

# Financial Highlights

AISIN SEIKI CO., LTD. and Its Consolidated Subsidiaries  
Years ended March 31, 2001, 2000, 1999 and 1998

	Millions of Yen				Percent Change	Millions of U.S. Dollars
	2001	2000	1999	1998	2001/2000	2001
<b>Net Sales</b>	<b>¥1,128,484</b>	¥1,000,643	¥907,755	¥934,797	<b>12.8</b>	<b>\$9,108</b>
Domestic Sales	<b>904,041</b>	847,409	747,999	766,169	<b>6.7</b>	<b>7,296</b>
Overseas Sales	<b>224,443</b>	153,234	159,756	168,628	<b>46.5</b>	<b>1,812</b>
<b>Net (Loss) Income</b>	<b>(7,231)</b>	17,979	8,042	13,938	<b>—</b>	<b>(58)</b>
<b>Total Assets</b>	<b>1,104,642</b>	928,919	738,884	715,158	<b>18.9</b>	<b>8,916</b>
<b>Shareholders' Equity</b>	<b>414,672</b>	362,395	301,984	296,811	<b>14.4</b>	<b>3,347</b>
<b>Common Stock</b>	<b>41,140</b>	41,140	41,140	41,140	<b>0.0</b>	<b>332</b>
<b>Purchase of Property, Plant &amp; Equipment</b>	<b>80,853</b>	84,750	96,405	82,300	<b>18.6</b>	<b>669</b>
<b>Depreciation &amp; Amortization</b>	<b>82,651</b>	82,342	62,090	56,387	<b>0.4</b>	<b>667</b>
<b>R &amp; D Expenses</b>	<b>58,831</b>	53,086	48,428	49,809	<b>10.8</b>	<b>475</b>

  

	Yen				Percent Change	U.S. Dollars
	2001	2000	1999	1998	2001/2000	2001
<b>Per Share:</b>						
<b>Net (Loss) Income—Basic</b>	<b>¥ (25.89)</b>	¥ 64.36	¥ 27.81	¥ 49.25	<b>—</b>	<b>\$(0.21)</b>
<b>Net Income—Diluted</b>	<b>—</b>	61.14	26.99	45.85	<b>—</b>	<b>—</b>
<b>Shareholders' Equity</b>	<b>1,484.53</b>	1,297.21	1,044.10	1,026.22	<b>14.4</b>	<b>11.98</b>
<b>Cash Dividends</b>	<b>12.00</b>	12.00	11.00	11.00	<b>0.0</b>	<b>0.10</b>
<b>Number of Employees</b>	<b>36,343</b>	32,860	23,604	22,100	<b>10.6</b>	<b>—</b>

Notes: 1. The calculation of per share amounts is based on the average number of shares during each fiscal year.  
2. Each fiscal year ends March 31.  
3. The U.S. dollar amounts above represent translations of yen, for convenience only, at the rate of ¥123.90=US\$1.00

