

## Profile

Aisin Seiki Co., Ltd. and its domestic and foreign consolidated subsidiaries (hereinafter, referred to as "AISIN") comprise of 121 companies in 16 countries, and the number of employees totals approximately 44,000.

Aisin is striving to become a truly integrated worldwide supplier through its group synergies in automotive parts and systems operation and energy/environment & life related business and others, supplying innovative and attractive products of unparalleled quality. In every region, Aisin operates as a conscientious corporate citizen, dedicated to quality and innovation and to the enrichment of people's lives through the art of "mono-zukuri" (manufacturing of value-added products).

## CORPORATE PRINCIPLES

– Based on "Quality First" –

### (1) ENHANCED VALUE CREATION

We are committed to contributing to the advancement of society through future-oriented research and development that provides new value for our customers.

### (2) CONTINUOUS GLOBAL GROWTH

We are committed to steady development and growth in the global marketplace by establishing the foundations of our business activities in local values, cultures, and customs.

### (3) HARMONY WITH SOCIETY AND NATURE

We are committed to earning trust as a responsible corporate citizen by valuing harmony with society and nature.

### (4) INDIVIDUAL CREATIVITY AND INITIATIVE

We are committed to building a work environment that promotes continuous progress by developing the creativity and initiative of individual employees.

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### Cautionary Note Regarding Forward-Looking Statements

This annual report contains non-historical, forward-looking statements regarding plans, outlook, strategies and confidence of AISIN. Such statements are based on the AISIN management's decision derived from the information available to AISIN at the time of publication, and thus, contain risks or uncertainties. These uncertain factors could cause AISIN's actual results to differ substantially from any projections presented in this report.

These risks and uncertainties include, but are not limited to: (1) changes in the economic or political situation, exchange rates, policies, laws and regulations related to AISIN's main businesses, (2) any change in the situation regarding AISIN's capability to develop timely products accepted by customers, (3) lack of fuel supply, paralyzed traffic, strikes, interruptions of works, or difficulties in securing labor in the markets for AISIN's products or areas from which AISIN procures parts and materials, and (4) results of contingencies.