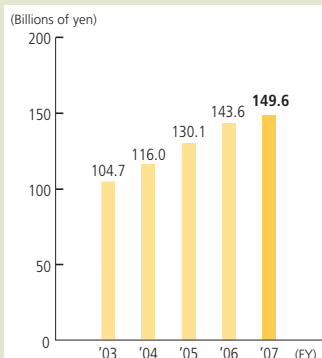
Bumper reinforcement



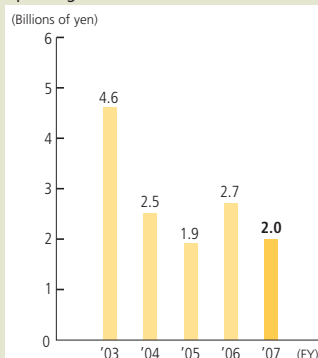
TAOC speaker system lineup

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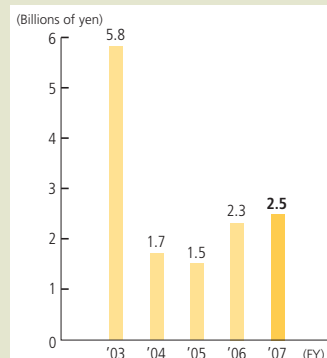
Net Sales



Operating Income



Net Income



AISIN CHEMICAL CO., LTD.



Yasuhide Shibata, President

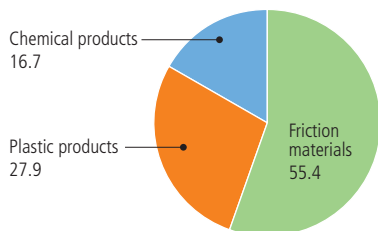
Establishment : February 12, 1952
 Capital : ¥2,118 million (as of March 31, 2007)
 Representative : Yasuhide Shibata, President
 Address : 1141-1, Okawagahara, Fujioka-Iino-cho, Toyota, Aichi, 470-0492, JAPAN
 Tel. +81-565-76-6661
 Website : <http://www.aisin-chem.co.jp>
 Employees : 1,030 (as of March 31, 2007)
 Businesses : Production and sales of chemical products, friction materials and plastic parts

Specialist in Chemical Products, Friction Materials and Plastic Parts

Aisin Chemical is the AISIN Group's sole chemical specialist and handles such chemical products as automotive coatings, damping materials and adhesives as well as friction materials for clutches and brake pads. Through a tie-up with the Group affiliate, Exedy Corporation, Aisin Chemical launched production of clutch facings (friction materials) in Thailand in June 2003 and is working diligently to address growing demand in this region.

Sales Breakdown by Product (%)

Fiscal 2007 (Year ended March 31, 2007)



Spray-type damping materials



Segment-type discs

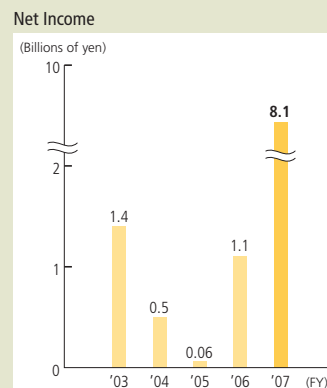
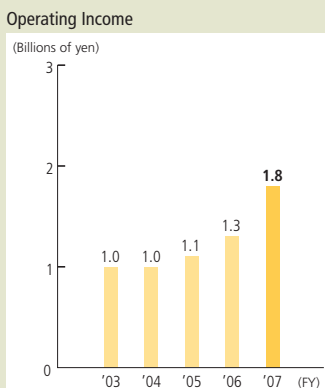
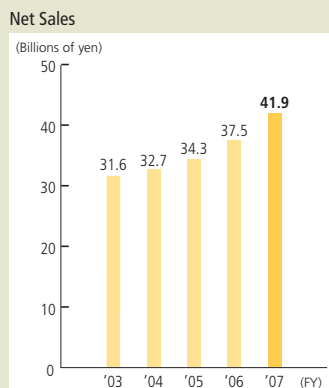


Accumulator pistons



Dry friction materials

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AISIN AW CO., LTD.



Takao Taniguchi, President

Establishment : May 15, 1969

Capital : ¥26,480 million (as of March 31, 2007)

Representative : Takao Taniguchi, President

Address : 10 Takane, Fujii-cho, Anjo, Aichi 444-1192, JAPAN

Tel. +81-566-73-1111

Website : <http://www.aisin-aw.co.jp>

Employees : 11,520 (as of March 31, 2007)

Businesses : Production and sales of ATs, hybrid systems and car navigation systems

Top Manufacturer of ATs and Car Navigation Systems

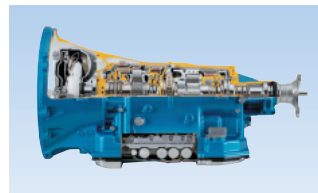
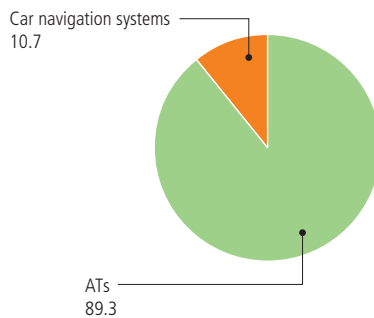
As a specialist in ATs and car navigation systems, Aisin AW boasts a broad product lineup.

In line with steady expansion of Aisin AW's business scope for ATs, the world's first RWD 8-speed AT was installed in the Lexus *LS460* while the RWD 6-speed AT, which is produced in the United States, was fitted in the latest Toyota *Tundra*.

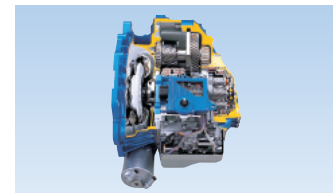
In the area of car navigation systems, Aisin AW and Toyota Motor Corporation jointly developed the world's first "Map on Demand," a map data difference distribution technology that has made it overwhelmingly easy to update maps. Aisin AW is planning to gradually release car navigation systems incorporating this technology.

Sales Breakdown by Product (%)

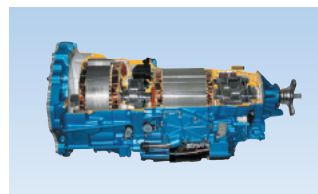
Fiscal 2007 (Year ended March 31, 2007)



RWD 8-speed AT



FWD 6-speed AT



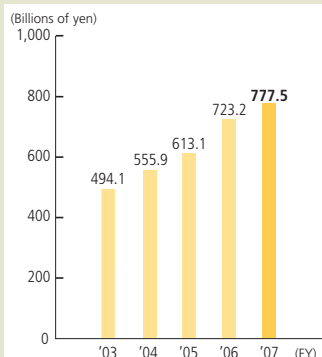
RWD 2-motor hybrid transmission



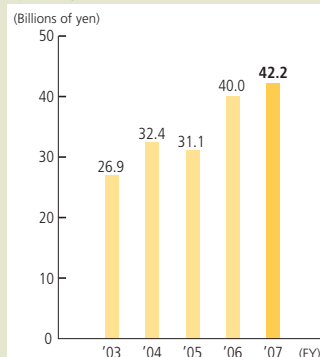
Car navigation system

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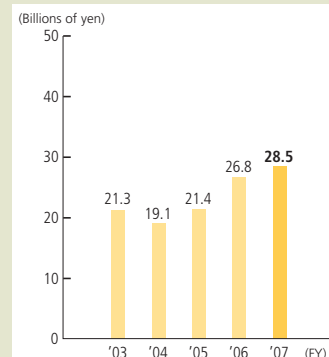
Net Sales



Operating Income



Net Income



AISIN AI CO., LTD.



Masahiro Suo, President

Establishment : July 1, 1991
 Capital : ¥5,000 million (as of March 31, 2007)
 Representative : Masahiro Suo, President
 Address : 1 Shiroyama, Ojima-cho, Nishio, Aichi 445-0006, JAPAN
 Tel. +81-563-52-3111
 Website : <http://www.aisin-ai.co.jp>
 Employees : 2,270 (as of March 31, 2007)
 Businesses : R&D, design, production and sales of MTs and transfers as well as their components and attachments

Top Manufacturer of MTs

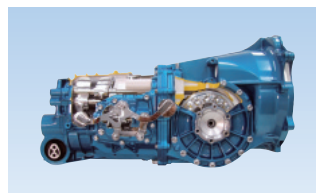
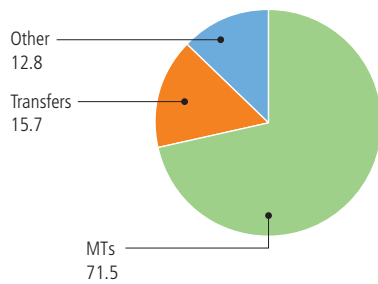
Aisin AI offers a wide lineup of serialized MTs for compact cars through to sports cars and commercial vehicles.

In February 2005, Aisin AI developed a compact and lightweight FWD 6-speed MT with high torque capacity and commenced shipment to four major automobile manufacturers for installation in a total of eight models. The total number has expanded to 16 automobile manufacturers around the world.

In line with promoting business expansion, Aisin AI's local subsidiary, Aisin AI (Thailand) Co., Ltd., began supplying RWD 5-speed MTs to new customers in June 2005, thereby increasing sales of this product.

Sales Breakdown by Product (%)

Fiscal 2007 (Year ended March 31, 2007)



RWD (4WD) 6-speed MT



RWD 6-speed MT

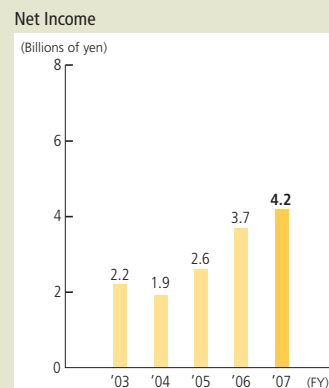
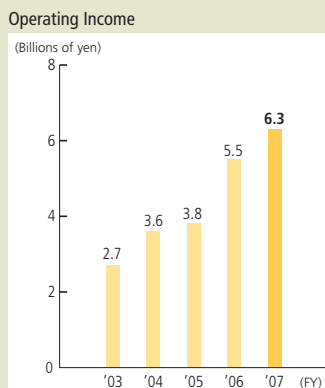
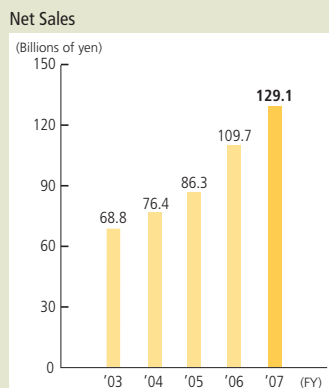


FWD 6-speed MT



FWD 5-speed automated manual transmission

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ADVICS CO., LTD.



Dr. Haruhiko Saito, President

Establishment : July 3, 2001
Capital : ¥5,750 million (as of March 31, 2007)
Representative : Dr. Haruhiko Saito, President
Address : 2-1, Showa-cho, Kariya, Aichi, 448-8688, JAPAN
 Tel. +81-566-63-8000
Website : <http://www.advics.co.jp>
Employees : 790 (as of March 31, 2007)
Businesses : Development and sales of brake systems for automobiles and their system components

Cutting-edge Brake System Supplier

In line with its corporate message of "For Safety Evolution," ADVICS strives to contribute to the automobile society as maintained by its 2015 Vision to pursue the science of safety and provide reassurance.

In its role as a global supplier of brake systems, ADVICS leverages state-of-the-art electronics technologies to realize advanced functions that cannot be achieved with individual components alone as it aims to provide the most suitable brake system to meet customer needs based on a diverse array of brake components from brake pedals to pads.

Sales Breakdown by Product (%)

Fiscal 2007 (Year ended March 31, 2007)

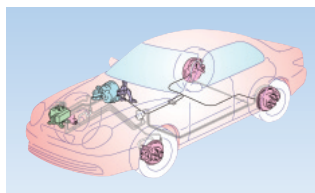
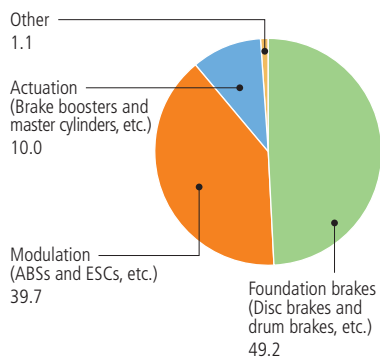
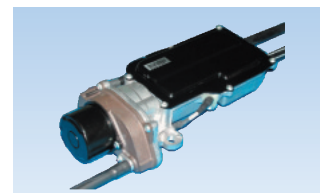


Diagram of a brake system



Electric parking brake system



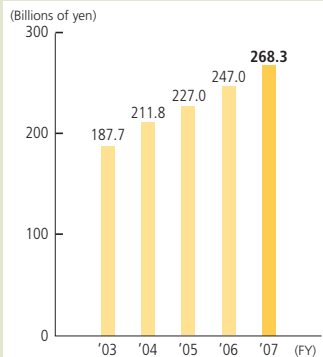
Hydraulic booster



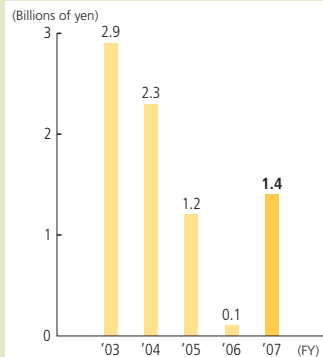
Disc brake

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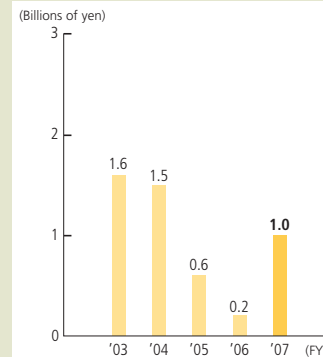
Net Sales



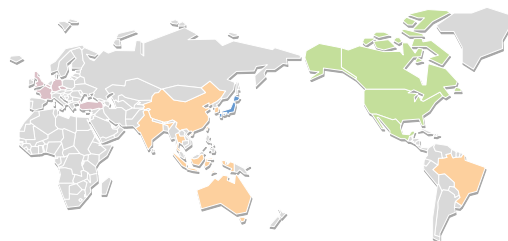
Operating Income



Net Income



Related Company Information



Companies within the Scope of Consolidation

	Consolidated Subsidiaries	Affiliates Accounted for under the Equity Method	Total
Domestic	64	8	72
Overseas	77	4	81
Total	141	12	153

Overseas Subsidiaries

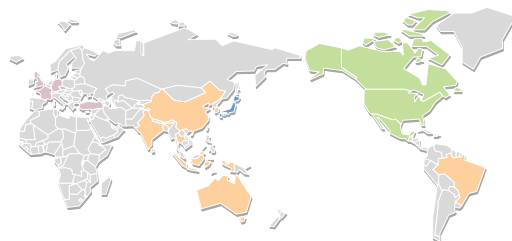
	● Holding or Sales	● R&D	● Production	Total
North America	7	3	22	32
Europe (including Turkey)	2	3	5	10
Asia & Others	7	0	32	39
Total	16	6	59	81

Consolidated Subsidiaries in Japan (64 Companies)

Company	Location	Capital (Millions of yen)	AISIN Ownership (%)	Main Businesses
Aisin Takaoka Co., Ltd.	Toyota, Aichi	5,396	51.5	Casting/machining and metal forming of automotive parts as well as production of audio products and soundproofing materials
Aisin Chemical Co., Ltd.	Toyota, Aichi	2,118	75.8	Production of chemical products, friction materials and plastic parts
Aisin AW Co., Ltd.	Anjo, Aichi	26,480	58.8	Production of ATs, hybrid systems and car navigation systems
Aisin Living Planner Co., Ltd.	Anjo, Aichi	60	100.0	Residential remodeling, machinery and automobile leasing, real estate leasing and sales of home-use sewing machines
Aisin Keikinzoku Co., Ltd.	Imizu, Toyama	1,500	60.0	Production of aluminum die casting products for automobile components and aluminum extrusion
Aisin Development Co., Ltd.	Kariya, Aichi	396	100.0	Construction, environmental development (civil engineering, greenery projects, real estate) and insurance agency business
Aisin Kiko Co., Ltd.	Kira, Aichi	2,000	100.0	Production of functional AT components, drivetrain related and body related components
Aisin AI Co., Ltd.	Nishio, Aichi	5,000	100.0	R&D, design and production of MTs and transfers as well as their components and attachments
Aisin Sin'ei Co., Ltd.	Hekinan, Aichi	180	100.0	Stamping of automotive parts, painting and production of body related components
Aisin AW Industries Co., Ltd.	Echizen, Fukui	2,057	100.0	Production of AT components
Hosei Brake Industry Co., Ltd.	Toyota, Aichi	1,200	53.1	Production of brake related components for automobiles such as drum brakes
ADVICS Co., Ltd.	Kariya, Aichi	5,750	40.0	Development and sales of brake systems for automobiles and their system components
Aisin Tohoku Co., Ltd.	Kanegasaki, Iwate	490	100.0	Production of body related and engine related components
Aisin Kyushu Co., Ltd.	Jonan, Kumamoto	490	100.0	Production of body related and engine related components, semiconductors and LCD manufacturing equipment
Aisin Hokkaido Co., Ltd.	Tomakomai, Hokkaido	490	100.0	Production of aluminum die casting products
Saitama Kogyo Co., Ltd.	Hidaka, Saitama	95	100.0	Production of body related components
Kotobuki Industry Co., Ltd.	Toyota, Aichi	60	100.0	Production of body related components
Aichi Giken Co., Ltd.	Kariya, Aichi	20	100.0	Surface processing and assembly of automotive parts
Aisin Metaltech Co., Ltd.	Nyuzen, Toyama	490	100.0	Production of forging parts
Shinko Seiki Co., Ltd.	Takaoka, Toyama	20	100.0	Production of molds
Aisin Maintenance Co., Ltd.	Hekinan, Aichi	20	100.0	Machine repair and modification as well as assembly of body related components
Aisin Engineering Co., Ltd.	Kariya, Aichi	98	100.0	Drawing, creation and management of design blueprints and temporary staff services

Company	Location	Capital (Millions of yen)	AISIN Ownership (%)	Main Businesses
Aisin Comcruise Co., Ltd.	Nagoya, Aichi	90	100.0	Development and evaluation of embedded software
Aisin Infotex Co., Ltd.	Minato-ku, Tokyo	50	70.0	Development of CAD utilization systems and provision of CAD training
IMRA Material R&D Co., Ltd.	Kariya, Aichi	80	100.0	R&D of leading-edge materials
Aisin Cosmos R&D Co., Ltd.	Kariya, Aichi	20	100.0	R&D of biotechnology, chemical technology and micro-technology
Technova Inc.	Chiyoda-ku, Tokyo	160	90.0	Surveying, R&D and consulting
FT Techno Inc.	Toyota, Aichi	23	100.0	Testing and assessment of automobiles and leasing of testing facilities
Aisin Collabo Co., Ltd.	Kariya, Aichi	30	100.0	Temporary staff services, staff agency, outsourcing services
Sinsan Corporation	Anjo, Aichi	34	100.0	Sales of stationery goods, operation of cafeterias and shops
Konan Kogyo Co., Ltd.	Toyota, Aichi	78	100.0	Sales of oil products, automotive repairs and sales of air conditioning equipment
Hekinan Unsou Co., Ltd.	Hekinan, Aichi	54	51.9	Cargo transport and vehicle repairs
Sanetsu Unyu Co., Ltd.	Nyuzen, Toyama	41	91.3	Cargo transport
Fuji Kousan Co., Ltd.	Kariya, Aichi	410	100.0	Operation of tennis club (Kariya Tennis Park)
Aisin Sinwa Co., Ltd.	Nyuzen, Toyama	476	99.7	Iron casting, cold forging and machining of automotive parts
Kozakai Industries Co., Ltd.	Kozakai, Aichi	129	100.0	Machining of automotive parts
AT Maintenance Co., Ltd.	Toyota, Aichi	40	100.0	Design, production and repair of casting machines and molds as well as processing of casting components
AT Materials Co., Ltd.	Toyota, Aichi	20	100.0	Sales of materials and sub-materials for casting and sales of machinery and equipment
Inatetsu Co., Ltd.	Nishio, Aichi	20	40.0	Rust-proofing treatment and machining of automotive parts
Fukuda Industrial Co., Ltd.	Nagoya, Aichi	198	49.0	Casting of aluminum and zinc die casting products for automobiles
AT Nanyo Co., Ltd.	Nagoya, Aichi	64	100.0	Assembly of automotive parts and sales of audio products
AT Technos Co., Ltd.	Toyota, Aichi	20	100.0	System development, provision of various training and temporary staff agency
AT Agri Co., Ltd.	Toyota, Aichi	20	100.0	Transport and processing of industrial waste as well as management and cleaning of green spaces
Takaoka Industrial Co., Ltd.	Toyota, Aichi	10	100.0	Production of cast iron and steel products
Sinwa Industries Co., Ltd.	Nyuzen, Toyama	10	100.0	Cleaning and management of welfare facilities, greening and sales of foods and other products
AC Industries Co., Ltd.	Toyota, Aichi	20	100.0	Production of automotive parts
AW Service Co., Ltd.	Anjo, Aichi	90	100.0	Environmental maintenance and logistics
Equos Research Co., Ltd.	Chiyoda-ku, Tokyo	20	100.0	Investigation and R&D of various technologies

Related Company Information



Company	Location	Capital (Millions of yen)	AISIN Ownership (%)	Main Businesses
AW Engineering Co., Ltd.	Anjo, Aichi	90	100.0	CAE analyses, planning, design and production of software development support devices as well as creation of prototypes
AW Maintenance Co., Ltd.	Anjo, Aichi	90	100.0	Production, modification, renewal and maintenance of equipment
AW Software Co., Ltd.	Sapporo, Hokkaido	20	100.0	Development of car navigation software and map database
CVTEC Co., Ltd.	Tahara, Aichi	1,500	66.6	Production of metal belts for CVTs
Awquis Japan Co., Ltd.	Takahama, Aichi	1,000	100.0	Repair and rebuilding of ATs as well as quality and technology information research
AW IS Co., Ltd.	Echizen, Fukui	20	100.0	Cleaning related services, operation of dormitories and vehicle transportation services, etc.
Techno Metal Co., Ltd.	Takaoka, Toyama	90	100.0	Secondary refining of aluminum alloys
Tonamino Kogyo Co., Ltd.	Tonami, Toyama	20	100.0	Production of body related components and housing window frames
AD Nobi Co., Ltd.	Nagoya, Aichi	110	100.0	Planning, development and sales of condominiums and houses
AD Sunutopia Co., Ltd.	Nagoya, Aichi	27	100.0	Management of apartments and buildings, real estate leasing and brokerages as well as home improvement and renovation
AD Green Co., Ltd.	Toyota, Aichi	20	100.0	Greening and exterior refurbishing
AKKM Co., Ltd.	Kariya, Aichi	40	100.0	Polishing of cutting tools and building management
AI Machine Tech Co., Ltd.	Anjo, Aichi	24	100.0	Production and repair of machine tools
Sin'ei Maintenance Co., Ltd.	Hekinan, Aichi	10	100.0	Production and repair of surface processing equipment jigs
Toho Chemical Co., Ltd.	Anjo, Aichi	10	100.0	Coating of automotive parts

Others: 1 company

Affiliates Accounted for under the Equity Method (8 Companies)

Company	Location	Capital (Millions of yen)	AISIN Ownership (%)	Main Businesses
Exedy Corporation	Neyagawa, Osaka	8,284	33.4	Production of clutches, torque converters and power shift transmissions
Cataler Corporation	Kakegawa, Shizuoka	551	39.8	Production of automotive exhaust purification catalyzers and environmental catalyzers
Nippon Clutch Co., Ltd.	Saitama, Saitama	64	50.0	Sales of clutches for resupply and production of molds/jigs
Yamagata Clutch Co., Ltd.	Tsuruoka, Yamagata	25	50.0	Production of clutches and molds/jigs
Aisin GM Allison Co., Ltd.	Minato-ku, Tokyo	90	40.0	Sales of ATs for commercial vehicles
Toyoaki Mokko Co., Ltd.	Kariya, Aichi	20	36.9	Production of home-use wood products
Towa Sewing Co., Ltd.	Inabe, Mie	50	20.0	Production and sales of textile products
Nakagawa Industrial Co., Ltd.	Chiryu, Aichi	10	35.7	Production of molds, ZAS prototype stamping dies and wooden stamping dies

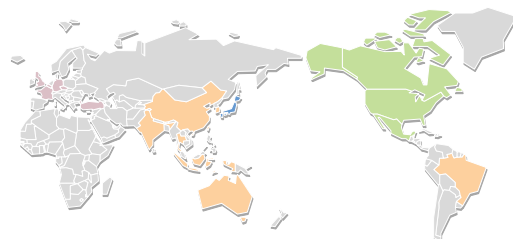
Overseas Consolidated Subsidiaries (81 Companies)

● Holding or Sales ● Production ● R&D

Country/Region	Company	Capital (Thousands of local currency)	AISIN Ownership (%)	Main Businesses
U.S.A.	● Aisin Holdings of America, Inc.	US\$ 267,180	100.0	Administration of overall North American operations
	● Aisin U.S.A. Mfg., Inc.	US\$ 81,140	100.0	Production of automotive parts (seats, moldings, door frames and door latches)
	● IMRA America, Inc.	US\$ 12,550	100.0	R&D and technical services for optical technologies
	● Aisin Electronics, Inc.	US\$ 5,000	100.0	Production of automotive parts (sensors, actuators as well as ECUs and other electronic components)
	● Aisin Drivetrain, Inc.	US\$ 45,700	100.0	Production of automotive parts (drivetrain related components for industrial vehicles, brake components and chassis components)
	● Aisin Automotive Casting, LLC	US\$ 72,101	100.0	Production of automotive parts (oil pumps and transaxle cases) and production, sales and maintenance of moldings
	● Aisin World Corp. of America	US\$ 27,000	100.0	Marketing and sales of automotive parts and life and energy related products as well as technical development of products to be produced in North America
	● Aisin Mfg. Illinois, LLC	US\$ 37,300	100.0	Production of automotive parts (sunroofs, sliding door modules and outside handles)
	● Aisin Brake & Chassis, Inc.	US\$ 41,400	100.0	Production of automotive parts (drum brakes and brake master cylinders)
	● Aisin Light Metals, LLC	US\$ 5,100	100.0	Production of automotive parts (aluminum extrusion and aluminum die casting)
	● Aisin Automotive Casting Tennessee, Inc.	US\$ 30,900	100.0	Production of automotive parts (engine front modules, pistons and VVTs)
	● Aisin Electronics Illinois, LLC	US\$ 5,300	100.0	Production of automotive parts (electronic components for microcomputer-controlled sunroofs and power sliding door systems)
	● FT Techno of America, LLC.	US\$ 1,000	100.0	Design, construction management and operation of proving ground; reliability testing service
	● Aisin Chemical Indiana, LLC	US\$ 6,000	100.0	Production of automotive parts (wet friction materials for ATs)
	● Aisin Mfg. California, LLC	US\$ 5,000	100.0	Production of automotive parts (door frames)
	● Intat Precision, Inc.	US\$ 0.85	100.0	Casting and machining of iron casting products for automobiles
	● ATTC Manufacturing, Inc.	US\$ 24,600	100.0	Machining of iron casting products for automobiles
	● AW Transmission Engineering USA, Inc.	US\$ 8,500	100.0	Repair and rebuilding of ATs as well as quality and technology information research
	● AW North Carolina, Inc.	US\$ 75,000	100.0	Production of automotive parts (AT components)
	● AW Technical Center U.S.A., Inc.	US\$ 7,500	100.0	R&D of automotive parts (ATs and car navigation systems)
	● ADVICS Manufacturing Ohio, Inc.	US\$ 36,000	100.0	Production and sales of automotive parts (disc brakes and antilock brake systems)
● Safa L.L.C.	US\$ 8,000	100.0	Production of automotive parts (disc brake friction materials)	
● ADVICS North America, Inc.	US\$ 75	100.0	Development and sales of automotive parts (brake systems and their system components)	
● Exedy America Corporation*	US\$ 83,200	40.0	Production of automotive parts (torque converters)	
Canada	● Aisin Canada, Inc.	C\$ 16,315	100.0	Production of automotive parts (manual seat tracks, adjusters and occupant weight sensors)
Mexico	● Liberty Mexicana S.A. de C.V.	Peso 214	100.0	Production of automotive parts (clutches, water pumps and hood locks)

* Affiliates accounted for under the equity method

Related Company Information



● Holding or Sales ● Production ● R&D

Country/Region	Company	Capital (Thousands of local currency)	AISIN Ownership (%)	Main Businesses
Mexico	● Aisin Mexicana S.A. de C.V.	Peso 34,586	100.0	Production of automotive parts (door latches, door checkers and upper locks)
	● Aisin Manufacturing Aguascalientes, S.A. de C.V.	Peso 27,500	100.0	Production of automotive parts (door frames)
Brazil	● Aisin do Brazil Com. e Ind Ltda.	R\$ 32,746	100.0	Production of automotive parts (door frames, door latches and door hinges)
France	● IMRA Europe S.A.S.	€ 7,091	100.0	R&D in leading-edge technologies in the fields of energy/environment, cognition/intelligence and electromagnetics)
U.K.	● Aisin Europe Manufacturing (UK) Ltd.	£ 7,650	100.0	Production of automotive parts (door frames and door latches)
Belgium	● Aisin Europe S.A.	€ 97,442	100.0	Import, export and sales of automotive parts and fashion related products (home-use sewing machines, etc.)
	● AW Europe S.A.	€ 26,150	100.0	Production of automotive parts (electronic components), repair and rebuilding of ATs and sales of AT components
	● AW Technical Center Europe S.A.	€ 13,409	100.0	R&D of automotive parts (ATs and car navigation systems)
Germany	● FT Techno Europe GmbH	€ 25	100.0	Reliability testing service
	● Aisin AI Europe GmbH	€ 25	100.0	Sales of automotive parts (MTs, etc.)
Czech Republic	● Aisin Europe Manufacturing Czech s.r.o.	Kcs 702,000	100.0	Production of automotive parts (timing chain cases, water pumps and oil pumps)
Turkey	● Aisin Otomotiv Parcalari Sanayi ve Ticaret A.S.	YTL 15,700	100.0	Production of automotive parts (door frames, outside handles and seat sensors)
Singapore	● Aisin Asia Pte. Ltd.	S\$ 500	100.0	Import, export and sales of automotive parts, home-use sewing machines and apparel machinery
Thailand	● Siam Aisin Co., Ltd.	Bt 880,000	97.0	Production of automotive parts (brake components, timing chain cases and door frames)
	● The Siam Nawaloha Foundry Co., Ltd.	Bt 308,000	50.3	Casting and machining of iron casting products for automobiles and industrial vehicles
	● Thai Engineering Products Co., Ltd.	Bt 85,000	46.1	Machining of iron casting products for automobiles and industrial vehicles as well as casting and machining of aluminum products
	● The Nawaloha Industry Co., Ltd.	Bt 300,000	60.1	Casting and machining of iron casting products for automobiles and industrial vehicles
	● Siam AT Industry Co., Ltd.	Bt 240,000	60.1	Machining of iron casting products for automobiles and industrial vehicles
	● Aisin Takaoka Foundry Bangpakong Co., Ltd	Bt 475,000	70.1	Casting of iron casting products for automobiles and industrial vehicles
	● Aisin Takaoka (Thailand) Co., Ltd.	Bt 4,000	100.0	Thailand business strategy, planning, sales and marketing
	● Aisin AI (Thailand) Co., Ltd.	Bt 784,000	100.0	Production of automotive parts (MTs and gears)
	● ADVICS Asia Pacific Co., Ltd.	Bt 40,000	100.0	Sales of automotive parts (brake systems and components)
	● Exedy Friction Material Co., Ltd.*	Bt 316,000	33.5	Production of automotive parts (clutch facings)
Indonesia	● PT. Aisin Indonesia	Rp 66,000,000	62.7	Production of automotive parts (clutch discs, door latches and door frames)
	● PT. AT Indonesia	Rp 55,500,000	56.0	Casting and machining of iron casting products for automobiles and industrial vehicles as well as metal forming
	● PT. ADVICS Indonesia	Rp 1,272,000	100.0	Sales of automotive parts (brake systems and components)

● Holding or Sales ● Production ● R&D

Country/Region	Company	Capital (Thousands of local currency)	AISIN Ownership (%)	Main Businesses
India	● Aisin NTF Pvt. Ltd.	Rs 105,000	79.8	Production of automotive parts (door frames, door latches and window regulators)
Taiwan	● Elite Sewing Machine Mfg. Co., Ltd.	NT\$ 302,000	91.4	Production of home-use sewing machines and automotive parts (door frames and clutches)
	● Long Go Industry Co., Ltd.	NT\$ 21,000	100.0	Production of automotive parts (glass guides, lower frames and belt moldings)
	● ADVICS Taiwan Automotive Parts Co., Ltd.	NT\$ 16,000	100.0	Development and sales of automotive parts (brake systems and their system components)
China	● Zhejiang Aisin-Hongda Automobile Parts Co., Ltd.	Rmb 82,847	74.5	Production of automotive parts (water pumps, oil pumps and cylinder head covers)
	● Tangshan Aisin Gear Co., Ltd.	Rmb 520,000	97.0	Development, design and production of automotive parts (MTs)
	● Tianjin Aisin Automobile Parts Co., Ltd.	Rmb 212,360	98.1	Production of automotive parts (tandem master cylinders and clutch discs)
	● Aisin Tianjin Body Parts Co., Ltd.	Rmb 136,800	60.0	Production of automotive parts (door latches, door frames and seats)
	● Zhejiang Aisin Elite Machinery & Electric Co., Ltd.	Rmb 30,625	100.0	Development and production of home-use sewing machines and related components
	● Hangzhou Aisin INAX Machinery & Electric Co., Ltd.	Rmb 21,520	51.0	Production of shower-toilet seats and auxiliary and related products
	● Aisin Seiki Foshan Automotive Parts Co., Ltd.	Rmb 197,961	100.0	Production and sales of automotive parts (crank cases and intake manifolds) and production of die casting molds
	● Fengai (Guangzhou) Automotive Seat Parts Co., Ltd.*	Rmb 115,873	49.0	Production of automotive parts (seat backs, seat cushions and seat tracks)
	● Aisin Seiki Foshan Body Parts Co., Ltd.	Rmb 95,864	80.0	Production of automotive parts (electric sunroofs and motor housing for power seats)
	● Tangshan Aisin Automotive Parts Co., Ltd.	Rmb 371,299	100.0	Production of automotive parts (crank cases, timing chain covers and AT cases)
	● Tianjin Feng Ai Automotive Seat Parts Co., Ltd.*	Rmb 133,006	49.0	Production of automotive parts (seat frames, seat adjusters, rails and related components)
	● Takaoka Lioho (Tianjin) Industries Co., Ltd.	Rmb 30,590	51.0	Casting and machining of iron casting products for automobiles
	● Takaoka Lioho (Guangzhou) Machinery Industries Co., Ltd.	Rmb 48,701	51.0	Machining of iron casting products for automobiles
	● Tianjin AW Automatic Transmission Co., Ltd.	Rmb 99,739	80.0	Production of automotive parts (RWD ATs)
	● Hosei Brake Industry Fuzhou Co., Ltd.	Rmb 22,136	70.0	Production of automotive parts (brake related components)
	● ADVICS Tianjing Automobile Parts Co., Ltd.	Rmb 139,697	96.5	Production of automotive parts (brake components) and sales of automotive parts (brake systems)
● ADVICS Guangzhou Automobile Parts Co., Ltd.	Rmb 60,418	95.0	Production of automotive parts (brake components) and sales of automotive parts (brake systems)	
Korea	● AW Korea Co., Ltd.	W 100,000	100.0	Sales, technical and quality assurance activities for automotive parts (ATs)
Australia	● Aisin (Australia) Pty., Ltd.	A\$ 3,000	100.0	Production of automotive parts (door frames and door latches) and import, export and sales of home-use sewing machines and apparel machinery

Others: 6 companies

* Affiliates accounted for under the equity method