

Directors and Auditors

Aisin Seiki Co., Ltd.
(As of June, 2004)



Mikio Natsume
Executive Vice President

Motoyasu Tanaka
Vice Chairman

Akihiro Wada
Chairman

Kanshiro Toyoda
President

Minoru Hayashi
Executive Vice President

Chairman

Akihiro Wada

Vice Chairman

Motoyasu Tanaka

President

Kanshiro Toyoda

Executive Vice Presidents

Mikio Natsume

Minoru Hayashi

Senior Managing Directors

Tetsuro Senga

Hikomitsu Fukui

Sota Inoue

Tsutomu Yasui

Managing Directors

Takayasu Honda

Kazuhisa Saito

Norio Oku

Masaki Horiba

Directors

Kikuo Kato

Haruo Mori

Genshiro Mizuno

Fumio Fujimori

Takeshi Kawata

Shunichi Nakamura

Shinichiro Yamamura

Toshikazu Nagura

Shinji Itakura

Mitsuyuki Suzuki

Tsuneo Uchimoto

Standing Corporate Auditors

Kiyofumi Mizuno

Toshihiro Gonda

Corporate Auditors

Shoichiro Toyoda

Hiroyuki Mizutani

Michiyo Hamada