

## Major Group Companies

### AISIN SEIKI CO., LTD.

Establishment: June 1, 1949  
 Capital: ¥45,049 million (as of March 31, 2005)  
 Representative: Yasuhito Yamauchi, President  
 Address: 2-1, Asahi-machi, Kariya, Aichi 448-8650, JAPAN  
 Phone: +81-566-24-8441  
 Website: <http://www.aisin.com>  
 Employees: 11,200 (as of March 31, 2005)  
 Businesses: Production and sales of automotive parts, life related products (sewing machines, beds, GHPs, etc.) and welfare related products

#### Widespread Business Expansion Based on "Quality First"

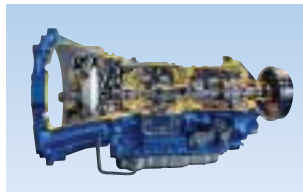
As the central hub of the AISIN Group's 136 consolidated companies, Aisin Seiki pursues business expansion chiefly via the Company's mainstay Automotive Parts and Systems Business.

This business covers such diverse fields as drivetrain related, brake and chassis related, body related, engine related and information related products segments. Aisin Seiki capitalizes on its accumulated automobile-related expertise to offer products in such diverse fields as life, energy and welfare.

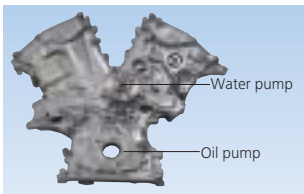
In this way, Aisin Seiki endeavors to offer attractive products and services with truly high quality and cost competitiveness based on "Quality First."



Power sliding door



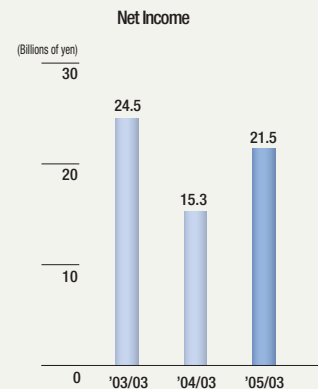
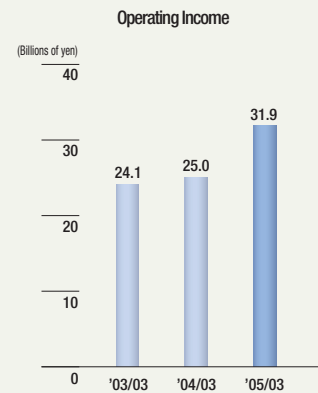
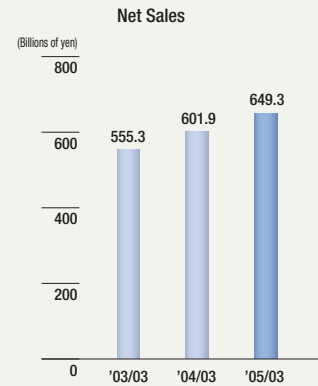
AT for light-duty compact commercial vehicles



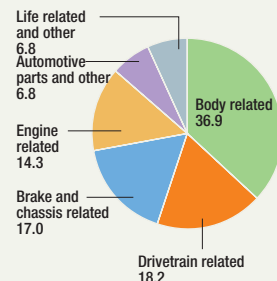
Engine front module



Parking assist system



**Sales Breakdown by Product (%)**  
Fiscal 2005  
(Year ended March 31, 2005)



## AISIN TAKAOKA CO., LTD.

Establishment: March 8, 1960  
 Capital: ¥5,396 million (as of March 31, 2005)  
 Representative : Tsukasa Terada, President  
 Address: 1 Tennoh, Takaokashin-machi, Toyota, Aichi 473-8501, JAPAN  
 Phone: +81-565-54-1123  
 Website: <http://www.at-takaoka.co.jp>  
 Employees: 2,735 (as of March 31, 2005)  
 Businesses: Iron and aluminum casting, machining, metal forming and production and sales of audio products and soil fertilizing materials

### Preeminent Manufacturer of Cast Components

Boasting the largest-scale operations of any casting company in Japan, Aisin Takaoka manufactures parts for engines and brakes, employing a wide array of materials such as iron, aluminum and stainless steel. Offering strong, light products to the market, the Company contributes to a cleaner environment and enhanced safety through the development of new materials and employment of the most modern production methods.

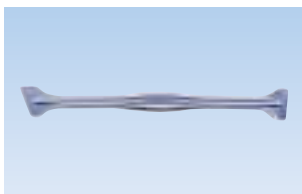
Aisin Takaoka has been expanding into such fields as audio products and soil fertilizing materials through reliance on accumulated technologies such as in iron casting, with its "TAOC" brand of speakers and stands garnering a strong reputation in the audio industry.



Brake disc rotor



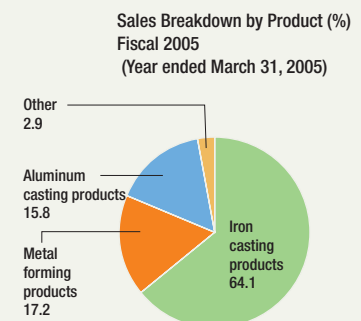
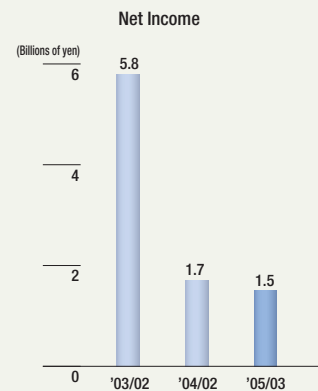
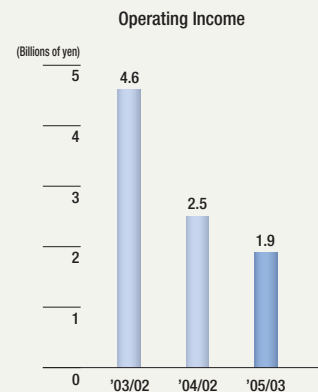
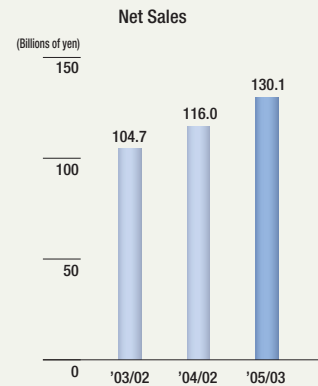
Stainless steel and cast iron composite exhaust manifold



Door beam



TAOC speaker system lineup



## AISIN CHEMICAL CO., LTD.

Establishment: February 12, 1952  
 Capital: ¥2,118 million (as of March 31, 2005)  
 Representative: Yasuhide Shibata, President  
 Address: 1141-1, Okawagahara, Fujioka-lino-cho, Toyota,  
 Aichi 470-0492, JAPAN  
 Phone: +81-565-76-6661  
 Website: <http://www.aisin-chem.co.jp> (Japanese only)  
 Employees: 689 (as of March 31, 2005)  
 Businesses: Production and sales of chemical products, friction materials and plastic parts

### Specialist in Chemical Products, Friction Materials and Plastic Parts

Aisin Chemical is the AISIN Group's sole chemical specialist and handles such chemical products as automobile coating type sound-dead materials, damping materials, adhesives and friction materials for clutches and brake pads.

Through a tie-up with the Group affiliate, EXEDY Corporation, Aisin Chemical launched production of clutch facings (friction materials) in Thailand in June 2003. The Company is working diligently to address growing demand in this region.



Spray type damping material



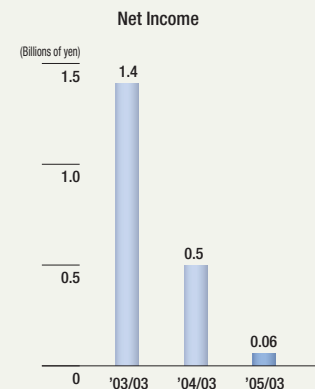
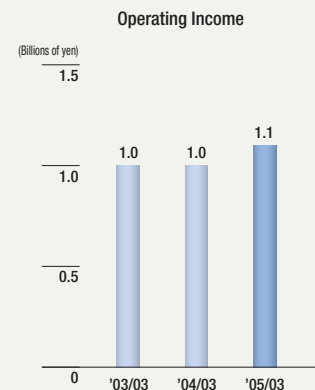
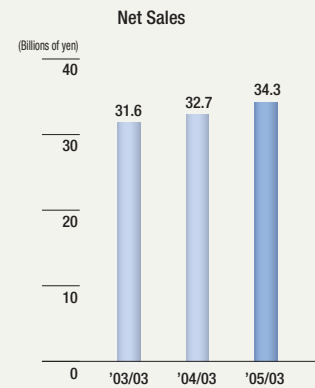
Segment type disc



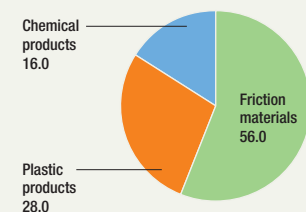
Accumulator piston



Structural adhesive



Sales Breakdown by Product (%)  
Fiscal 2005  
(Year ended March 31, 2005)



## AISIN AW CO., LTD.

Establishment: May 15, 1969  
 Capital: ¥26,480 million (as of March 31, 2005)  
 Representative: Takao Taniguchi, President  
 Address: 10 Takane, Fujii-cho, Anjo, Aichi 444-1192, JAPAN  
 Phone: +81-566-73-1111  
 Website: <http://www.aisin-aw.co.jp>  
 Employees: 9,979 (as of March 31, 2005)  
 Businesses: Production and sales of ATs and car navigation systems

### Aiming to Be the Number-one Manufacturer of ATs and Car Navigation Systems

As a specialist in ATs, Aisin AW boasts a broad product lineup ranging from ATs and CVTs for compact and full-size cars to hybrid systems.

In March 2004, Aisin AW established Tianjin AW Automatic Transmission Co., Ltd. in a tie-up with First Automobile Works Group Corporation in Tianjin, China, to keep pace with the growing Chinese market. In addition, local production of ATs at subsidiaries began in North America in May 2004 and in China in January 2005.

Aisin AW's car navigation systems are used by the world's leading automobile and audio manufacturers to support a comfortable driving experience.



RWD 6-speed AT



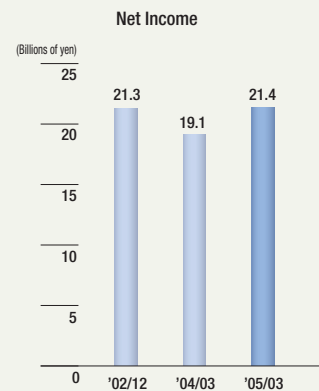
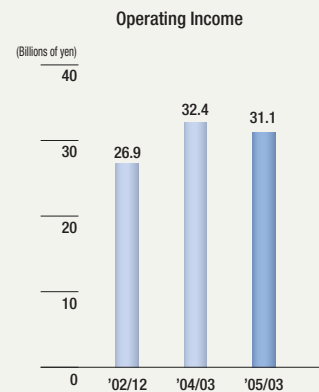
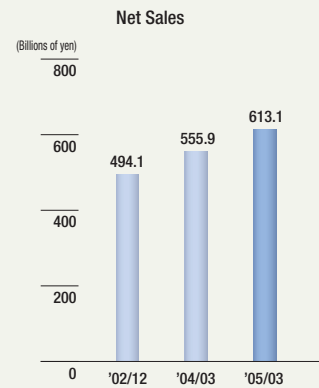
FWD 6-speed AT



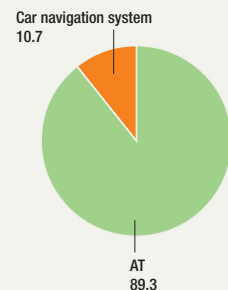
FWD CVT



Car navigation system



**Sales Breakdown by Product (%)**  
 Fiscal 2005  
 (Year ended March 31, 2005)



## AISIN AI CO., LTD.

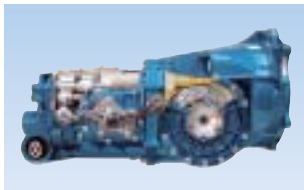
Establishment: July 1, 1991  
 Capital: ¥5,000 million (as of March 31, 2005)  
 Representative: Masahiro Suo, President  
 Address: 1 Shiroyama, Ojima-cho, Nishio, Aichi 445-0006, JAPAN  
 Phone: +81-563-52-3111  
 Website: <http://www.aisin-ai.co.jp> (Japanese only)  
 Employees: 1,832 (as of March 31, 2005)  
 Businesses: Production and sales of MTs and transfers

### Expanding Worldwide Sales of MTs

Aisin AI specializes in MTs and offers a wide lineup of MTs for passenger through to commercial vehicles.

The company supplies 16 Japanese and overseas automobile manufacturers, and recently commenced supply of RR 6-speed MTs to Porsche since April 2004.

Aisin AI's local subsidiary, Aisin AI (Thailand) Co., Ltd., is promoting global business expansion, beginning with supplying RWD 5-speed MTs to Toyota Motor Thailand Co., Ltd. for the Toyota *IMV Hilux VIGO* in March 2005.



RR 6-speed MT



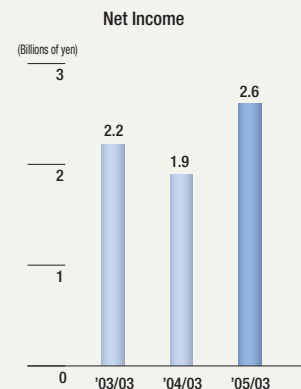
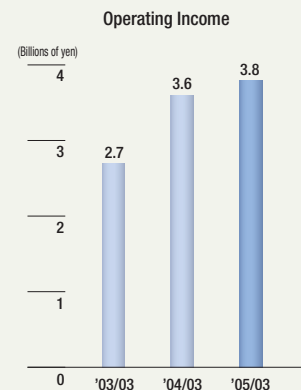
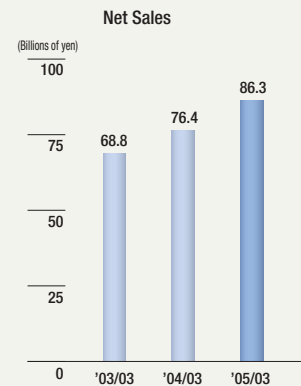
RWD 6-speed MT



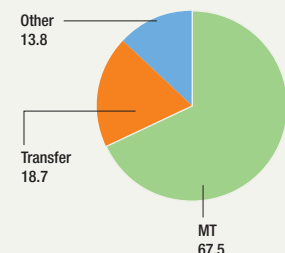
FWD 6-speed MT



FWD 5-speed automated manual transmission



**Sales Breakdown by Product (%)**  
Fiscal 2005  
(Year ended March 31, 2005)



## ADVICS CO., LTD.

Establishment: July 3, 2001  
 Capital: ¥5,750 million (as of March 31, 2005)  
 Representative: Dr. Haruhiko Saito, President  
 Address: 2-1, Showa-cho, Kariya, Aichi 448-8688, JAPAN  
 Phone: +81-566-63-8000  
 Website: <http://www.advics.co.jp>  
 Employees: 737 (as of March 31, 2005)  
 Businesses: Development and sales of brake systems for automobiles and their system components

### Cutting-edge Brake System Supplier

ADVICS is a brake system development and marketing company founded collectively in 2001 by Aisin Seiki Co., Ltd., DENSO Corp., Sumitomo Electric Industries, Ltd. and Toyota Motor Corporation.

Focusing on putting the Customer First, ADVICS provides the most suitable brake systems to meet customer needs, incorporating ESCs and based on a diverse array of brake components from brake pedals to pads.

In order to build its foundation as a global system supplier, ADVICS established new production and marketing bases in China (Guangzhou) in March 2005, with the number of bases totaling seven in the United States, ASEAN countries and China. Additionally, ADVICS augmented its development and production facilities to further expand business in Japan and overseas.

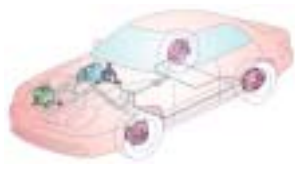
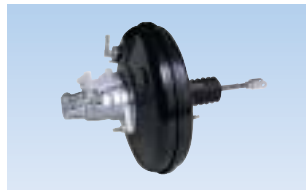


Diagram of a brake system



Brake booster and master cylinder



Hydraulic booster



Corner module

