



AISIN Group Companies

Major Group Companies

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Major Group Companies

AISIN SEIKI CO., LTD.



Yasuhiro Yamauchi, President

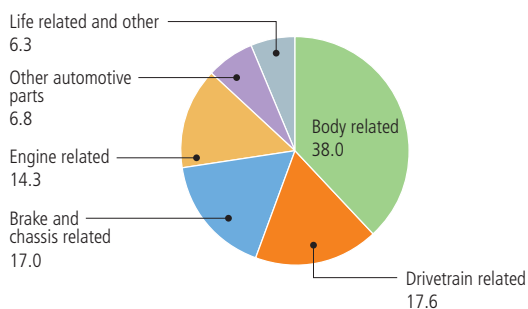
Establishment : June 1, 1949
Capital : ¥45,049 million (as of March 31, 2006)
Representative : Yasuhiro Yamauchi, President
Address : 2-1, Asahi-machi, Kariya, Aichi 448-8650, JAPAN
 Tel. +81-566-24-8441
Website : <http://www.aisin.com>
Employees : 11,600 (as of March 31, 2006)
Businesses : Production and sales of automotive parts, life related products (sewing machines, beds, GHPs, etc.) and welfare related products

Widespread Business Expansion Based on "Quality First"

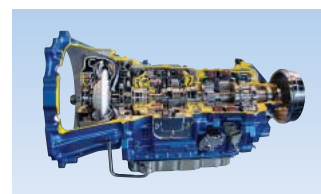
As the central hub of the AISIN Group's 146 consolidated companies, Aisin Seiki pursues business expansion chiefly through its mainstay Automotive Parts and Systems Business. This business covers such diverse fields as drivetrain related, brake and chassis related, body related, engine related and information related products segments. Aisin Seiki capitalizes on its accumulated automobile related expertise to offer products in such diverse fields as life, energy and welfare. In this way, Aisin Seiki endeavors to offer attractive products and services with truly high quality and cost competitiveness based on "Quality First."

Sales Breakdown by Product (%)

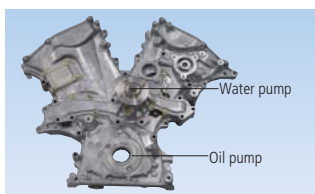
Fiscal 2006 (Year ended March 31, 2006)



Power sliding door system



6-speed AT for light-duty compact commercial vehicles

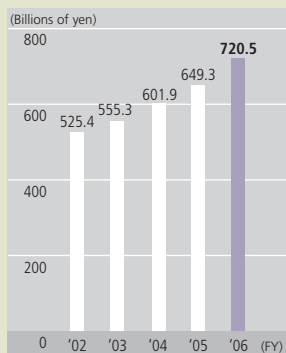


Engine front module

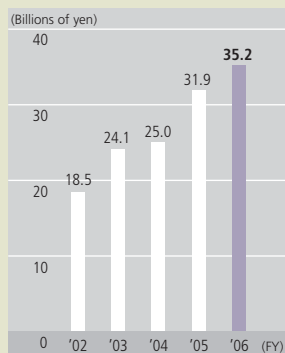


Parking assist system

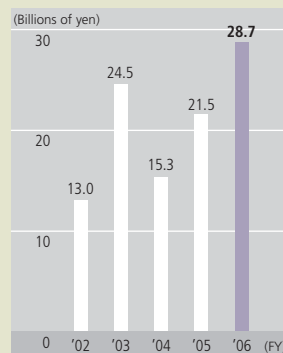
Net Sales



Operating Income



Net Income



AISIN TAKAOKA CO., LTD.



Toshiyuki Ishikawa, President

Establishment : March 8, 1960
 Capital : ¥5,396 million (as of March 31, 2006)
 Representative : Toshiyuki Ishikawa, President
 Address : 1 Tennoh, Takaokashin-machi, Toyota, Aichi 473-8501, JAPAN
 Tel. +81-565-54-1123
 Website : <http://www.at-takaoka.co.jp>
 Employees : 2,810 (as of March 31, 2006)
 Businesses : Iron and aluminum casting/machining, metal forming and production and sales of audio products, soundproofing materials and soil fertilizing materials

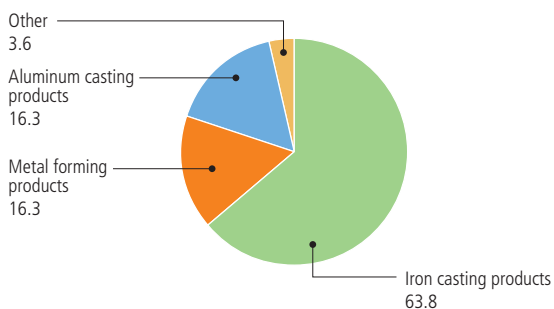
Preeminent Manufacturer of Cast Components

Boasting the largest-scale operations of any casting company in Japan, Aisin Takaoka manufactures parts for engines and brakes, employing a wide array of materials such as iron, aluminum and stainless steel. Offering strong, lightweight products to the market, Aisin Takaoka contributes to a cleaner environment and enhanced safety through the development of new materials and employment of the most modern production methods.

Aisin Takaoka has been expanding into such fields as audio products, soundproofing materials and soil fertilizing materials through the utilization of accumulated iron casting technology, with its "TAOC" brand of speakers and stands garnering a strong reputation in the audio industry.

Sales Breakdown by Product (%)

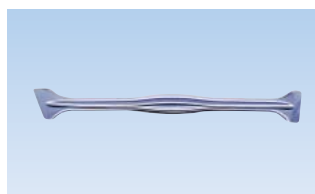
Fiscal 2006 (Year ended March 31, 2006)



Brake disc rotor



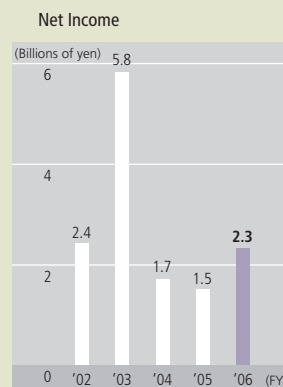
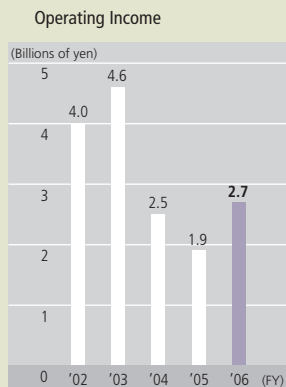
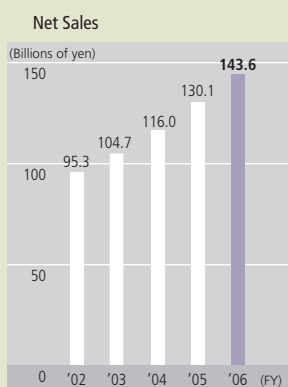
Stainless steel and cast iron composite exhaust manifold



Door beam



TAOC speaker system lineup



AISIN CHEMICAL CO., LTD.



Yasuhide Shibata, President

Establishment : February 12, 1952

Capital : ¥2,118 million (as of March 31, 2006)

Representative : Yasuhide Shibata, President

Address : 1141-1, Okawagahara, Fujioka-ino-cho, Toyota, Aichi 470-0492, JAPAN
Tel. +81-565-76-6661

Website : <http://www.aisin-chem.co.jp>

Employees : 680 (as of March 31, 2006)

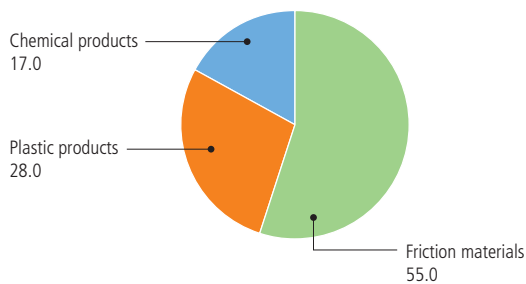
Businesses : Production and sales of chemical products, friction materials and plastic parts

Specialist in Chemical Products, Friction Materials and Plastic Parts

Aisin Chemical is the AISIN Group's sole chemical specialist and handles such chemical products as automotive coatings, damping materials and adhesives as well as friction materials for clutches and brake pads. Through a tie-up with the Group affiliate, Exedy Corporation, Aisin Chemical launched production of clutch facings (friction materials) in Thailand in June 2003 and is working diligently to address growing demand in this region.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)



Spray-type damping materials



Segment-type discs

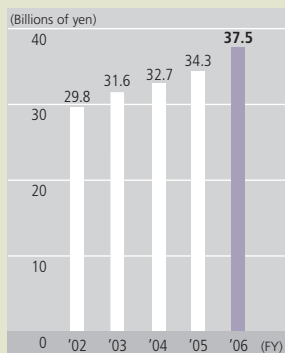


Accumulator pistons

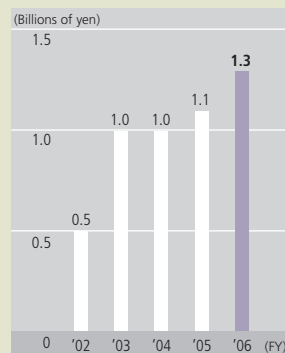


Dry friction materials

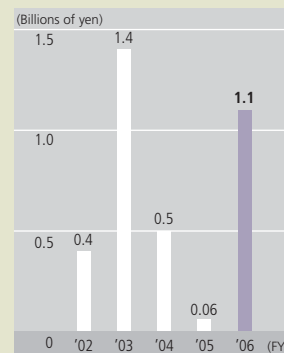
Net Sales



Operating Income



Net Income



AISIN AW CO., LTD.



Takao Taniguchi, President

Establishment : May 15, 1969
 Capital : ¥26,480 million (as of March 31, 2006)
 Representative : Takao Taniguchi, President
 Address : 10 Takane, Fujii-cho, Anjo, Aichi 444-1192, JAPAN
 Tel. +81-566-73-1111
 Website : <http://www.aisin-aw.co.jp>
 Employees : 11,020 (as of March 31, 2006)
 Businesses : Production and sales of ATs and car navigation systems

No. 1 Manufacturer of ATs and Car Navigation Systems

As a specialist in ATs, Aisin AW boasts a broad product lineup ranging from ATs and CVTs for compact and full-size cars to hybrid systems.

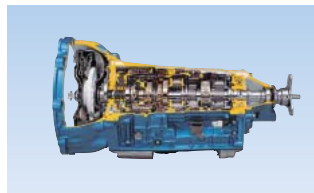
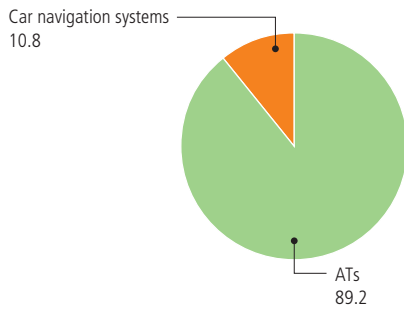
In January 2006, Aisin AW commenced operations at the Okazaki East Plant to keep pace with the growing demand for ATs. In addition, Aisin AW is expanding its global activities, including local production of ATs at subsidiaries in North America and China.

In line with steady expansion of the business scope for hybrid systems, Aisin AW's hybrid system is installed in the Lexus *GS450h*, which was released in March 2006.

Moreover, Aisin AW's car navigation systems are used by the world's leading automobile and audio manufacturers to support a comfortable driving experience.

Sales Breakdown by Product (%)

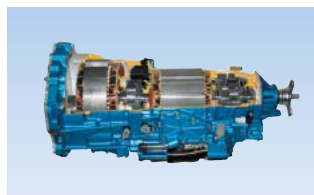
Fiscal 2006 (Year ended March 31, 2006)



RWD 6-speed AT



FWD CVT

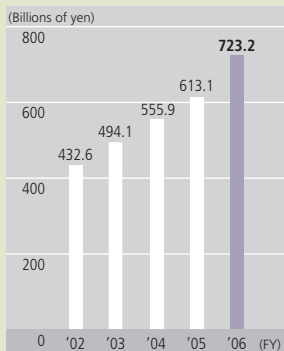


RWD hybrid system

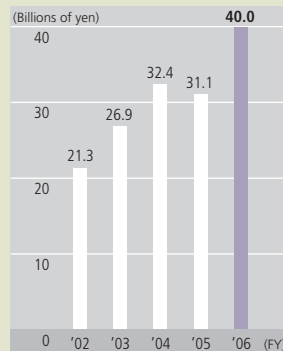


Car navigation system

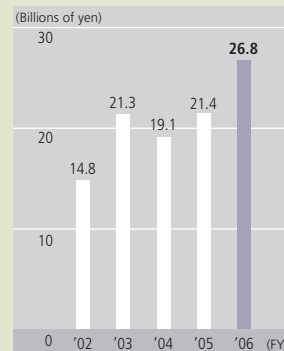
Net Sales



Operating Income



Net Income



AISIN AI CO., LTD.



Masahiro Suo, President

Establishment : July 1, 1991
Capital : ¥5,000 million (as of March 31, 2006)
Representative : Masahiro Suo, President
Address : 1 Shiroyama, Ojima-cho, Nishio, Aichi 445-0006, JAPAN
 Tel. +81-563-52-3111
Website : <http://www.aisin-ai.co.jp>
Employees : 1,920 (as of March 31, 2006)
Businesses : R&D, design, production and sales of MTs and transfers as well as their components and attachments

World's Leading Manufacturer of MTs

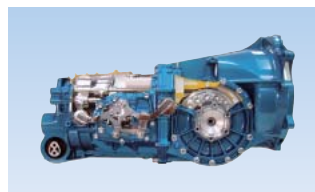
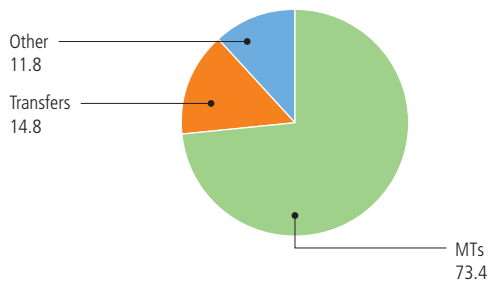
Aisin AI offers a wide lineup of serialized MTs for compact cars through to sports cars and commercial vehicles.

In February 2005, Aisin AI developed a compact and lightweight FWD 6-speed MT with high torque capacity and commenced shipment to four major automobile manufacturers for installation in a total of eight models. The total number has expanded to 16 automobile manufacturers around the world.

In line with promoting business expansion, Aisin AI's local subsidiary, Aisin AI (Thailand) Co., Ltd., began to supply RWD 5-speed MTs to new customers in June 2005, thereby increasing sales of this product.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)



RWD (4WD) 6-speed MT



RWD 6-speed MT



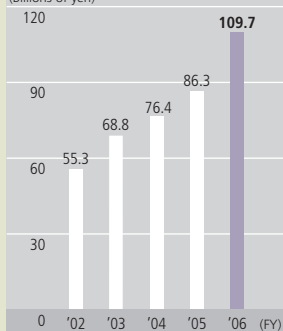
FWD 6-speed MT



FWD 5-speed automated manual transmission

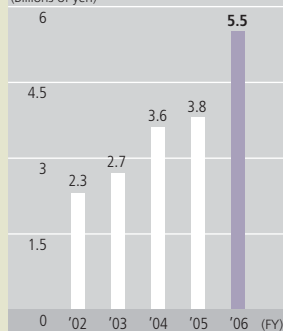
Net Sales

(Billions of yen)



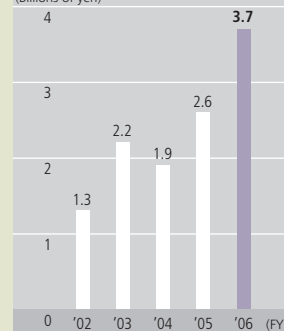
Operating Income

(Billions of yen)



Net Income

(Billions of yen)



ADVICS CO., LTD.



Dr. Haruhiko Saito, President

Establishment : July 3, 2001
 Capital : ¥5,750 million (as of March 31, 2006)
 Representative : Dr. Haruhiko Saito, President
 Address : 2-1, Showa-cho, Kariya, Aichi 448-8688, JAPAN
 Tel. +81-566-63-8000
 Website : <http://www.advics.co.jp>
 Employees : 820 (as of March 31, 2006)
 Businesses : Development and sales of brake systems for automobiles and their system components

Cutting-edge Brake System Supplier

ADVICS is a brake system development and marketing company founded jointly in 2001 by Aisin Seiki Co., Ltd., DENSO Corporation, Sumitomo Electric Industries, Ltd. and Toyota Motor Corporation.

Focusing on putting the "Customer First," ADVICS provides the most suitable brake systems to meet customer needs that include incorporating ESCs and are based on a diverse array of brake components from brake pedals to pads.

As a means of building its foundation as a global system supplier, ADVICS established a new sales base in Taiwan in December 2005, resulting in a total of eight development, production and sales bases in the United States, ASEAN countries and China. In addition, ADVICS is augmenting its development and production facilities to further expand business in Japan and overseas.

Sales Breakdown by Product (%)

Fiscal 2006 (Year ended March 31, 2006)

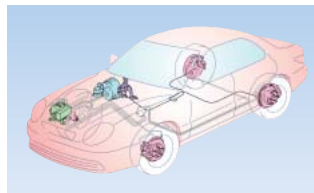
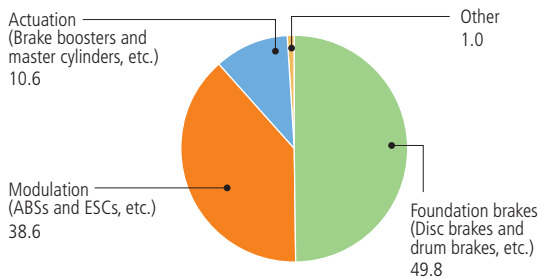
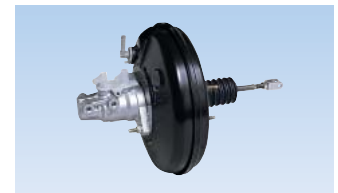


Diagram of a brake system



Brake booster and master cylinder

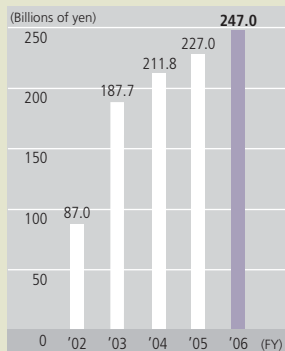


Hydraulic booster

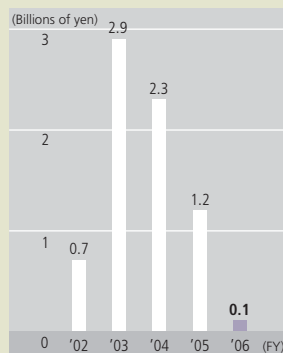


Corner module

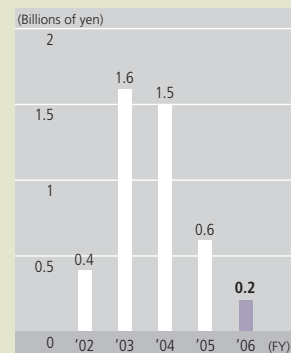
Net Sales



Operating Income



Net Income



Related Company Information



Consolidated Subsidiaries (Japan)

(As of March 31, 2006)

Company	Established	Capital (Millions of yen)	AISIN Ownership (%)	Businesses and Key Products
Aisin Takaoka Co., Ltd.	1960	5,396	51.3	Iron casting and machining of automobile components, metal forming, and production and sales of audio products and soil fertilizing materials
Aisin Chemical Co., Ltd.	1952	2,118	75.8	Production and sales of automobile plastic parts, friction materials and chemical products
Aisin AW Co., Ltd.	1969	26,480	58.8	Production and sales of ATs and car navigation systems
Aisin Living Planner Co., Ltd.	1967	60	95.0	Residential remodeling, machinery and automobile leasing, real estate leasing and sales of home-use sewing machines
Aisin Keikinzoku Co., Ltd.	1970	1,500	60.0	Production and sales of aluminum die casting products for automobile components and aluminum extrusion
Aisin Sinwa Co., Ltd.	1964	476	99.7	Iron casting of automobile components, cold forging and machining
Aisin Development Co., Ltd.	1954	396	100.0	Construction, environmental development (civil engineering, greenery projects, real estate) and insurance agency business
Aisin Kiko Co., Ltd.	1956	2,000	100.0	Production and sales of functional AT components, drivetrain related and body related components
Aisin AI Co., Ltd.	1991	5,000	100.0	Production and sales of MTs and transfers
Aisin Sin'ei Co., Ltd.	1961	180	100.0	Stamping of automotive parts, painting and production of body related components
Aisin AW Industries Co., Ltd.	1983	2,058	100.0	Production and sales of AT components
Hosei Brake Industry Co., Ltd.	1968	1,200	53.1	Production and sales of such brake components as drum brakes
ADVICS Co., Ltd.	2001	5,750	40.0	Development and sales of brake systems and related components

Aichi Giken Co., Ltd.
Saitama Kogyo Co., Ltd.
Nippon Clutch Co., Ltd.*
Yamagata Clutch Co., Ltd.*
Toyoaki Mokko Co., Ltd.*
Kotobuki Industry Co., Ltd.
Sinsan Corporation
Aisin Engineering Co., Ltd.
Aisin Maintenance Co., Ltd.
IMRA Material R&D Co., Ltd.
Aisin Tohoku Co., Ltd.
Aisin Cosmos R&D Co., Ltd.
Aisin Kyushu Co., Ltd.
Aisin Hokkaido Co., Ltd.

AS Industries Co., Ltd.**
FT Techno Inc.
Aisin Collabo Co., Ltd.
Technova Inc.
Konan Kogyo Co., Ltd.
Shinko Seiki Co., Ltd.
Hekinan Unsou Co., Ltd.
Sanetsu Unyu Co., Ltd.
Towa Sewing Co., Ltd.*
Fuji Kousan Co., Ltd.
Aisin GM Allison Co., Ltd.*
Aisin Infotex Co., Ltd.
Cataler Corporation*
Exedy Corporation*

Sinwa Industries Co., Ltd.
AT Materials Co., Ltd.
AT Maintenance Co., Ltd.
Kozakai Industries Co., Ltd.,
Fukuda Industrial Co., Ltd.
Inatetsu Co., Ltd.
AT Agri Co., Ltd.
Takaoka Industrial Co., Ltd.
AT Technos Co., Ltd.
AT Nanyo Co., Ltd.
Nakagawa Industrial Co., Ltd.*
AC Industries Co., Ltd.
AW Service Co., Ltd.
Equos Research Co., Ltd.

AW Engineering Co., Ltd.
AW Maintenance Co., Ltd.
AW Software Co., Ltd.
Awquis Japan Co., Ltd.
AW IS Co., Ltd.
CVTEC Co., Ltd.*
Techno Metal Co., Ltd.
Tonamino Kogyo Co., Ltd.
AD Green Co., Ltd.
AKKM Co., Ltd.
Daihorin Kogyo Co., Ltd.
Sin'ei Maintenance Co., Ltd.
Toho Chemical Co., Ltd.

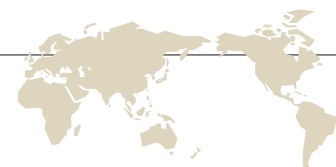
Others: 2 companies

* Affiliates accounted for under the equity method

** AS Industries Co., Ltd. changed its company name to Aisin Metaltech Co., Ltd. in May 2006.

Consolidated Subsidiaries (Overseas)
Production

Country	Company	Established	Capital (Thousands of local currency)	AISIN Ownership (%)	Businesses and Key Products
U.S.A.	Aisin U.S.A. Mfg., Inc.	1988	US\$81,140	100.0	Door frames and other body related components
	Aisin Mfg. Illinois, LLC	2001	US\$37,300	100.0	Sunroofs and other body related components
	Aisin Drivetrain, Inc.	1996	US\$45,700	100.0	Industrial vehicle transmissions and other drivetrain related components, and such brake components as tandem master cylinders with brake assist booster
	Aisin Automotive Casting, LLC	1996	US\$72,101	100.0	Water pumps and other engine related components, and die casting products
	Aisin Automotive Casting Tennessee, Inc.	2004	US\$30,900	100.0	Water pumps, oil pumps, timing chain cases and pistons
	Aisin Electronics, Inc.	1996	US\$5,000	100.0	ECUs and other electronic components
	Aisin Electronics Illinois, LLC	2004	US\$5,300	100.0	Electronic components for system products such as microcomputer-controlled sunroofs and power sliding door systems
	Aisin Brake & Chassis, Inc.	2001	US\$41,400	100.0	Drum brakes and other brake components
	Aisin Light Metals, LLC	2003	US\$5,100	100.0	Aluminum extrusion for bumper reinforcements and aluminum die casting
	Intat Precision, Inc.	1988	US\$0.85	100.0	Iron casting and machining of brake drums and such iron components as knuckles
	ATTC Manufacturing, Inc.	2000	US\$20,000	100.0	Machining of such iron casting products as brake drums and disc rotors
	AWTEC U.S.A., Inc.	1988	US\$8,500	100.0	Rebuilding of ATs and collection of quality and technical information on ATs
	AW North Carolina, Inc.	1998	US\$75,000	100.0	ATs and AT components
	ADVICS Manufacturing Ohio, Inc.	1987	US\$36,000	100.0	Disc brakes and other brake components
Safa L.L.C.	1995	US\$8,000	100.0	Brake components such as disc brake friction materials	
Canada	Aisin Canada, Inc.	2002	C\$5,000	100.0	Belt moldings and other body related components
Mexico	Liberty Mexicana S.A. de C.V.	1973	Peso 214	100.0	Production of water pumps and rebuilding of clutch covers
	Aisin Mexicana S.A. de C.V.	1996	Peso 34,586	100.0	Door latches and other body related components
	Aisin Manufacturing Aguascalientes, S.A. de C.V.	2004	Peso 27,500	100.0	Door frames
Brazil	Aisin do Brazil Com. e Ind Ltda.	1974	R\$29,605	100.0	Door frames and other body related components
U.K.	Aisin Europe Manufacturing (UK) Ltd.	1997	£7,650	100.0	Door frames and other body related components
Belgium	AW Europe S.A.	1990	€26,150	100.0	Production of electronic components, rebuilding of ATs and sales of AT components
Czech Republic	Aisin Europe Manufacturing Czech s.r.o.	2002	Kcs 590,000	100.0	Water pumps and other engine related components
Turkey	Aisin Otomotiv Parcalari Sanayi ve Ticaret A.S.	2004	YTL 15,700	100.0	Door frames, door latches and outside handles



(As of March 31, 2006)

Country	Company	Established	Capital (Thousands of local currency)	AISIN Ownership (%)	Businesses and Key Products
Australia	Aisin (Australia) Pty., Ltd.	1972	A\$80	100.0	Production of door latches and sales of clutches and home-use sewing machines
Thailand	Siam Aisin Co., Ltd.	1996	Bt 880,000	97.0	Brake and chassis related, body related, engine related and drivetrain related components
	The Siam Nawaloha Foundry Co., Ltd.	1978	Bt 308,000	50.3	Casting of disc rotors, crank cases and other iron casting products
	Thai Engineering Products Co., Ltd.	1985	Bt 85,000	46.1	Machining of brake drums and other iron casting products, and aluminum casting and machining of intake manifolds
	The Nawaloha Industry Co., Ltd.	1990	Bt 300,000	60.1	Iron casting of drum brakes, flywheels and other iron casting products
	Siam AT Industry Co., Ltd.	1996	Bt 240,000	60.1	Machining of brake drums and other iron casting products
	Aisin Takaoka Foundry Bangpakong Co., Ltd.	2001	Bt 475,000	70.1	Iron casting of exhaust manifolds, calipers and other iron casting products
	Aisin AI (Thailand) Co., Ltd.	2002	Bt 783,640	100.0	MTs
Indonesia	PT. AT Indonesia	1996	Rp 55,500,000	56.0	Iron casting and machining of drum brakes, disc rotors and other iron casting products
	PT. Aisin Indonesia*	1996	Rp 66,000,000	46.7	Clutch covers and other drivetrain related components, door latches and other body related components, intake manifolds and other engine related components
India	Aisin NTTF Pvt. Ltd.	1999	Rs 105,000	79.8	Door latches and other body related components
Taiwan	Elite Sewing Machine Mfg. Co., Ltd.	1979	NT\$301,880	91.4	Body related components, engine related components and sewing machines
China	Zhejiang Aisin-Hongda Automobile Parts Co., Ltd.	1995	RMB 82,847	74.5	Water pumps and other engine related components and die casting products
	Tangshan Aisin Gear Co., Ltd.	1996	RMB 400,000	97.0	MTs
	Tianjin Aisin Automobile Parts Co., Ltd.	1997	RMB 212,360	98.1	Tandem master cylinders and other brake components
	Aisin Tianjin Body Parts Co., Ltd.	2001	RMB 136,800	60.0	Door latches and other body related components
	Zhejiang Aisin Elite Machinery & Electric Co., Ltd.	2001	RMB 30,625	100.0	Home-use sewing machines
	Hangzhou Aisin INAX Machinery & Electric Co., Ltd.	2001	RMB 21,520	51.0	Shower-toilet seats
	Aisin Seiki Foshan Automotive Parts Co., Ltd.	2004	RMB 172,333	100.0	Casting, processing and assembly of crank cases and other aluminum die castings, molding and assembly of intake manifolds
	Aisin Seiki Foshan Body Parts Co., Ltd.	2004	RMB 95,864	80.0	Electric sunroofs, motor housing for power seats and other body related components
	Tangshan Aisin Automotive Parts Co., Ltd.	2005	RMB 371,299	100.0	Aluminum die casting products
	Takaoka Lioho (Tianjin) Industries Co., Ltd.	2001	RMB 224,389	51.0	Machining of brake drums, disc rotors and other iron casting products
	Takaoka Lioho (Guangzhou) Machinery Industries Co., Ltd.	2005	RMB 48,701	51.0	Automobile iron casting components
	Tianjin AW Automatic Transmission Co., Ltd.	2004	RMB 99,739	80.0	FWD ATs

*Affiliate accounted for under the equity method

Related Company Information

● Production

Country	Company	Established	Capital (Thousands of local currency)	AISIN Ownership (%)	Businesses and Key Products
China	ADVICS Tianjing Automobile Parts Co., Ltd.	2004	RMB 117,374	95.8	Production and sales of automobile brake components, and sales of automobile brake systems
	ADVICS Guangzhou Automobile Parts Co., Ltd.	2004	RMB 60,418	95.0	Production and sales of automobile brake components, and sales of automobile brake systems
	Hosei Brake Industry Fuzhou Co., Ltd.	2004	RMB 13,913	51.8	Parking brakes, drum brakes and other brake related components
	Fengai (Guangzhou) Automotive Seat Parts Co., Ltd.*	2004	RMB 115,873	49.0	Such seat frame components as seat backs, seat cushions and seat tracks, and functional seat components
	Tianjin Feng Ai Automotive Seat Parts Co., Ltd.*	2005	RMB 44,464	49.0	Automobile seat frames, seat adjusters, rails and related parts

Others: 2 affiliates accounted for under the equity method

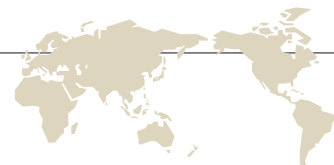
*Affiliates accounted for under the equity method

● Holding or Sales

(As of March 31, 2006)

Country	Company	Established	Capital (Thousands of local currency)	AISIN Ownership (%)	Businesses and Key Products
U.S.A.	Aisin Holdings of America, Inc.	1970	US\$258,700	100.0	Administration of overall North American operations
	Aisin World Corp. of America	2001	US\$17,000	100.0	Sales and technical development of automobile components, and sales of sewing machines
	ADVICS North America, Inc.	2002	US\$75	100.0	Production and sales of brake systems and components
Belgium	Aisin Europe S.A.	1971	€93,433	100.0	Sales of automobile components and sewing machines
Singapore	Aisin Asia Pte. Ltd.	1977	S\$500	100.0	Import, export and sales of automobile components, home-use sewing machines and apparel machinery
Thailand	Aisin Takaoka (Thailand) Co., Ltd.	2003	Bt 4,000	100.0	Thailand business strategy, planning and expansion, operational management and production assessment
	ADVICS Asia Pacific Co., Ltd.	2003	Bt 40,000	100.0	Sales of brake systems and components
Indonesia	PT. ADVICS Indonesia	2003	Rp 1,271,670	100.0	Sales of brake systems and components
Taiwan	ADVICS Taiwan Automotive Parts Co., Ltd.	2005	NT\$16,000	100.0	Development and sales of automotive brake systems and components
Korea	AW Korea Co., Ltd.	2003	W 100,000	100.0	Sales, technical and quality assurance activities for ATs

Others: 5 consolidated subsidiaries



R&D

(As of March 31, 2006)

Country	Company	Established	Capital (Thousands of local currency)	AISIN Ownership (%)	Businesses and Key Products
U.S.A.	IMRA America, Inc.	1990	US\$12,550	100.0	R&D and technical services for optical technologies
	FT Techno of America, LLC.	2005	US\$1,000	100.0	Construction, operation and management of proving ground; reliability testing service
	AW Technical Center U.S.A., Inc.	1999	US\$7,500	100.0	R&D of ATs and car navigation systems
France	IMRA Europe S.A.S.	1986	€7,091	100.0	R&D and technical services in energy and ITS technologies
Belgium	AW Technical Center Europe S.A.	2001	€13,409	100.0	R&D of ATs and car navigation systems
Germany	FT Techno Europe GmbH	2005	€25	100.0	Reliability testing service

Global Network

