

Financial Highlights

AISIN SEIKI CO., LTD. and its Subsidiaries

Years ended March 31, 2006 and 2005 (Fiscal years in this report begin on April 1 of the previous year and end on March 31 of the year indicated.)

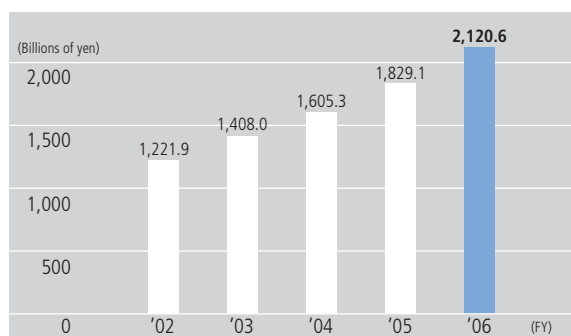
	Millions of Yen		Percent Change	Millions of U.S. Dollars
	2006	2005	2006/2005	2006
Net Sales	¥ 2,120,589	¥ 1,829,065	15.9 %	\$ 18,052
Domestic Sales	1,406,585	1,269,497	10.8	11,974
Overseas Sales	714,004	559,568	27.6	6,078
Operating Income	118,097	95,111	24.2	1,005
Net Income	61,096	46,719	30.8	520
Total Assets	1,853,459	1,503,314	23.3	15,778
Shareholders' Equity	678,881	552,753	22.8	5,779
Common Stock	45,049	45,049	0.0	383
Capital Expenditures (Cash Flows)	218,753	162,328	34.8	1,862
Depreciation and Amortization	123,034	105,969	16.1	1,047
R&D Expenses	95,148	95,545	(0.4)	810
Return on Equity (ROE)	9.9%	8.8%	12.5	—

	Yen		Percent Change	U.S. Dollars
	2006	2005	2006/2005	2006
Per Share of Common Stock				
Net Income — Basic	¥ 209.15	¥ 159.94	30.9 %	\$ 1.78
Net Income — Diluted	208.86	159.77	30.9	1.78
Shareholders' Equity	2,361.66	1,928.58	22.5	20.10
Cash Dividends	32.00	24.00	33.3	0.27
Number of Employees	59,587	53,237	11.9	—

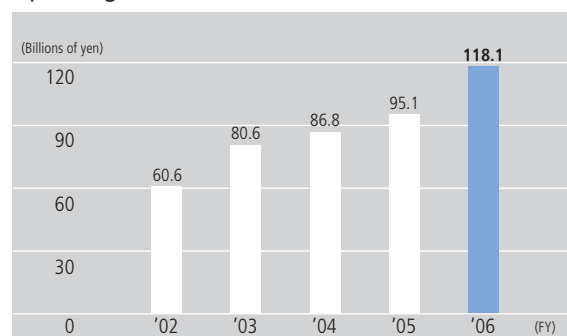
Notes: 1. Income per share of common stock is calculated by dividing net income by the weighted average number of shares outstanding during the reported period, and shareholders' equity per share of common stock is calculated based on the number of shares at year end.

2. The U.S. dollar amounts above represent translations of yen, for convenience only, at the rate of ¥117.47=US\$1.00.

Net Sales



Operating Income



7th Consecutive Increase in Net Sales, 4th Consecutive Increase in Operating Income

[Net Sales] Up **15.9%** to record **¥2,120,589** million

[Overseas Sales] Up **27.6%** to record **¥714,004** million

[Operating Income] Up **24.2%** to record **¥118,097** million

[Net Income] Up **30.8%** to record **¥61,096** million

[Total Assets] Up **23.3%** to **¥1,853,459** million

[Shareholders' Equity] Up **22.8%** to **¥678,881** million

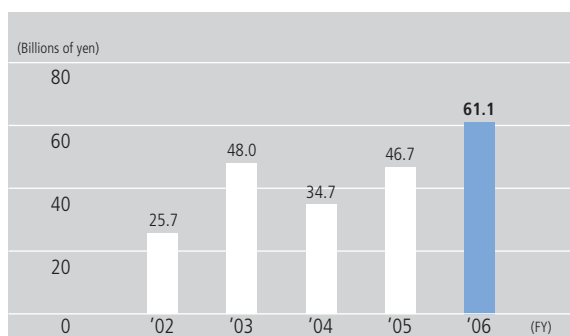
[Capital Expenditures (Cash Flows)] Up **34.8%** to **¥218,753** million

[ROE] Up from 8.8% to **9.9%**

[Net Income Per Share] Up **30.9%** to **¥209.15**

[Cash Dividends Per Share] Up **¥8.00** from **¥24.00** to **¥32.00**

Net Income



Shareholders' Equity and ROE

