

## Financial Highlights

Aisin Seiki Co., Ltd. and Its Consolidated Subsidiaries  
Years ended March 31, 1998, 1999 and 2000

	Millions of Yen			Percent Change 2000/1999	Millions of U.S. Dollars 2000
	2000	1999	1998		
<b>Net Sales</b>	<b>¥1,000,643</b>	<b>¥907,755</b>	<b>¥934,797</b>	<b>10.2</b>	<b>\$9,427</b>
Domestic Sales	847,409	747,999	766,168	13.3	7,983
Overseas Sales	153,234	159,756	168,628	- 4.1	1,444
<b>Net Income</b>	<b>17,978</b>	<b>8,042</b>	<b>13,938</b>	<b>123.6</b>	<b>169</b>
<b>Total Assets</b>	<b>928,918</b>	<b>738,884</b>	<b>715,158</b>	<b>25.7</b>	<b>8,751</b>
<b>Shareholders' Equity</b>	<b>362,394</b>	<b>301,984</b>	<b>296,811</b>	<b>20.0</b>	<b>3,414</b>
<b>Common Stock</b>	<b>41,140</b>	<b>41,140</b>	<b>41,140</b>	<b>0.0</b>	<b>388</b>
<b>Purchase of Property, Plant &amp; Equipment</b>	<b>69,863</b>	<b>96,405</b>	<b>82,300</b>	<b>- 27.5</b>	<b>658</b>
<b>Depreciation &amp; Amortization</b>	<b>82,342</b>	<b>62,090</b>	<b>56,387</b>	<b>32.6</b>	<b>776</b>
<b>R &amp; D Expenses</b>	<b>53,086</b>	<b>48,428</b>	<b>49,809</b>	<b>9.6</b>	<b>500</b>

Per Share:	Yen				U.S. Dollars
<b>Net Income</b>	<b>¥ 64.36</b>	<b>¥ 27.81</b>	<b>¥ 49.25</b>	<b>131.4</b>	<b>\$ 0.61</b>
<b>Diluted Net Income</b>	<b>61.14</b>	<b>26.99</b>	<b>45.85</b>	<b>126.5</b>	<b>0.58</b>
<b>Shareholders' Equity</b>	<b>1,297.21</b>	<b>1,044.10</b>	<b>1,026.22</b>	<b>24.2</b>	<b>12.22</b>
<b>Cash Dividends</b>	<b>12.00</b>	<b>11.00</b>	<b>11.00</b>	<b>9.1</b>	<b>0.11</b>

<b>Number of Employees</b>	<b>32,860</b>	<b>23,604</b>	<b>22,100</b>	<b>39.2</b>
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Notes: 1. The calculation of per share amounts is based on the average number of shares during each fiscal year.

2. Each fiscal year ends March 31.

3. The U.S. dollar amounts above represent translations of yen, for convenience only, at the rate of ¥106.15=US\$1.00

