

# Overview of Associated Companies

Aisin Seiki and its subsidiaries (collectively, AISIN) comprises 150 subsidiaries and affiliates, including 99 production companies, 13 sales companies and 38 other companies, with its operations entailing manufacturing and sales related to the core Automotive Parts and Systems Business and the Life & Energy Related and Other Business.

The associated companies' positions in the businesses and relation to the business segments are shown below,  
(Automotive Related Business)

The products of AISIN are various; as main products, for Drivetrain Related Products, Aisin AW Co., Ltd. produces and sells automatic transmissions, and Aisin AI Co., Ltd. produces and sells manual transmissions. Also, for Information Related Products, Aisin AW Co., Ltd. produces and sells car navigation systems. For Brake & Chassis Related and Body Related Products, Aisin Seiki Co., Ltd., Aisin Takaoka Co., Ltd., and Aisin Chemical Co., Ltd. share parts with each other in production. And ADVICS Co., Ltd. develops and sells brake related components. Additionally, in Overseas, business is conducted in North America, Europe, Asia and other regions; for main production manufacturing companies, there are Aisin U.S.A. Mfg., Inc. and Aisin Automotive Casting, LLC.; and for main sales companies, there are Aisin World Corp. of America and Aisin Europe S.A.

(Life & Energy Related Business)

Aisin Seiki Co., Ltd. produces and sells shower-toilet seats, beds, and gas engine driven heat-pump air conditioners; and Zhejiang Aisin Elite Machinery & Electric Co., Ltd. produces sewing machines in China. Also, there are Aisin World Corp. of America and Aisin Europe S.A. for overseas sales.

(Other Business)

There are businesses required for smooth operation of AISIN: Aisin Development Co., Ltd., for construction business, Konan Kogyo Co., Ltd. for sales of oil, and Aisin Cosmos R&D Co., Ltd. and IMRA America, Inc. for funded research and development.

