

Major Group Companies

AISIN SEIKI CO., LTD.



Yasuhiro Yamauchi, President

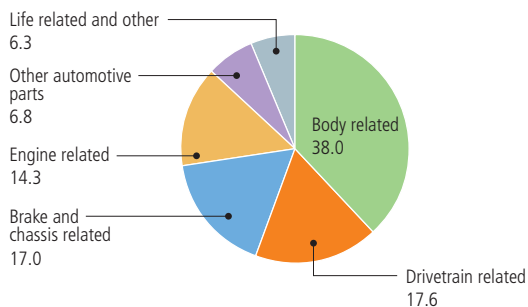
Establishment : June 1, 1949
Capital : ¥45,049 million (as of March 31, 2006)
Representative : Yasuhiro Yamauchi, President
Address : 2-1, Asahi-machi, Kariya, Aichi 448-8650, JAPAN
 Tel. +81-566-24-8441
Website : <http://www.aisin.com>
Employees : 11,600 (as of March 31, 2006)
Businesses : Production and sales of automotive parts, life related products (sewing machines, beds, GHPs, etc.) and welfare related products

Widespread Business Expansion Based on "Quality First"

As the central hub of the AISIN Group's 146 consolidated companies, Aisin Seiki pursues business expansion chiefly through its mainstay Automotive Parts and Systems Business. This business covers such diverse fields as drivetrain related, brake and chassis related, body related, engine related and information related products segments. Aisin Seiki capitalizes on its accumulated automobile related expertise to offer products in such diverse fields as life, energy and welfare. In this way, Aisin Seiki endeavors to offer attractive products and services with truly high quality and cost competitiveness based on "Quality First."

Sales Breakdown by Product (%)

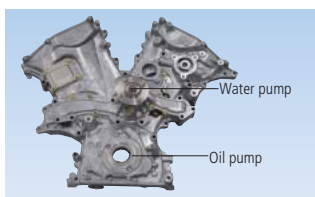
Fiscal 2006 (Year ended March 31, 2006)



Power sliding door system



6-speed AT for light-duty compact commercial vehicles

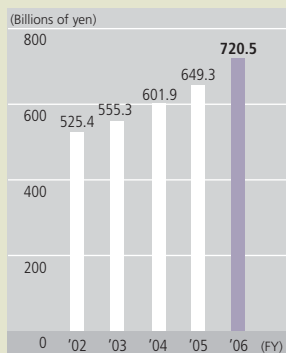


Engine front module

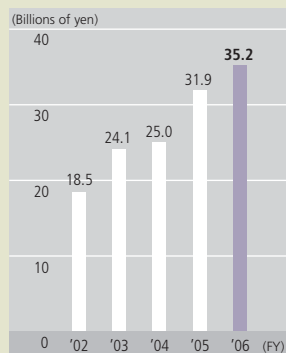


Parking assist system

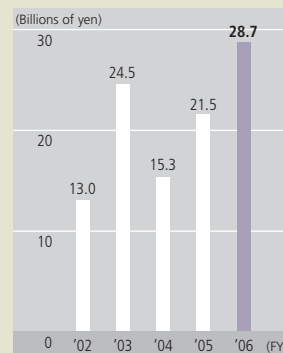
Net Sales



Operating Income



Net Income



AISIN TAKAOKA CO., LTD.



Toshiyuki Ishikawa, President

Establishment : March 8, 1960
 Capital : ¥5,396 million (as of March 31, 2006)
 Representative : Toshiyuki Ishikawa, President
 Address : 1 Tennoh, Takaokashin-machi, Toyota, Aichi 473-8501, JAPAN
 Tel. +81-565-54-1123
 Website : <http://www.at-takaoka.co.jp>
 Employees : 2,810 (as of March 31, 2006)
 Businesses : Iron and aluminum casting/machining, metal forming and production and sales of audio products, soundproofing materials and soil fertilizing materials

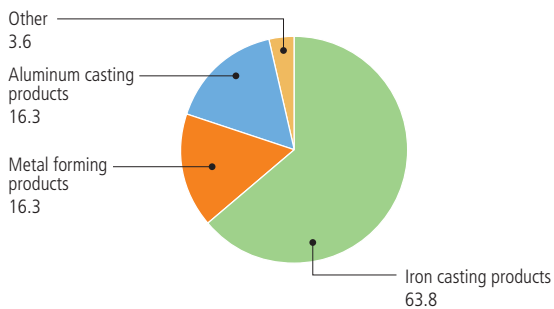
Preeminent Manufacturer of Cast Components

Boasting the largest-scale operations of any casting company in Japan, Aisin Takaoka manufactures parts for engines and brakes, employing a wide array of materials such as iron, aluminum and stainless steel. Offering strong, lightweight products to the market, Aisin Takaoka contributes to a cleaner environment and enhanced safety through the development of new materials and employment of the most modern production methods.

Aisin Takaoka has been expanding into such fields as audio products, soundproofing materials and soil fertilizing materials through the utilization of accumulated iron casting technology, with its "TAOC" brand of speakers and stands garnering a strong reputation in the audio industry.

Sales Breakdown by Product (%)

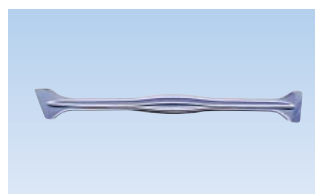
Fiscal 2006 (Year ended March 31, 2006)



Brake disc rotor



Stainless steel and cast iron composite exhaust manifold

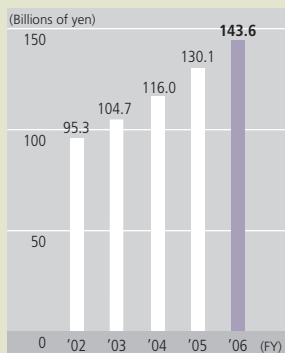


Door beam

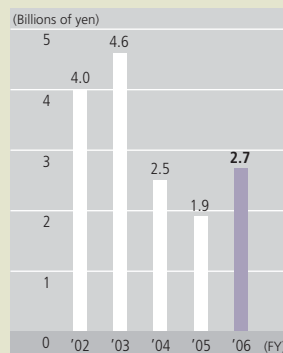


TAOC speaker system lineup

Net Sales



Operating Income



Net Income



AISIN CHEMICAL CO., LTD.



Yasuhide Shibata, President

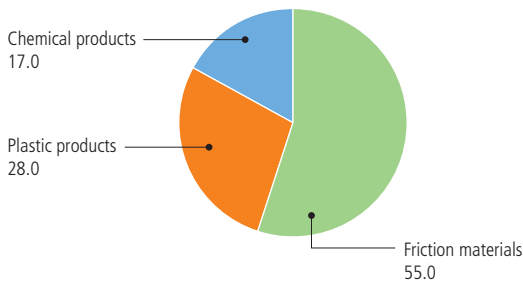
Establishment : February 12, 1952
Capital : ¥2,118 million (as of March 31, 2006)
Representative : Yasuhide Shibata, President
Address : 1141-1, Okawagahara, Fujioka-ino-cho, Toyota, Aichi 470-0492, JAPAN
 Tel. +81-565-76-6661
Website : <http://www.aisin-chem.co.jp>
Employees : 680 (as of March 31, 2006)
Businesses : Production and sales of chemical products, friction materials and plastic parts

Specialist in Chemical Products, Friction Materials and Plastic Parts

Aisin Chemical is the AISIN Group's sole chemical specialist and handles such chemical products as automotive coatings, damping materials and adhesives as well as friction materials for clutches and brake pads. Through a tie-up with the Group affiliate, Exedy Corporation, Aisin Chemical launched production of clutch facings (friction materials) in Thailand in June 2003 and is working diligently to address growing demand in this region.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)



Spray-type damping materials



Segment-type discs

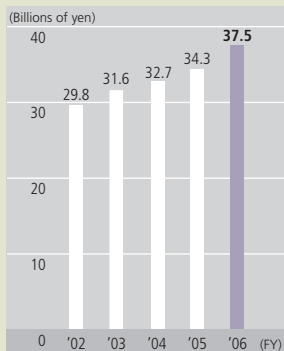


Accumulator pistons

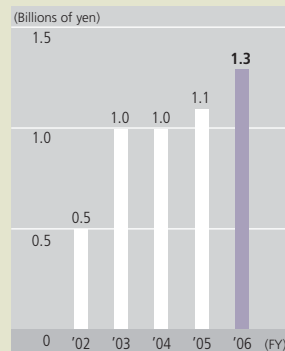


Dry friction materials

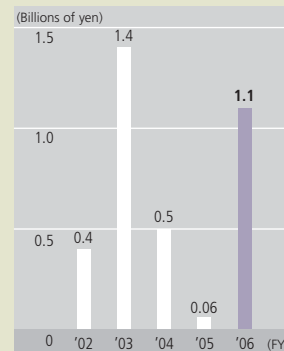
Net Sales



Operating Income



Net Income



AISIN AW CO., LTD.



Takao Taniguchi, President

Establishment : May 15, 1969
 Capital : ¥26,480 million (as of March 31, 2006)
 Representative : Takao Taniguchi, President
 Address : 10 Takane, Fujii-cho, Anjo, Aichi 444-1192, JAPAN
 Tel. +81-566-73-1111
 Website : <http://www.aisin-aw.co.jp>
 Employees : 11,020 (as of March 31, 2006)
 Businesses : Production and sales of ATs and car navigation systems

No. 1 Manufacturer of ATs and Car Navigation Systems

As a specialist in ATs, Aisin AW boasts a broad product lineup ranging from ATs and CVTs for compact and full-size cars to hybrid systems.

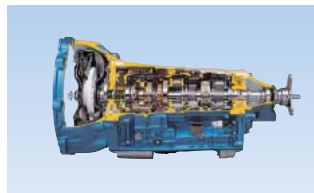
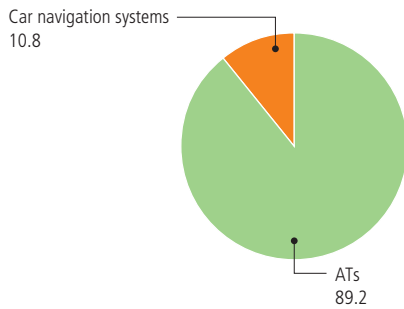
In January 2006, Aisin AW commenced operations at the Okazaki East Plant to keep pace with the growing demand for ATs. In addition, Aisin AW is expanding its global activities, including local production of ATs at subsidiaries in North America and China.

In line with steady expansion of the business scope for hybrid systems, Aisin AW's hybrid system is installed in the Lexus *GS450h*, which was released in March 2006.

Moreover, Aisin AW's car navigation systems are used by the world's leading automobile and audio manufacturers to support a comfortable driving experience.

Sales Breakdown by Product (%)

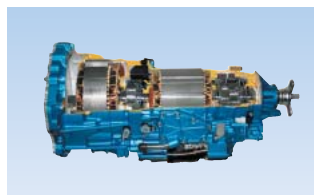
Fiscal 2006 (Year ended March 31, 2006)



RWD 6-speed AT



FWD CVT

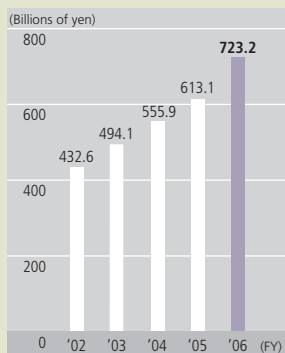


RWD hybrid system

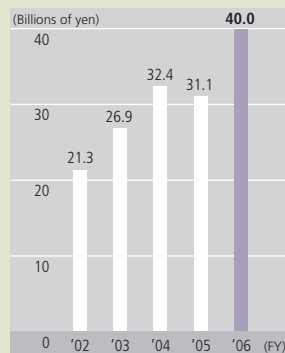


Car navigation system

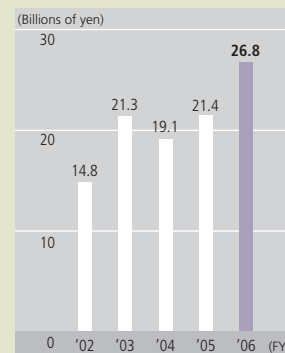
Net Sales



Operating Income



Net Income



AISIN AI CO., LTD.



Masahiro Suo, President

Establishment : July 1, 1991
Capital : ¥5,000 million (as of March 31, 2006)
Representative : Masahiro Suo, President
Address : 1 Shiroyama, Ojima-cho, Nishio, Aichi 445-0006, JAPAN
 Tel. +81-563-52-3111
Website : <http://www.aisin-ai.co.jp>
Employees : 1,920 (as of March 31, 2006)
Businesses : R&D, design, production and sales of MTs and transfers as well as their components and attachments

World's Leading Manufacturer of MTs

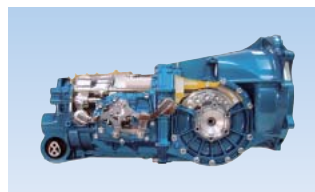
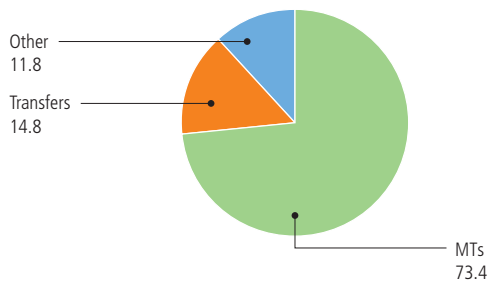
Aisin AI offers a wide lineup of serialized MTs for compact cars through to sports cars and commercial vehicles.

In February 2005, Aisin AI developed a compact and lightweight FWD 6-speed MT with high torque capacity and commenced shipment to four major automobile manufacturers for installation in a total of eight models. The total number has expanded to 16 automobile manufacturers around the world.

In line with promoting business expansion, Aisin AI's local subsidiary, Aisin AI (Thailand) Co., Ltd., began to supply RWD 5-speed MTs to new customers in June 2005, thereby increasing sales of this product.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)



RWD (4WD) 6-speed MT



RWD 6-speed MT



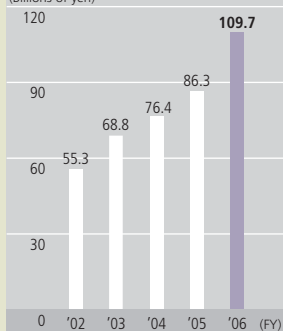
FWD 6-speed MT



FWD 5-speed automated manual transmission

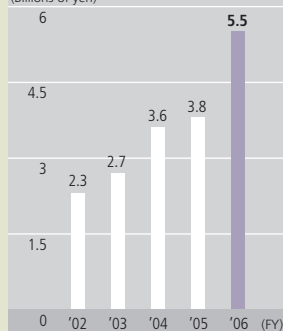
Net Sales

(Billions of yen)



Operating Income

(Billions of yen)



Net Income

(Billions of yen)



ADVICS CO., LTD.



Dr. Haruhiko Saito, President

Establishment : July 3, 2001
Capital : ¥5,750 million (as of March 31, 2006)
Representative : Dr. Haruhiko Saito, President
Address : 2-1, Showa-cho, Kariya, Aichi 448-8688, JAPAN
 Tel. +81-566-63-8000
Website : <http://www.advics.co.jp>
Employees : 820 (as of March 31, 2006)
Businesses : Development and sales of brake systems for automobiles and their system components

Cutting-edge Brake System Supplier

ADVICS is a brake system development and marketing company founded jointly in 2001 by Aisin Seiki Co., Ltd., DENSO Corporation, Sumitomo Electric Industries, Ltd. and Toyota Motor Corporation.

Focusing on putting the "Customer First," ADVICS provides the most suitable brake systems to meet customer needs that include incorporating ESCs and are based on a diverse array of brake components from brake pedals to pads.

As a means of building its foundation as a global system supplier, ADVICS established a new sales base in Taiwan in December 2005, resulting in a total of eight development, production and sales bases in the United States, ASEAN countries and China. In addition, ADVICS is augmenting its development and production facilities to further expand business in Japan and overseas.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)

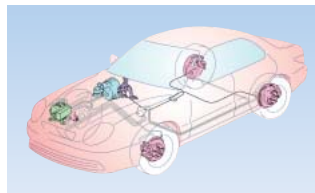
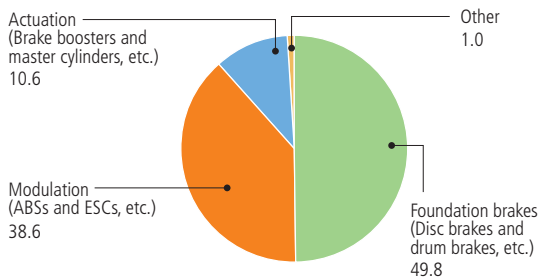
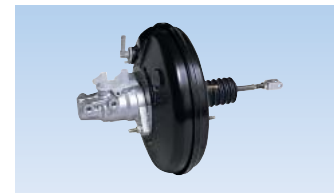


Diagram of a brake system



Brake booster and master cylinder



Hydraulic booster



Corner module

