



Profile

Aisin Seiki Co., Ltd. (hereinafter, “Aisin Seiki”) and its domestic and foreign consolidated subsidiaries (hereinafter, “AISIN”) comprise 137 companies in 18 countries, including Japan, with the total number of employees at nearly 53,000.

Based on “Quality First,” Aisin Seiki is expanding its Automotive Parts and Systems Business—the core of Group operations—and raising quality in combination with efforts to bolster the Life Related and Other Business toward the creation of new businesses.

While striving to become a worldwide supplier by consolidating comprehensive Group strengths and vigorously working to develop attractive, quality products that meet customer needs, AISIN also aims to contribute to the advancement of society as a respected corporate citizen through its specialty of *mono-zukuri* (“manufacturing expertise in value-added products”).

Corporate Principles

—Based on “Quality First”—

1) ENHANCED VALUE CREATION

We are committed to contributing to the advancement of society through future-oriented research and development that provides new value for our customers.

2) CONTINUOUS GLOBAL GROWTH

We are committed to realizing steady development and growth in the global marketplace by establishing the foundations of our business activities in local values, cultures and customs.

3) HARMONY WITH SOCIETY AND NATURE

We are committed to earning trust as a responsible corporate citizen by valuing harmony with society and nature.

4) INDIVIDUAL CREATIVITY AND INITIATIVE

We are committed to building a work environment that promotes continuous progress by developing the creativity and initiative of individual employees.

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Cautionary Note Regarding Forward-Looking Statements

This annual report contains non-historical, forward-looking statements regarding plans, outlook, strategies and views of AISIN. Such statements are based on decisions by AISIN management derived from the information available to AISIN at the time of publication, and thus, contain risks or uncertainties. These uncertain factors could cause AISIN's actual results to differ substantially from any projections presented in this report.

These risks and uncertainties include, but are not limited to: (1) changes in the economic or political situation, exchange rates, policies, or laws and regulations related to AISIN's main businesses; (2) any change in AISIN's capability to develop timely products accepted by customers; (3) lack of fuel supply, delays due to excessive traffic, strikes, interruptions to work processes, or difficulties in securing labor, parts and materials in the markets in which AISIN's production bases are operating; and (4) results of contingencies.