

AISIN SEIKI CO., LTD. (AISIN), a core company of AISIN Group, comprises 89 subsidiaries in 15 countries, employing approximately 36,000 people worldwide, and has 13 affiliates accounted for under the equity method, all forming AISIN Group.

AISIN Group is aiming to become a truly integrated worldwide supplier through its Group synergies in automotive parts and systems operation—the mainstay of its business—, and creative lifestyle business and others, supplying attractive, innovative and cost competitive products of unparalleled quality. In every region, AISIN Group operates as a conscientious corporate citizen, dedicated to quality and innovation and to the enrichment of people’s lives.

Management Policy

AISIN Group companies are steered by a mutually shared corporate principle “Quality Supremacy.” This principle is pursued by the following corporate missions: (1) the creation of new value, (2) achievement of steady growth through international collaboration and competition, (3) coexistence with society and nature, and (4) respect for individual creativity and initiative. Through these policies, we earnestly seek to enhance the corporate value of AISIN Group in order to contribute substantially to the happiness and prosperity of our various stakeholders, including shareholders, communities, suppliers and customers, and employees.

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Cautionary Statement with Respect to Forward-Looking Statements

This annual report contains forward-looking statements regarding AISIN Group’s plans, outlook, strategies and results for the future. All forward-looking statements are based on management’s beliefs and judgments derived from the information available to AISIN Group at the time of publication.

Certain risk and uncertainties could cause AISIN Group’s actual results to differ materially from any projections presented in this report. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding AISIN Group’s business; competitive pressures; related laws and regulations; product development programs; and changes in exchange rates.