

## Consolidated Five-year Financial Summary

AISIN SEIKI CO., LTD. and Its Subsidiaries  
Years ended March 31

	Millions of Yen				
	2002	2003	2004	2005	2006
Net Sales	¥ 1,221,916	¥ 1,408,013	¥1,605,252	¥1,829,065	<b>¥ 2,120,589</b>
Domestic Sales	968,878	1,103,980	1,208,312	1,269,497	<b>1,406,585</b>
Overseas Sales	253,038	304,033	396,940	559,568	<b>714,004</b>
Operating Income	60,644	80,601	86,768	95,111	<b>118,097</b>
Net Income	25,652	47,994	34,719	46,719	<b>61,096</b>
Total Assets	1,146,820	1,224,311	1,382,585	1,503,314	<b>1,853,459</b>
Shareholders' Equity	431,872	428,602	506,261	552,753	<b>678,881</b>
Common Stock	41,140	41,140	45,049	45,049	<b>45,049</b>
Capital Expenditures (Cash Flows)	81,259	115,355	147,586	162,328	<b>218,753</b>
Depreciation and Amortization	80,239	86,350	97,563	105,969	<b>123,034</b>
R&D Expenses	67,665	80,075	89,076	95,545	<b>95,148</b>
Return on Equity (ROE)	6.1%	11.2%	7.4%	8.8%	<b>9.9%</b>

Per Share of Common Stock	Yen				
	2002	2003	2004	2005	2006
Net Income — Basic	¥ 91.84	¥ 171.98	¥ 126.11	¥ 159.94	<b>¥ 209.15</b>
Net Income — Diluted	86.76	161.28	118.38	159.77	<b>208.86</b>
Shareholders' Equity	1,530.50	1,612.96	1,771.12	1,928.58	<b>2,361.66</b>
Cash Dividends	13.00	15.00	18.00	24.00	<b>32.00</b>
Average Number of Shares (in thousands)	279,322	273,747	267,404	285,807	<b>286,628</b>
Equity to Assets Ratio	37.7%	35.0%	36.6%	36.8%	<b>36.6%</b>
Number of Employees	40,234	44,132	47,616	53,237	<b>59,587</b>

### Notes:

- Income per share of common stock is calculated by dividing net income by the weighted-average number of shares outstanding during the reported period, and shareholders' equity per share of common stock is calculated based on the number of shares outstanding at year end.
- Effective beginning the year ended March 31, 2005, the "Accounting Standards for Net Income per Share (Corporate Accounting Standard No. 2)" and "Guidelines for the Application of Accounting Standards for Net Income Per Share (Guidelines for the Application of Corporate Accounting Standards No. 4)" issued by the Accounting Standards Board of Japan on September 25, 2002 have been applied.
- Scope of consolidation for the fiscal year ended March 31, 2006  
Consolidated subsidiaries (total 132 companies):
 

<ul style="list-style-type: none"> <li>• Aisin Takaoka Co., Ltd.</li> <li>• Aisin Chemical Co., Ltd.</li> <li>• Aisin AW Co., Ltd.</li> <li>• Aisin Living Planner Co., Ltd.</li> <li>• Aisin Keikinzoku Co., Ltd.</li> <li>• Aisin Sinwa Co., Ltd.</li> <li>• Aisin Development Co., Ltd.</li> <li>• Aisin Kiko Co., Ltd.</li> </ul>	<ul style="list-style-type: none"> <li>• Aisin AI Co., Ltd.</li> <li>• Aisin Sin'ei Co., Ltd.</li> <li>• Aisin AW Industries Co., Ltd.</li> <li>• Hosei Brake Industry Co., Ltd.</li> <li>• ADVICS Co., Ltd.</li> <li>• Aisin Holdings of America, Inc.</li> <li>• Aisin World Corp. of America</li> <li>• Aisin Automotive Casting, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>• Aisin U.S.A. Mfg., Inc.</li> <li>• AW North Carolina, Inc.</li> <li>• Aisin Drivetrain, Inc.</li> <li>• ADVICS Manufacturing Ohio, Inc.</li> <li>• Aisin Europe S.A.</li> <li>• AW Europe S.A.</li> <li>• Elite Sewing Machine Mfg., Co., Ltd.</li> <li>• Tangshan Aisin Gear Co., Ltd.</li> </ul>
<ul style="list-style-type: none"> <li>• Aisin Brake &amp; Chassis, Inc.</li> <li>• Aisin Mfg. Illinois, LLC</li> <li>• Aisin Automotive Casting Tennessee, Inc.</li> <li>• ADVICS North America Inc.</li> <li>• Tangshan Aisin Automotive Parts Co., Ltd.</li> <li>• Siam Aisin Co., Ltd.</li> <li>and others</li> </ul>		
- Affiliates accounted for by the equity method (total 14 companies)
 

<ul style="list-style-type: none"> <li>• Exedy Corporation</li> </ul>	<ul style="list-style-type: none"> <li>• Exedy America Corporation</li> </ul>	<ul style="list-style-type: none"> <li>• Cataler Corporation and others</li> </ul>
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4. The number of consolidated subsidiaries and affiliates accounted for by the equity method is as follows.

	2002	2003	2004	2005	2006
Consolidated subsidiaries	102	106	114	122	<b>132</b>
Affiliates accounted for by the equity method	15	14	14	14	<b>14</b>